

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,081

Tuesday May 24 1983



A long haul ahead for Mexico, Page 16

|           |            |        |             |         |
|-----------|------------|--------|-------------|---------|
| Asia      | Oct 15     | 1,1100 | Portugal    | Loc 65  |
| Belarus   | Dec 8 1980 | 1,1500 | S. Africa   | Rs 65   |
| Bulgaria  | Oct 25     | 1,1600 | Sweden      | 55 4 10 |
| Canada    | Oct 23 50  | 1,1600 | Spain       | Rs 55   |
| Denmark   | Oct 12 200 | 1,1600 | Sri Lanka   | Rs 30   |
| Egypt     | Oct 20     | 1,1600 | Switzerland | Swf 2   |
| Finland   | Feb 5 500  | 1,1600 | Malta       | Rs 25   |
| Greece    | Oct 15     | 1,1600 | Tunisia     | Rs 100  |
| Germany   | Dec 2 200  | 1,1600 | Turkey      | Rs 600  |
| India     | Oct 15     | 1,1600 | U.S.A.      | Rs 100  |
| Indonesia | Dec 2500   | 1,1600 | Philippines | Rs 20   |
| Iran      | Oct 15     | 1,1600 | U.S.A.      | Rs 55   |

2000

## NEWS SUMMARY

### GENERAL

## New aid policy problems in U.S.

New controversy has arisen in the U.S. over the Reagan Administration's Central American policies. The issue concerns intelligence studies reportedly given to Congress committees that the Sandinista Government of Nicaragua could be overthrown by right-wing rebels by the end of the year.

However, under the Boland amendment of December, the U.S. Government is prohibited from indulging in activities to assist an overthrow of the Nicaraguan regime. Many U.S. Congressmen are sceptical about the prospects of success for the 7,000 rebels, in any case.

The White House has again denied any intention of sending troops to El Salvador. Page 4

### Bombs in Corsica

At least 40 bombs, believed to have been planted by separatists, exploded in Corsica. One man, believed to have been securing a bomb underneath a car, was seriously injured.

In Burgo, Spain, two bombs damaged telephone installations.

### Abadan evacuation

Almost 90 per cent of the 600,000 population of Iranian oil port Abadan had been driven out by Iraqi attacks, said the Iranian national news agency.

### Archbishop released

The Maronite Archbishop of Tyre, who had been kidnapped by Druse Moslem gunmen when travelling in a car near Khelweh, was released after a few days from Lebanon's President Amin Gemayel.

### Flood deaths

Floods that have killed at least 23 people in Brazil began receding. High waters forced 5,000 from their homes in Jackson, Mississippi. Torrential rain flooded areas of eastern Australia that last month were suffering from their worst drought of the century. At least eight and possibly 12 people were killed when a torrent of mud and water engulfed north Italy mountain village Tre-senda. Lightning killed eight people sheltering under a tree at Neckenmarkt, Austria.

### Ex-Premier refugee

Nguyen Van Loc, Premier of South Vietnam in 1967-68, arrived in Singapore with 32 other boat people.

### Afghan merger

Seven groups of Afghan freedom fighters agreed on a merger for two years.

### Czechs to be freed

Units guerrillas in Angola say they will soon free 21 women and children among the 64 Czechoslovaks they took hostage in March.

### Raid shelter hotels

China has converted old air raid shelters into hotels with beds for 60,000.

### Prisoners sunbathe

An Arab terrorist, a four-times killer, four Irish Republican Army men and a robber sunbathed on the roof of Albury Prison, Isle of Wight, England, on the fourth day of a prisoners' protest in which a reported £1m (£1.55m) of damage has been caused.

### Briefly...

Balcony collapse killed at least 13 people at a wedding in Uttar Pradesh, north India.

Egyptian newspaper Al-Ahram plans to launch a London edition on October 1.

### BUSINESS

## World Bank 'needs new cash'

• WORLD BANK President Tom Clausen said in Tokyo that the bank needed a boost in its funds because China, a member since 1980, would be eligible to ask for almost interest-free loans next year. He said the bank was looking to Japan to increase its contribution to re-solve.

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37

• SUGAR reached two-year highs in London because of fears about the rain-hit European beet crop. The London daily price was fixed £14 higher at £160 (\$249) a tonne. Page 37



## EUROPEAN NEWS

## SOVIET EXPLORATION REKINDLES BOUNDARY DISPUTE

## Norway ponders oil dilemma

BY FAY GJESTER IN OSLO

THE SOVIET UNION's recent decision to begin drilling for petroleum in a politically sensitive area of the Barents Sea - on the very edge of the zone over which both the Soviets and Norwegians claim jurisdiction - has created a thorny problem for Norway's Conservative Government.

It came less than a fortnight after a Norwegian consultancy firm had won a contract from the Soviet Union to provide a "master plan" with cost estimates for the exploration and eventual development of several fields in the sea. The contract raised hopes that Norway's oil-related industry might get a lead on foreign competitors if and when the Soviet Union intensifies its search for oil and gas in these strategic waters.

The two events illustrate the Government's dilemma. While it welcomes contracts for Norway's offshore suppliers in every likely market - including the USSR - it wants these arranged on a purely commercial basis. It has refused, so far, to be drawn into any bilateral Norwegian-Soviet scheme for exploring the area, even though this might bring a bonus of extra orders for Norwegian companies.

The Soviets, on the other hand, would welcome a deal with Norway which would keep foreign, particularly

U.S. companies away from the vicinity of their Kola Peninsula naval bases.

The dispute between Norway and the Soviet Union about their joint Barents Sea boundary began in 1974, when both countries extended their continental shelf boundaries to 200 miles. Norway says the boundary should be defined according to the median line principle used in determining North Sea sector boundaries - while the Soviets want to use the sector line (a line of longitude). The "grey zone" in between amounts to 155,000 sq km.

Inconclusive talks have been held from time to time, during the past nine years, but the basic disagreement remains.

A temporary pact - renewed every summer - concerning both countries' fishing rights in the "grey zone" has been achieved. This pact, originally concluded under a Labour Government, was strongly criticised by the Conservative opposition.

The present Conservative Government renewed it last year, however, and seems likely to do so again when it expires at the end of next month.

The last boundary talks, in December 1981, were held in Oslo, at Norway's invitation. It is now the

Soviets' turn to invite the Norwegian negotiators to Moscow.

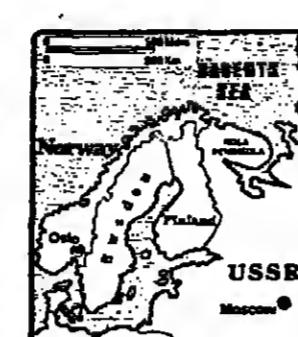
Since the Soviets have appeared to be in no hurry to resolve the dispute, the Norwegians have taken the line that they, too, have plenty of time. Their main aim has been to ensure that nothing happens in these waters, which could prejudice the outcome of an eventual settlement.

This is why the Government was worried when the Soviet drillship Valentin Shashin began an exploration well at the edge of the "grey zone." Initially it reacted by sending a coastguard vessel to patrol nearby, and to observe the drillship's position. After a few days, however, the vessel was withdrawn.

Official statements said the Soviet ship was within the two to three nautical miles margin of error which the Norwegians accept in defining their boundary, so no protest was necessary.

What will the Norwegians do if the Valentin Shashin pulls up its anchor and moves further west, well into the disputed waters? Officials in Oslo assert they will react, but will not go into detail.

Even if it stays east of the disputed area, the ship's activities threaten the status quo. If oil or gas should be found, the discovery could well extend westward, thus



greatly complicating future boundary negotiations.

The geology of the area, moreover, is highly promising. Norwegian experts believe there could be petroleum in two separate layers of the Barents Sea bed - in both the Jurassic and the even deeper Triassic strata.

One Conservative member of parliament says there should now be prompt action to resolve the "grey zone" dispute. Mr Steinar Eriksen, Conservative representative for the northern district of Finnmark, has urged the Government to consider refusing renewal of the "grey zone" fisheries agreement, in order to force the Soviets to resume talks.

In these difficult times Wrexham is just the area for those frustrated companies fed up with just 'hanging on'. We have exactly the right industrial atmosphere to help you grow.

Already we've helped dozens of companies including G.K.N. Kellogg, Metal Box Company, Continental Can, Hoya, Lego UK Ltd., G-Plan, J.C.B. and Teira-Pak to successfully relocate. Between them they are investing over £100 million in the Borough.

Why Wrexham? Because as a special development area we offer them the following powerful benefits:

- ★ Excellent industrial relations record
- ★ Rent free periods in advance factories
- ★ Easy access to major markets
- ★ Special Development Area and E.E.C. financial incentives

★ Welsh Development Agency assistance

So don't 'hang on' any longer - start the next phase of your expansion programme by sending for our full colour brochure.

## Wrexham

To the Chief Executive Officer, The Goldthill, Wrexham LL11 1AY, Clwyd, North Wales, UK, or telephone R. J. Dutton or D. W. Jones, at Wrexham 0979 364011. Please send me details of industrial incentives at Wrexham.

Name \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

Tel. No. \_\_\_\_\_



## Portuguese coalition negotiations drag on

BY DIANA SMITH IN LISBON

THE PORTUGUESE parliament reconvenes this week. After delays in publication of the results of the April 25 election that gave 100 of the 250 seats to Dr Mario Soares' Socialists, the deputies can at last take their seats. They and the nation had to wait for a northern constituency of 1,400 voters to forget a boundary dispute long enough to stop destroying ballot papers, cast its vote and allow the final results to be computed.

Although the new parliament can sit, a caretaker Centre-Right Government led by Dr Francisco Balsemao is limping through the fifth month since the Premier's December resignation, waiting for Dr Soares and the new Social Democrat (PSD) leader, Dr Carlos Mota Pinto, to construct a coalition that would both give a sweeping majority and, with luck, be solid enough to survive.

Because the electorate is losing patience with transient governments and because the economy dips deeper into the red each day, Dr Soares, Dr Mota Pinto and their negotiating teams have been unusually methodical in their efforts to glue together something more resistant than the 14 administrations that have fitted past since democracy was introduced in 1974.

It is not easy. The Socialist party is relatively homogeneous, dominated by the charismatic Dr Soares

but with sound figures willing to play a coherent supporting role. The Social Democrats, however, are a different group of personalities. Negotiations have dawdled because PSD negotiators must laboriously refer back each major point to several, often argumentative, personalities.

Furthermore, the Socialists are not keen to see any ministers in the new Government who have been part of Dr Balsemao's administration.

The socialist rank and file would contest such repeat performances and a jaded public would assume it was being sold the same bill of goods under a different letterhead.

Both sides want to try to remain together at least until the presidential elections of 1985 when Dr Soares' hopes to run for president and the PSD will field its own candidate.

They agree that the economy will need forced handling, but so far a volunteer cannot be found for the Finance Ministry.

Dr Vitor Constancio, a former Finance Minister and now Deputy Governor of the Bank of Portugal, does not want the job, neither do PSD "high flyers".

Others are even more loath to be saddled with a ministry which will be the target of everyone if it cannot haul the country away from its crippling debts and make inevitable austerity serve some purpose.

WHEN ACCURACY AND PERFECTION ARE A MUST... ...WHY DON'T YOU PRINT IN ITALY?



It is well-known fact that Art is an ancient tradition in Italy. But perhaps it is not so widely known that Italy has a leading position in printing technology and is able to offer top quality services at competitive rates. From 28th to 30th June 1983 London will host "PRINT ITALY", an exhibition featuring some of the best Italian companies in the printing field. It is a unique opportunity to view a selection of books, brochures and printed stationery as well as printed packaging products. We look forward to seeing you at the:

ITALIAN TRADE CENTRE  
37, Savile Row  
LONDON W1  
tel: 01-734 2412  
telex: 24870

The exhibition is open daily from 10 a.m. to 6 p.m.

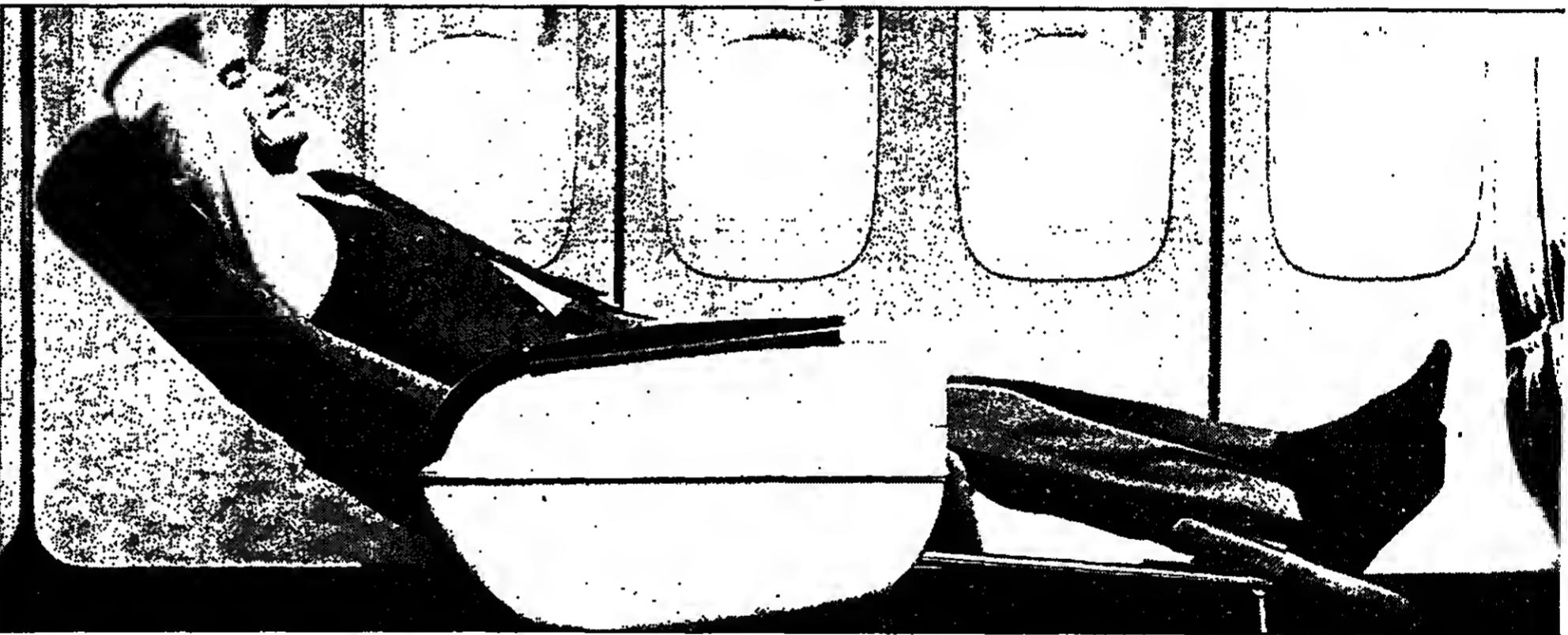
THE  
EAVESDROPPER  
NULLIFIER

After 20 years of research has led to this exclusive development. Now for the first time ever, you can prevent surreptitious recordings being made of your conversations.

- RECORDERS ON YOUR PREMISES ARE POWERED
- RECORDERS OVER THE TELEPHONE ARE DEFENDED
- BUGS & HIDDEN MICROPHONES ARE NULLIFIED

The EAVESDROPPER NULLIFIER incapacitates virtually any threat to your privacy with a revolutionary new technique developed exclusively by CCS.

For further information, contact Mr. Radford CCS Control Systems Ltd  
22 South Avenue, Salford, Lancs, M7 1LW.  
Tel: 0161 629 0223 Telex: 8814709

Pan Am's Space Seat.  
No more luxurious way across the Atlantic.Pan Am First Class.  
True luxury  
in the skies.

Pan Am gives the First Class passenger one of the greatest luxuries of air travel. Space.

So much space, in fact, that when the seats are upright, you'll find it almost impossible to touch the seat in front.

Space, too, for relaxing. If you feel like stretching out, your Pan Am Sleeperette® Seat stretches out with you.

The wide, thickly upholstered back reclines no less than 60 degrees, and an ingenious footrest extends from the front. It's all so comfortable you'll think that you're home in bed.

Another reason why Pan Am First Class is so comfortable is that every transatlantic flight is on a 747. Justifiably acclaimed the world's most popular aircraft.

On board you dine in style.

Preceded by cocktails and accompanied by fine wines and champagne, a typical feast can start with caviar and vodka, smoked salmon, and pâté de campagne.

Proceed through a choice of tempting entrées and end on a high note with sweets and cheeses, coffee and liqueurs.

And with Pan Am, First Class doesn't end when you touch down.

Awaiting you in New York is our free helicopter service, exclusively for

The free helicopter service whiskers you to Manhattan in just 8 minutes.



the use of First and Clipper® Class passengers. It whiskers you to Manhattan in about eight minutes.

No other airline offers such a convenient helicopter service just a few steps from your arrival gate.

Arrive in the evening on PA 103 and there's a free limousine instead.

With all that Pan Am First Class has to offer, could you really think of flying any other way?

You can fly Pan Am First Class to over 40 cities in the U.S.A.

Call your Travel Agent or the nearest Pan Am office.

\*Helicopter service operated by Pan Am by Omnilight Inc.

Fly First Class  
on Pan Am's  
all-747  
transatlantic  
fleet.

Pan Am. You Can't Beat the Experience.



## AMERICAN NEWS

## U.S. appears hopeful of Sandinistas' overthrow this year

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

THE REAGAN Administration sank deeper into the mire of controversy over its Central American policies yesterday following reports that it now believes that the left-wing Sandinista Government of Nicaragua could be overthrown by right-wing rebel forces by the end of the year.

The assessment was reportedly given by Mr William Casey, Director of the Central Intelligence Agency (CIA), and Mr Thomas Enders, Assistant Secretary of State for inter-American affairs, in secret testimony to Congressional intelligence committees in recent weeks.

Many Congressmen were sceptical about the prospects of the success for the U.S.-backed rebels, currently about 7,000 strong, whose activities have been at the centre of investigations by a hostile Congress. Administration and intelligence officials, however, were said to believe that the rebels had a good chance of picking up popular support, attracting deserters from the Nicaraguan army and then converging in a pincer movement on the capital Managua, from north, east and south, later this year.

The optimistic assessment was seen by some Congressmen as intended to counter recent efforts on Capitol Hill to cut off "cover" aid to the rebels by suggesting that they might be on the verge of victory. The disclosures nevertheless raised further serious questions as to the legality of the administration's support for the rebels, and of CIA operations in the area.

Under the Boland amendment of last December, the Administration is prohibited from indulging in activities intended to lead to the overthrow of the Government of Nicaragua. Despite Mr Reagan's recent description of the guerrillas as "freedom fighters" the official public line remains that the operation is intended solely to "interdict" arms supplies from Nicaragua to the left-wing guerrillas fighting the embattled U.S.-backed right-wing government of nearby El Salvador.

Other American officials, however, believe that reports of a guerrilla victory in Nicaragua, which the rebels themselves have long claimed to be

## Nicaragua wants debt payment deferral

By Peter Montagnon, Euromarkets Correspondent

NICARAGUA has asked its commercial bank creditors for a deferral of payments of some \$100m in interest and principal due over the next year.

A telex to banks from Sr Joaquin Cuadra, Minister of Finance and Sr Luis Enrique Figueiroa, central bank governor, said it was necessary to defer payments for up to 10 years because of a "critical shortage of foreign exchange."

The telex said that Nicaragua's economy had been hit by the impact of bad weather on its agriculture, hurricanes and drought together have caused damage totalling \$500m over the past year—as well as war damage of \$50m caused by "the aggression of counter-revolutionary bands."

As a result, Nicaragua is seeking to convert payments due between June 1 and June 30, 1984, into a 10-year loan repayable in instalments beginning in 1985. It would start paying interest on the amount re-financed from December this year. Its total debt is about £2.5bn.

But it is too early to say whether creditor banks will accept the proposal. Nicaragua is a member of the International Monetary Fund, but an IMF standby agreement is "very remote," one senior banker said yesterday. Other negative factors are the fact that Nicaragua is facing a massive balance of payments deficit and the possibility of resistance from the U.S. government to the refinancing.

Creditors banks are due to call a meeting soon to discuss the request. Until now, the country has had an excellent record in servicing its debt, which was last rescheduled in 1980.

Mr Johnstone said that the Reagan administration considered the problems of Central America could be resolved only by "political reconciliation."

Mr Johnstone was noticeably warmer towards the Contadora Group than was General Vernon Walters, a former deputy head of the CIA and now an ambassador at large.

A 12-strong team of observers sent by the Contadora Group to assess the tense situation on the Nicaragua-Costa Rica border arrived in San Jose on Sunday and is due to submit its report to the Group in Panama on Saturday.

Dr Sosa is expected to discuss Venezuela's rescheduling plans and comments last week by Donald Regan, U.S. Treasury Secretary, that the government should accept an international Monetary Fund programme.

Jimmy Burns visits a country which prides itself on its stability

## Uruguay moves gently to democracy

ON THE other side of the River Plate, about a 20-minute flight from the smog-ridden skyscrapers of Buenos Aires, there are almost as many seagulls as there are people. A gentle sea breeze blows over Montevideo, a capital city the size of a European provincial town, with narrow streets, old cafes, and second-hand bookshops, in a country which was once one of the most open and cultured societies in South America.

The contrast persists in other ways, for Uruguay's liberalisation from an authoritarian militarist state to a democracy appears to be proceeding steadily, if slowly, on course. In Argentina, the political mood seems to be more like a fast-burning fuse, on its way to a dramatic explosion.

Before the 1973 military coup, Uruguay, a small and vulnerable country with a population the size of Wales, had earned itself a reputation as Latin America's most advanced democracy because of its welfare programmes, high literacy rate and years of uninterrupted civilian rule.

Even now, many think that a stable political future is assured. Party politics have never been corrupted by the local equivalents of a Pinochet, diplomats and politicians say, and the armed forces do not have the kind of messianic sense of mission which led the Argentine junta into fighting the Falklands war.

The moves back towards democracy in Uruguay started in 1980. After seven years of unbending and repressive rule, the military Government threw open its plans for limited democracy to a national plebiscite.

The result of the survival of a powerful Military Council, with veto rights over any future legislation, and the holding of an early Presidential election with only one candidate.

The military tightened its control of television and radio, shut down opposition newspapers and imprisoned outspoken politicians. The result is a 54 per cent vote against the military's proposals in the plebiscite, a convincing victory under the circumstances.

Last November the military took another calculated risk by allowing the opposition to stage internal party elections. Though in theory the elections had the limited aim of choosing party leaders of the Blanca Party, St

URUGUAY



authorities, in practice they had the pace and tension of U.S. Presidential primaries. In spite of a further attempt by the military to keep a grip on things, newspapers were heavily censored and Left-wing parties officially banned from participating—the outcome represented a further rejection of military rule. The most pro-military candidates standing for party posts were heavily disapproved of.

Agreement was reached with the IMF on a \$950m debt rescheduling package early this year. The first tranche of a two-year \$410m standby credit was placed earlier this month and bankers expect the last stage of the package, a loan of \$240m, to be signed by July.

Uruguay's total foreign debt is estimated at \$4bn, of which \$2.7bn is public sector debt. Its net reserves at the end of last year were estimated at \$200m but have fallen since then. The central bank avoided default by selling a considerable chunk of its gold reserves.

The central bank governor, Sr Jose Puppo said recently that he was reasonably confident of meeting the target set by the IMF for this year. They include a reduction of the deficit on the current account of the balance of payments to \$100m from \$900m last year, and a cut in the budget deficit to 5 per cent of GDP from 12 per cent last year.

In contrast to other South American countries, he pointed out that Uruguay has little debt maturing next year and none in 1985, so that it should be able to avoid additional borrowing.

The government hopes that as a result of the devaluation, farm exports will pick up and expects that growth will be restored to between 1 and 2 per cent this year. It expects an inflation rate of around 40 per cent compared with 20 per cent last year, even though wages are expected to be tightly controlled.

Uruguay's economic recovery, however, will depend as much on internal politics and developments in Argentina and Brazil, than on its own financial management.

Wilson Ferreira, who is exiled in England.

Neither the parties themselves, nor the military seem to have a clear-cut following. The two major parties—the Colorados and the Blancos—which could once be classed as respectively liberal and middle class, and landowning, are now far more ambiguous and ideologically ambiguous.

The military is also far from homogeneous and not without ambitions. Some officers who were in the front line against the Tupamaro guerrilla movement in the late 1960s, are suspicious of the growing confidence of the parties.

Agreement was reached with the IMF on a \$950m debt rescheduling package early this year. The first tranche of a two-year \$410m standby credit was placed earlier this month and bankers expect the last stage of the package, a loan of \$240m, to be signed by July.

Uruguay's total foreign debt is estimated at \$4bn, of which \$2.7bn is public sector debt. Its net reserves at the end of last year were estimated at \$200m but have fallen since then. The central bank avoided default by selling a considerable chunk of its gold reserves.

The central bank governor, Sr Jose Puppo said recently that he was reasonably confident of meeting the target set by the IMF for this year. They include a reduction of the deficit on the current account of the balance of payments to \$100m from \$900m last year, and a cut in the budget deficit to 5 per cent of GDP from 12 per cent last year.

In contrast to other South American countries, he pointed out that Uruguay has little debt maturing next year and none in 1985, so that it should be able to avoid additional borrowing.

The government hopes that as a result of the devaluation, farm exports will pick up and expects that growth will be restored to between 1 and 2 per cent this year. It expects an inflation rate of around 40 per cent compared with 20 per cent last year, even though wages are expected to be tightly controlled.

Uruguay's economic recovery, however, will depend as much on internal politics and developments in Argentina and Brazil, than on its own financial management.



Figueiredo... alliance gives him control

## Pact gives Figueiredo control in Congress

By Andrew Whitley in Rio de Janeiro

MONTHS after last November's elections in Brazil had robbed the officially backed Partido Demócrata Social of its majority in the Lower House of the Federal Congress, a political pact with a minor alliance has restored the Government's control over the Chamber of Deputies.

President José Figueiredo, at a dinner last night in Brasília for Sra Ivete Vargas, leader of the small Partido Trabalhista Brasileiro, was expected to set the seal on the behind-the-scenes negotiations at the past few months.

As a result of the pact, the PTB's 13 deputies will join forces with the PDS in the Congress, giving the Government a theoretical total of 248 votes against 231 for the three combined Opposition parties.

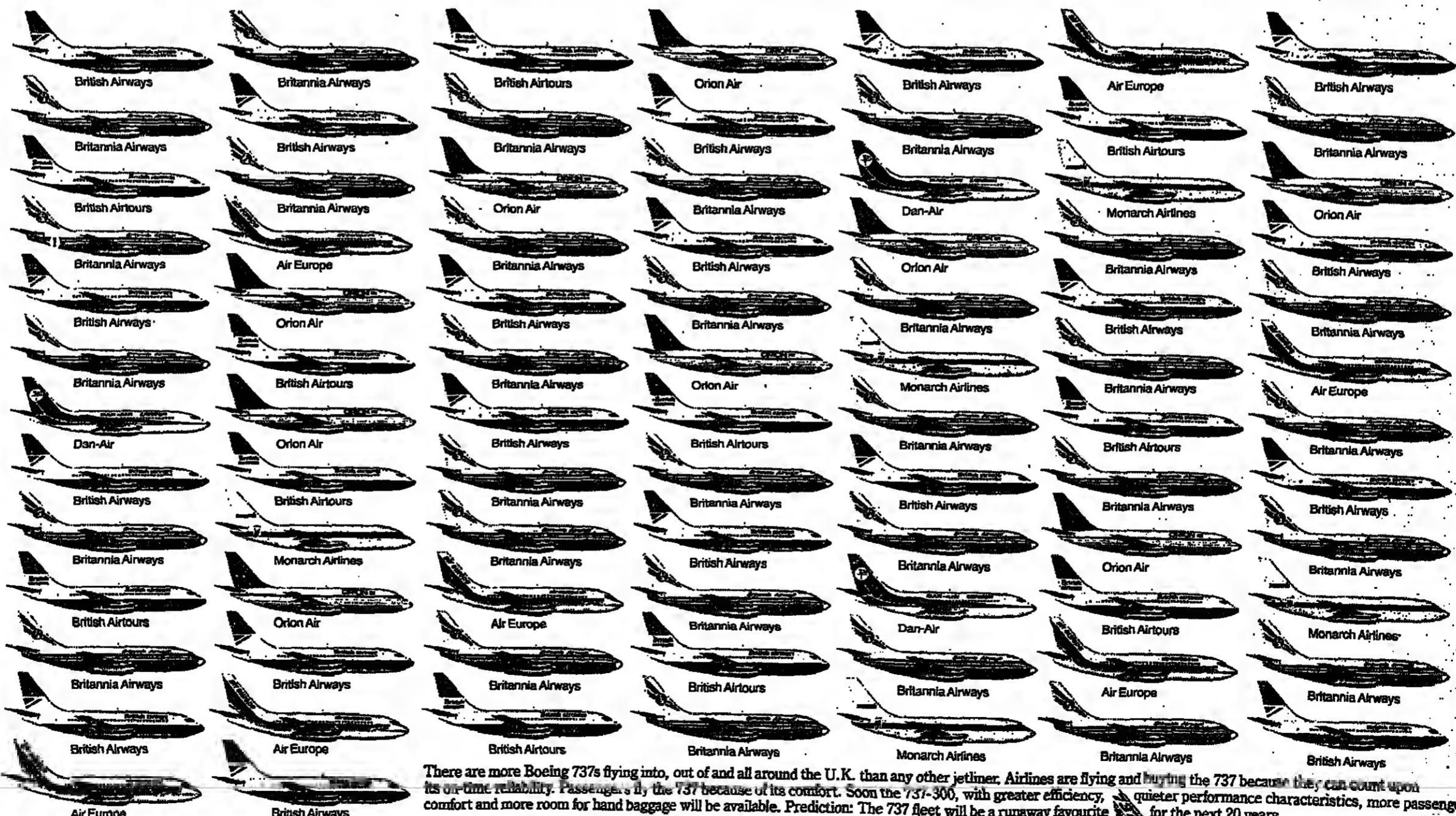
The lack of a working majority in the Chamber of Deputies has compelled the Government in recent months to resort more than it would like to "decrees-laws."

The price exacted by Sra Vargas for her co-operation is not a high one in political terms. Indeed,

Among the measures likely to be enacted are a reduction in the authorised working week from 48 to 45 hours; the raising of government-set salary increases for middle-income earners; and minor relaxations in the tough regulations governing strikes.

## FLY THE LEADER.

### The largest fleet in the U.K.



There are more Boeing 737s flying into, out of and all around the U.K. than any other jetliner. Airlines are flying and buying the 737 because they can count upon its on-time reliability. Passengers like the 737 because of its comfort. Soon the 737-300, with greater efficiency, quiet performance characteristics, more passenger comfort and more room for hand baggage will be available. Prediction: The 737 fleet will be a runaway favourite for the next 20 years.

BOEING  
Getting people together

## OVERSEAS NEWS

## Israeli hospitals hit by dispute

TEL AVIV—Israel's medical services were near collapse yesterday with striking doctors in virtual hiding to avoid a government back-to-work order.

A pay dispute left large city hospitals manned by a handful of exhausted doctors, and several reported they would not be able to receive many new cases.

"Any moderately serious traffic accident could throw us totally off balance," a spokesman at Haifa's 820-bed hospital said.

Only a few operations have been performed in government hospitals since some 7,000 doctors left their posts early on Sunday.—Reuter

## Sanctions call

A Marxist Palestinian guerrilla leader called yesterday for Arab sanctions against Lebanon's government for signing an agreement with Israel on foreign troops withdrawal. Reuter reports from Damascus, May 21. However, head of the Democratic Front for the Liberation of Palestine (DFLP), said sanctions should be political, economic and diplomatic.

## Sudan divisions

Sudanese President Jaafar Nimeiri, trying to quell unrest in the southern part of his country, is to divide the mainly African south into three regions, Reuter reports from Khartoum.

## Thai border deaths

Four Laotian soldiers and two Thai villagers have been killed in border clashes between Thailand and Laos along the Mekong river dividing the two countries, according to police. Reuter reports from Bangkok.

## Afghan grouping

Seven prominent groups of Afghan guerrillas were reported yesterday to have decided to merge into one party for two years. The grouping, formed to overthrow the Soviet-backed regime in Kabul, is said to be led by Prof Abdur Raheem Sayyaf, Our Foreign Staff writes.

## Harare trial

Six white Zimbabwe airforce officers went on trial in Harare yesterday accused of complicity in a South African plot to destroy military aircraft in a sabotage attack on the Thornhill air base last July, writes Our Harare Correspondent.

## Critical challenge faces Indonesia's Suharto

BY RICHARD COWPER IN JAKARTA

PRESIDENT Suharto of Indonesia, reappointed in March to a fourth five-year term as leader of the world's fifth most populous nation, is facing an awkward economic problem: how to prevent declining oil revenues, which are the country's hopes of escaping poverty. How he copes with it is being seen as a critical test of his leadership.

Since coming to power following an abortive coup in 1965, the 61-year-old former army general has presided over a breakneck economic expansion based on oil and gas and the exploitation of such vital commodities as rubber, tin, timber and palm oil. But the world economic recession, with declining demand and a weaker oil market, is now taking its toll.

In January he was obliged to introduce an austere budget in which government wages were frozen, subsidies eliminated and domestic fuel prices increased. In March, after months of delays, the rupiah was devalued by 27.5 per cent. Finally, an announcement was made earlier this month that four major industrial projects costing \$5bn would have to be "rephased" to save foreign exchange, and other projects are facing the government axe.

Oil exports in 1983 are now calculated to earn around \$10.5bn (\$6.7bn), a decline of more than 30 per cent in two years. Economic growth, which last year was the lowest in a decade at around 3.5 per cent, is expected to fall to 2 per cent this year.

Some believe that if the Government is not to face industrial unrest in the cities and a resurgence of antipathy towards foreign and local private investors, that President Suharto's regime will also have to spend more time and effort on income redistribution and poverty alleviation schemes, as well as reducing its expenditure on grandiose industrial projects.

For the West, this reversal of a trend is of particular interest. The industrialised countries, led by Japan and the U.S., have invested more than \$10bn in Indonesia since President Suharto came to power.

Opinions are divided on what the reversal means for Presi-

Financial Times writers look at the background to the raid on the Mozambique capital of Maputo

## Why South Africa holds whip hand

BY J. D. F. JONES IN JOHANNESBURG

SOUTH AFRICA'S military capacity, is overwhelming greater and more sophisticated than that of its neighbours, allows its generals to act with near-total impunity—so long as their political masters permit them to defy international criticism.

But Pretoria also has the capacity to make trouble for its neighbours without resorting to military action.

This is why domestic critics of yesterday's cross-border raid, who share the outrage at last Friday's terrorist bomb in Pretoria—argue that the government should not have allowed the military to bomb a neighbouring state.

Among the non-military weapons available:

• South Africa can apply irresistible pressure through its economic might. The economies

of all the neighbouring states are in various ways dependent on the Republic, distressing though this is to them.

South Africa dominates the regional communications network, and thus the flow of trade. Even Socialist Mozambique's port of Maputo could not survive without South African trade and technicians. Land-locked Zimbabwe has a similar reliance on passage through the Republic. Botswana, Swaziland and Lesotho are in effect components in the South African economy.

The neighbouring economies still depend on South Africa as a market for the labour of their menfolk. Power, water and services are often interdependent. It follows—the critics maintain—that a South African Government determined on non-military edmonition can

crack a painfully effective whip, although that would not perhaps be so satisfying a sight for an angry and alarmed white electorate.

• Throughout the region, Pretoria manifestly enjoys a network of information sources. In Zimbabwe, Mr Mugabe's government is suspicious of the loyalty of certain members of the white population, including some who have stayed on in the security and defence areas. The South African links of this sort spread fast to the north.

• Pretoria has the capacity to know the difficulties regular armies encounter when pitted against guerrillas who enjoy the support of the peasant and urban population. They also realise how vulnerable their industrial infrastructure could prove when challenged by effective sabotage or the withdrawal of labour.

The Lesotho Government of

Chief Leabua Jonathan insists that his enemies are sheltered and helped by SA. The Zimbabwean government is determined not to allow them to show the world that a black government can be successful and stable.

Against all this, the South African Government remains aware that it represents only a 4.5m white minority in a country of 20m black Africans at the foot of the black continent which has cast off white rule.

The South African military knows the difficulties regular armies encounter when pitted against guerrillas who enjoy the support of the peasant and urban population. They also realise how vulnerable their industrial infrastructure could prove when challenged by effective sabotage or the withdrawal of labour.

The Lesotho Government of

## The three minutes that brought death

## ANC re-emerges as leading force in exiled opposition

BY QUENTIN PEEL, AFRICA EDITOR

THE AFRICAN National Congress (ANC), which yesterday claimed responsibility for Friday's car bombing in the South African Air Force headquarters in Pretoria, has re-emerged in the past seven years as the leading force in the exiled opposition to white minority rule.

Despite being the principal target of the South African security services, both inside and outside the country, the ANC has successfully carried out several dramatic attacks on key installations as well as numerous smaller operations against police stations and government offices.

The Pretoria bombing, however, is the first such incident to have claimed a large number of civilian casualties, and appears to represent a conscious escalation of the campaign for the violent overthrow of the South African regime.

It suggests a growing influence for militant nationalists within the ANC, as opposed to the more cautious strategy of the Marxist who have traditionally been prominent in the movement.

Top officials of the ANC, including Mr Oliver Tambo, the President, have warned on several occasions recently of the likely escalation of the campaign, as South Africa has launched ever more drastic reprisals against neighbouring countries for allegedly harbouring ANC guerrillas.

The only representative office in a state bordering South Africa is in Botswana, where the Government has always been scrupulously careful to prevent any hint of military activity. The Lesotho office has not been reopened since the South African raid on Maseru last December, nor is there a formal presence in Zimbabwe.



well away from the immediate neighbouring states.

Lusaka is the headquarters of the movement, and the base for Mr Tambo himself, as well as the national executive committee and the Revolutionary Council, which amounts to an ANC million-strong command. However, there are no military bases in Zambia, which would be well within range of attack by the South African Defence Force.

Estimates of the number of potential guerrillas within the movement range up to 5,000, most of them trained in Tanzania and Angola, with some facilities in Algeria.

The only representative office in a state bordering South Africa is in Botswana, where the Government has always been scrupulously careful to prevent any hint of military activity. The Lesotho office has not been reopened since the South African raid on Maseru last December, nor is there a formal presence in Zimbabwe.

## NEW TOWER 1632 FROM NCR.

## THE FIRST UNIX®-BASED MICRO WITH A NAME TO RECKON WITH.



President Suharto

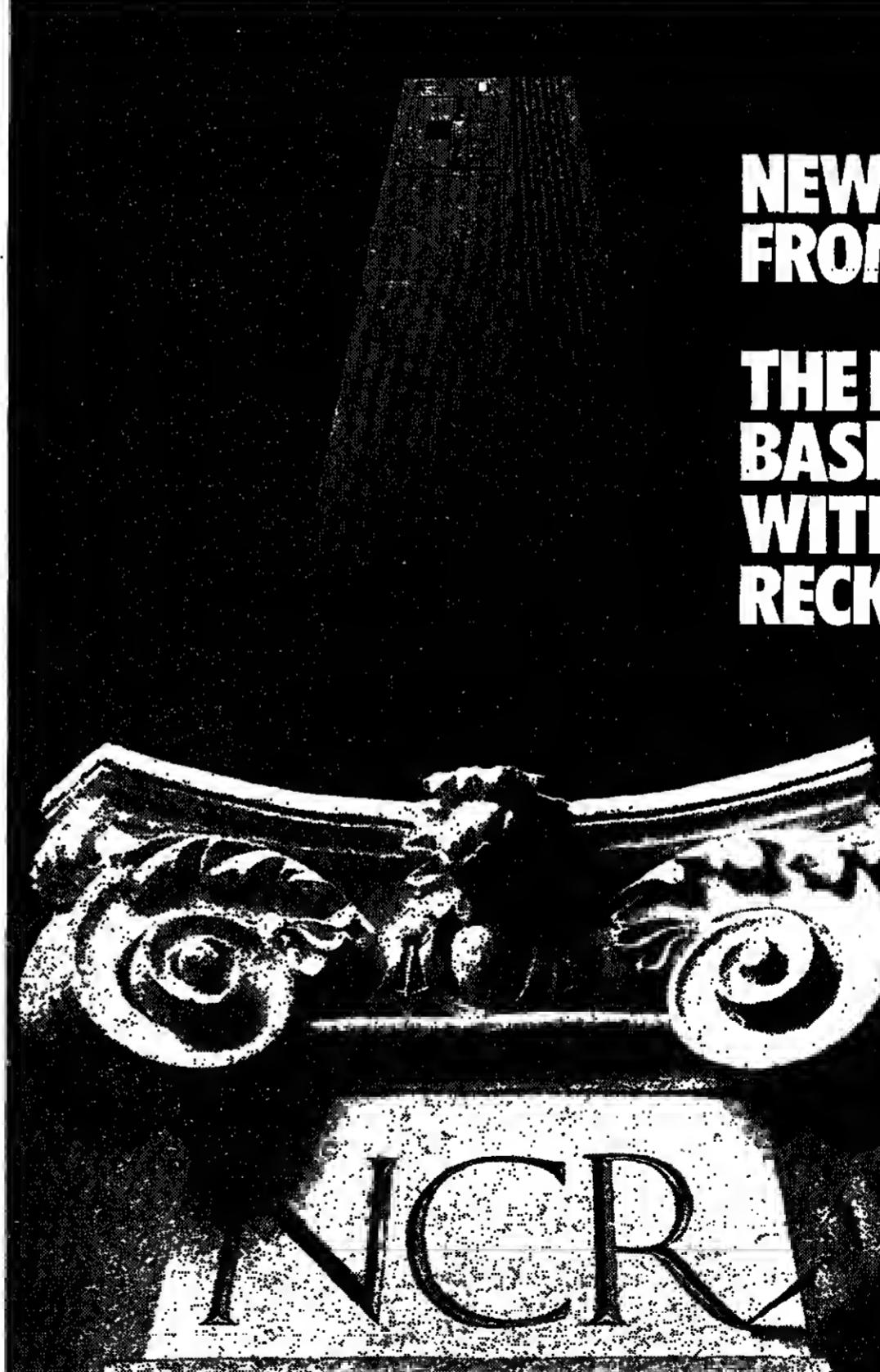
says one opposition critic: "His political banner has always been economic development. Now he's no longer able to deliver the goods."

The collapse in oil prices could force him out of power before the end of his term."

But President Suharto has shown that, when necessary, he can take tough decisions and carry the nation with him. One Western diplomat who has watched him from the early days says: "Everyone is agreed that he has been with us too dependent on oil and that the economy is in for some very rough years. But it has been worse. Suharto's proved he's got the political skill and the economic team to battle through."

A senior member of the Indonesian political elite says there are no challengers to the President's throne. "He has either won them over, bought them off, or outmanoeuvred them or destroyed them. He has come to be accepted as the undisputed father of this country."

Certainly among the predominantly feudal Indonesian peasantry he is looked upon more as a traditional, Javanese-style king who rules by divine right rather than as



NCR is one of the world's top computer companies.

Motorola 68000—one of the most powerful 16-bit processors on the market.

The Tower 1632 can also use special software packages for simple systems building.

These include data base management, financial planning and soon to be available, business graphics and word processing.

Nobody using micros today can afford to pass up the Tower 1632's special combination of mainframe computer pedigree supported by national customer service.

It's the best guarantee of success anyone could care to name.

You fill in the coupon, we'll fill in the facts.

Name: \_\_\_\_\_

Title: \_\_\_\_\_

Company: \_\_\_\_\_

Address: \_\_\_\_\_

Send to: M. Croneen, NCR Ltd, 206 Marylebone Rd, London NW1 6LY. Or telephone 01-588 8280

ON VIEW AT  
THE MARYLEBONE  
CONFERENCE  
CENTRE, LONDON  
24-27 MAY

NCR

NCR Inter-knowledge. FT173T

## WORLD TRADE NEWS

## Britain likely to boost exports to Russia

BY ANTHONY ROBINSON, MOSCOW CORRESPONDENT, IN LONDON

MANY A false dawn lightened the horizon of Anglo-Soviet trade over the past decade during which the UK slipped from second to ninth place in Soviet trade with the West. But, after a depressing 1982, when British exports slipped to £856m from £409m in 1981, and higher Soviet oil exports boosted Soviet sales to the UK to a record £645m, conditions now seem more promising for higher UK exports to reduce the gap.

This was the message of a business-like Anglo-Soviet trade conference in London last week attended by senior Soviet trade and industry officials, led by deputy foreign trade minister Alexei Manzulov, and senior executives from over 130 UK companies.

Despite the chill in overall Anglo-Soviet political relations,

the UK Government's resistance to U.S. pressure over the sale of components for the Siberian gas pipeline, its insistence that contracts be honoured and the dispatch of trade minister Mr Peter Rees to Moscow earlier this year to underline the Government's backing for increased trade appears to have revived Soviet interest in the UK as a viable alternative supply source.

This partly reflects Soviet desire to avoid over-dependence on West German, French, Japanese and other leading suppliers. But it also reflects the efforts made by UK companies and trade missions to advertise the increased competitiveness and new product ranges now on offer by many British companies. This competitiveness has been reinforced

by sterling's fall from the artificially high levels of 1979-80 which British trade officials acknowledge as one of the principal reasons behind the recent decline in UK exports.

The quality of the Soviet delegation, which included the deputy ministers of both the gas and chemical industries and directors of leading foreign trade organisations like Mr Georgi Stukin, of Promash import, responsible for signing contracts with Western companies worth around 1bn roubles (£900m) a year, provided an opportunity for some direct sales pitched during the two day event.

Four previously negotiated contracts "worth several million pounds" were signed by Molins for cigarette making

machinery, paper converting machinery, Xerox and Ingersoll-Rand for pumps. But perhaps the most important development came with the setting up of two new joint working groups.

These will be headed on the Soviet side by a senior head of department in the relevant ministry and are designed to give greater access to final end-users under official auspices.

The first joint group will deal with machinery and equipment and is expected to concentrate initially on the automotive industry, a sector of renewed

interest to auto component makers following the recent Fordin decision to replace the ageing Moskvitch model with a new front-wheel-drive hatchback. The second working group will deal with agriculture, food processing and packaging.

The Soviet Union plans to modernise food processing and storage facilities as part of the long-term "food programme" and UK companies have recognised skills in this area. Some 37bn roubles were invested in Soviet agriculture last year and over 30 per cent of the Soviet investment budget is earmarked for the food programme up to 1990.

Mr Yuri Andropov, the Soviet leader, has made clear in his economic policy statements that future investment policy will result in fewer large-scale, green-field, turnkey type projects, which used to be the main attraction for western companies, with greater emphasis on the modernisation of existing facilities and updating technology.

## Dutch await order for cleaning up Gulf slick

By Walter Ellis in Amsterdam

THE DUTCH Government and a consortium of Dutch companies are awaiting confirmation from the authorities in Kuwait of a multi-million-dollar contract to clean up the huge oil slick in the Gulf.

A deal could be agreed within the next two weeks.

Mrs Neeltje Smits-Kroes, the Dutch Transport and Waterways Minister, recently visited the area as head of a specialist team from the Netherlands seeking the contract. She now believes there are "reasonable grounds" for optimism.

The consortium, made up of Dutch dredging and construction companies, including Boskalis Westminster and Volker Stevin, is to forward further details of its clean-up plan and appears, at present, to be the only serious contender for the job.

Mrs Smits-Kroes five-day visit took her to Kuwait, Saudi Arabia and Bahrain.

Dutch contractors have already assembled a large team of pollution experts and a fleet of specialist boats to mop up the slick and ensure that no further oil comes ashore or fouls vital desalination plants drawing inshore water.

## Airbus Industrie and Boeing face battle over new airliner

By MICHAEL DONINE, AEROSPACE CORRESPONDENT

THE LIKELIHOOD of a major battle between Airbus Industrie and Boeing of the U.S. for world markets for a new 150-seater jet airliner will be one of the dominant themes at this week's Paris International Air Show, which opens on Friday.

Airbus, in which British Aerospace has a 20 per cent stake, is still determined to press ahead with such a venture, despite lack of support (including cash) from the UK and West German governments, who have still to make up their minds on the project.

Airbus, which believes such an aircraft could be ready for service by 1988, wants to start early as possible, but Boeing, already enmeshed in several other new aircraft programmes—the 757, 767 and 737-300—believes the 150-seater will be a Dash 7, on which it is already working, but rather with a further derivative of the 737.

Boeing is expected to stress at the Paris show that it believes any new 150-seater jet to be more a 1990-90 aircraft, or even perhaps a little later, because of the current reluctance of the market to spend the huge sums needed to buy a brand-new design.

A cheaper, faster "medium" type aircraft, such as the 737-400, would meet the airlines' immediate needs, leaving the more expensive and all-new technology aircraft to follow when the world airline recovery has fully developed, and more cash is available for new equipment.

## Snamprogetti seeks \$700m Algeria chemical contract

By JOHN PHILLIPS IN ROME

SNAMPROGETTI, the engineering concern owned by ENI, Italy's state-owned energy group, is negotiating for a \$700m (£466m) contract to supply a chemical plant at Rourdanous, Algeria.

News of the possible deal came as another ENI subsidiary, Nuovo Pignone, won a contract worth \$120m to supply machinery for the Soviet gas pipeline to Europe.

The Algerian contract came under discussion following the long-delayed inauguration of another gas pipeline—this time the one from the North African state to Italy which was held up by wrangling between the two countries over the price of gas.

## Japanese in West German video cassette operation

By JOHN DAVIES IN FRANKFURT

VICTOR COMPANY OF JAPAN (JVC) has begun production of video cassettes at a newly-built factory at Muenchberg, near Dusseldorf, in West Germany.

The factory will turn out about 3m VHS system cassettes this year, with output expanding to about 8m next year and about 10m in 1985.

The video tape will be imported from Japan and assembled into cassette form in Muenchberg along with locally-made parts.

JVC said the factory was the first production centre set up outside Japan by a Japanese consumer electronics company to make video cassettes.

A Hitachi-Maxell partnership is planning to start making video cassettes at Telford in England at the beginning of next year. Production will be initially 9m cassettes a year, rising to 12m. As with the German operation, the video tape will be imported from Japan.

JVC already assembles video recorders in Europe in partnership with Thorn EMI of the UK and Telefunken of West Germany, in which Thomson-Brandt of France recently acquired a 75 per cent stake. The partners began assembling video recorders in West Berlin last May and at Newhaven, in the UK last October.

## Mitsubishi in £163m deal to make Malaysian cars

By WONG SULONG IN KUALA LUMPUR

A FORMAL agreement was signed in Kuala Lumpur yesterday between the Government's Ilesy Industries Corporation of Malaysia (Ilescom), and the Mitsubishi group of Japan for the production of Malaysian cars.

The project will cost \$245m (£226m), and will see the first made-in-Malaysia car on the road by the middle of 1985.

The venture, one of the pet projects of Dr Mahathir Mohammed, the Prime Minister, has been subject to considerable controversy.

But Dr Mahathir has argued that the project is not only viable, but would act as a

catalyst for further industrialisation.

Hicom is to take 70 per cent of the equity, while the Mitsubishi Corporation and the Mitsubishi Motors Corporation will hold 15 per cent each.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The U.K. engineering group, Henry Booth, has won a \$4.8m contract from the Malaysian Railways Authority for relocation of its marshalling yard in Singapore.

Henry Booth, has won a \$4.8m contract from the Malaysian Railways Authority for relocation of its marshalling yard in Singapore.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The U.K. engineering group, Henry Booth, has won a \$4.8m contract from the Malaysian Railways Authority for relocation of its marshalling yard in Singapore.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The U.K. engineering group, Henry Booth, has won a \$4.8m contract from the Malaysian Railways Authority for relocation of its marshalling yard in Singapore.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the local market with production at 20,000 units in the first year, rising to 120,000 units by 1990.

The plant, to be sited outside Kuala Lumpur, will cater for the

## UK NEWS

# Labour leaders attack 'lack of compassion'

BY PETER RIDDELL, POLITICAL EDITOR

THE LABOUR PARTY yesterday attempted to undermine the Conservatives' lead in the opinion polls with a series of warnings of what might happen to the welfare state and the economy if Mrs Margaret Thatcher, the Prime Minister, were re-elected on June 9.

Speeches and press interviews during the day by leading Labour spokesmen focused on the underlying weakness of the economy.



Mr Michael Foot, the Labour Party leader, said last night that Labour had to fight "Thatcher-Tebbit Toryism, a philosophy from which all compassion and generosity of spirit have been squeezed out." Mr Norman Tebbit is the Employment Secretary.

Mr Foot accused Mrs Thatcher of contemplating with complacency the continuation of 3½ to 4% unemployment for years and years ahead. He argued that the "mask is being stripped from the chief Tory claim in the manifesto (Programme

for Government), that recovery has begun and the evidence pours out every day."

Mr Gerald Kaufman, the Opposition's environment spokesman, said the Conservatives had turned it into a secret election.

"On the surface everything seems much as usual," he said. "But behind the scenes she (Mrs Thatcher) is making her real plans. She is preparing to scrap the National Health Service, to push up unemployment even higher, to swindle pensioners out of even more in the next parliament than she did in the last, and to put up taxes even higher."

Labour leaders also alleged that there was a "cover-up" by the Government of a report highlighting Britain's poor industrial performance.

The report, by the National Economic Development Council, was disclosed in part at the weekend by Mr Neil Kinnock, Labour's education spokesman.

Mr Peter Shore, Labour's shadow Chancellor of the Exchequer, described the report as a damning indictment of the Government's record. But Sir Geoffrey Howe, the Chancellor of the Exchequer, dismissed the Labour criticisms as "totally fanciful."

He said it was "distressing and shocking" that there had been the totally false allegation that the Government had suppressed the report.

## Jenkins fears for the Tory liberals

BY IVO DAWNAY

MR ROY JENKINS, the prime minister designate of the Social Democratic/Liberal Alliance, claimed yesterday that the liberal wing of the Conservative Party would be "snuffed out" if Mrs Margaret Thatcher was returned to power.

In a clear attempt to join the Labour Party in bringing the Prime Minister's personality to the centre stage of the election campaign, Mr Jenkins said that a Tory victory would give Britain the most right-wing government in the Western world.

Criticising comparisons between Mrs Thatcher and Sir Winston Churchill, Mr Jenkins said that the latter had united the nation. "Mrs Thatcher's contribution is not only to divide the nation," he said, "but to sunder the Conservative Party."

Mr Jenkins, the former president of the EEC Commission, referred to senior members of the liberal wing of the Conservative Party. He said Lord Carrington, the former Foreign Secretary, was not campaigning. Mr William Whitelaw, the Home Secretary, appeared to have been relegated to his Cumberland constituency. Mr Francis Pym, the Foreign Secretary, and Mr James Prior, the Northern Ireland Secretary, had been "humiliatedly slapped down."

Asked to explain the Alliance's poor performance in polls of marginal seats, Mr Jenkins said that the "larger" seats had been selected by pollsters who had conducted only rudimentary research.



Mr Jenkins: 'nation divided'

"There is no doubt that all those actively campaigning over the past week are absolutely convinced that on the ground - at meetings, canvassing and meeting people in shopping centres - we are now moving substantially ahead of any poll showing we are getting," he said.

Mr David Steel, the Liberal Party leader, accused Mrs Thatcher yesterday of an "appetite for total power." He claimed that the Prime Minister was planning to drop her "toned down" manifesto in the event of a landslide Conservative victory.

## Ulster Unionists agree partial electoral pact

BY OUR BELFAST CORRESPONDENT

NORTHERN Ireland's two main Unionist parties have managed only a limited electoral pact, which leaves several constituencies, including Mr Enoch Powell's South Down seat, open to nationalist candidates.

Last-minute attempts to persuade constituency associations to agree on joint Unionist candidates in six key seats succeeded in only three.

The main benefit, however, seemed to accrue to the Official Unionist Party, led by Mr James Molyneaux, rather than the Rev Ian Paisley's Democratic Unionist Party.

Ulster's representation has been increased from 12 to 17 seats in this election and the boundary changes make predictions difficult.

Forecasting is further complicated because the rival Unionist camps may still do deals. Candidates might conceivably declare that they

were not seeking election, although their names would appear on the ballot paper.

A total of 85 candidates lodged nomination papers yesterday for the Ulster seats.

The Unionists in their various shades have a chance of up to 13 seats but some are by no means certain. They may be helped by the split nationalist vote between the Social Democratic and Labour Party, holding candidates in all seats, and Sinn Fein, the political wing of the Provisional IRA.

Sinn Fein is entering 14 candidates and, although West Belfast seems its only real hope, it will put strong pressure on the SDLP in mid-Ulster, where the Unionist vote remains split.

The SDLP still hopes for a victory for Mr John Hume, its leader, in Foyle, where a single Unionist candidate was agreed.

## Party cuts candidates

BY KEN FERRIS

THE NATIONAL FRONT, an extreme right-wing party, will have many fewer candidates at this election than at the previous general election.

The party, which has never won a parliamentary seat, intends to have 81 candidates, compared with 303 in the 1979 election.

It outlined its election programme yesterday. The pro-

gramme included a proposal for a law to force Afro-Asians and non-whites to leave Britain through a process of "phased and orderly repatriation." It said European immigrants, including refugees, would be allowed to stay.

Mr Martin Webster, of the National Front, said: "We are organised to destroy the multi-racial society."

## Pym firm over Falklands

By Peter Riddell

MR FRANCIS PYM, the Foreign Secretary, last night took a tough line over possible negotiations with Argentina over the future of the Falkland Islands.

He rejected "mindless calls to negotiate" and said that in face of Argentina's "cynical disregard for international standards of behaviour and human rights, the question of sovereignty over the islands is simply not on the agenda."

Mr Pym's remarks were clearly intended to rebuff any charge that he was too "soft" over the question of negotiations. He had been publicly interrupted by the Prime Minister over the Falklands last week and there has been speculation about his future after the election.

He said that Britain wanted to re-establish a greater degree of normality, but he insisted that a fundamental change of attitude by Argentina towards an ending of hostilities was the first requirement.

The fundamental principle, he said, was the right of the islanders to self-determination.

## HOME SECRETARY GOES CAMPAIGNING IN HIS OWN CONSTITUENCY

### Whitelaw defends Prime Minister's style

By JOHN HUNT

MR WILLIAM WHITELAW, the deputy Conservative leader and Home Secretary, yesterday strongly defended Mrs Margaret Thatcher's handling of the election campaign. He rebuffed criticisms that she had made it a "one-man band."

Some senior conservatives have been reported to be worried by the Prime Minister's aggressive electioneering style and her treatment in public of some of her Cabinet colleagues.

Mr Whitelaw, however, said: "I absolutely, totally approve of the campaign." He described accusations of it as "unfair and nonsense."

He also denied suggestions that the Prime Minister was developing a U.S. presidential system in Britain. It would, he said, be a great mistake to do such a thing.

The Home Secretary, who was campaigning in his rural constituency of Penrith and the Border in the north of England, maintained that many of the stories about possible Cabinet changes after the election were "very wide of the mark."

He agreed that the Prime Minister had a dominant personality, but said this was very different from saying she dominated the other members of the Government.

He said that Britain wanted to re-establish a greater degree of normality, but he insisted that a fundamental change of attitude by Argentina towards an ending of hostilities was the first requirement.

The fundamental principle, he said, was the right of the islanders to self-determination.

"She is much less dominant than she appears. She will always listen to what people say," he said. "It is not true that her ministers have not taken part. I have always found her extremely easy to work with."

Some senior conservatives have been reported to be worried by the Prime Minister's aggressive electioneering style and her treatment in public of some of her Cabinet colleagues.

Mr Whitelaw, however, said: "I absolutely, totally approve of the campaign." He described accusations of it as "unfair and nonsense."

He also denied suggestions that the Prime Minister was developing a U.S. presidential system in Britain. It would, he said, be a great mistake to do such a thing.

The Home Secretary, who was campaigning in his rural constituency of Penrith and the Border in the north of England, maintained that many of the stories about possible Cabinet changes after the election were "very wide of the mark."

He agreed that the Prime Minister had a dominant personality, but said this was very different from saying she dominated the other members of the Government.

He said that Britain wanted to re-establish a greater degree of normality, but he insisted that a fundamental change of attitude by Argentina towards an ending of hostilities was the first requirement.

The fundamental principle, he said, was the right of the islanders to self-determination.

en, farmers and labourers gathered for this exercise in pastoral politics.

"Lovely to see you," beamed Mr Whitelaw. "Marvellous, splendid, jolly good."

There was a smattering of questions about unemployment and capital punishment. But the main problem in nearly everyone's mind was an 18-year-old row about the water supply and sewage. Now here was a really serious matter: Willie assiduously took notes and promised action when re-elected.

Suddenly, on a lovely stretch alongside the sparkling waters of the Solway, the small campaign convoy screeched to a halt. Some sort of emergency? No, the charming Mrs Celia Whitelaw had decided that it was time for a roadside picnic.

Tea, coffee and biscuits were handed round as Mr Whitelaw held forth about the intricate local politics of Solway's salmon fishing.

Later, at another hamlet, an elderly man engaged him in a long argument, insisting that all politicians should be compulsorily retired at 65, an age which Willie reaches in June.

Most politicians would take umbrage at such a suggestion. Not Mr Whitelaw. "What a dear old boy," he chorused in genuine delight.

Small groups of tweed-clad women,

men, farmers and labourers gathered for this exercise in pastoral politics.

"Lovely to see you," beamed Mr Whitelaw. "Marvellous, splendid, jolly good."

There was a smattering of questions about unemployment and capital punishment. But the main problem in nearly everyone's mind was an 18-year-old row about the water supply and sewage. Now here was a really serious matter: Willie assiduously took notes and promised action when re-elected.

Suddenly, on a lovely stretch alongside the sparkling waters of the Solway, the small campaign convoy screeched to a halt. Some sort of emergency? No, the charming Mrs Celia Whitelaw had decided that it was time for a roadside picnic.

Tea, coffee and biscuits were handed round as Mr Whitelaw held forth about the intricate local politics of Solway's salmon fishing.

Later, at another hamlet, an elderly man engaged him in a long argument, insisting that all politicians should be compulsorily retired at 65, an age which Willie reaches in June.

Most politicians would take umbrage at such a suggestion. Not Mr Whitelaw. "What a dear old boy," he chorused in genuine delight.

project, from initial planning to financing. "We are not just providing money services, but are always striving for added value, because that is where the competition among banks is developing these days."

#### Industrial finance seminar

He cited the example of a European computer manufacturer who visited Japan to look for certain parts. A newspaper article which mentioned the company was looking for a possible local partner alerted the Overseas Investment Service Centre staff, who quickly put together a totally impartial and highly professional analysis of the Japanese industry as well as a list of possible partners. The European company was interested and IBJ is now working for a possible tie-up with one of its customers. Thus, the European company will not only get its parts, but will also be able to use them in a new production venture in Japan thanks to the initiative of IBJ. The bank is now contemplating possible investment seminars in Europe to spread the message of the opportunities available in Japan. One foreign banker commented: "With its extremely strong links with industry in Japan, IBJ has a long head start on outward investment by offering overall operating ideas to its Japanese corporate clients. I think they are also quite well placed to provide introductions for outside companies seeking joint venture partners in Japan, especially through their network of regional centres which enables them to keep in close touch with local industries throughout the country."

Providing good information is the function of another unusual aspect of the IBJ operation: the Industrial Finance Seminar. On its 50th anniversary a very significant occasion for any Japanese in 1982 the bank was looking for a suitable and special way of celebrating. It was decided that it would be a good idea to invite people from nearby countries to visit Japan for a seminar where they could learn something about the industrial and economic history of Japan, and experience something of the reality of modern Japan in both the industrial and cultural fields.

Starting with Asian participants, it has expanded to cover the Middle East and South America. Some 600 people, from the governmental sector, financial institutions and so on, have attended the four-week seminars held biannually (the 40th was held in early 1983). Further, in 1973, when the Japanese Ministry of Finance was ready to give foreign banks permission to operate in Japan, the entry of many leading financial institutions from Europe and the United States was realised. They too had a great need to learn more about Japan and encouraged IBJ to launch a new series of seminars for them. The 21st of the series was staged in May 1983.

According to Mr Yatsunami: "We don't expect an immediate or direct return from these seminars. Their primary aim is to develop a better understanding of the realities of the Japanese economy, its strengths and weaknesses. But these seminars do generate an interest in IBJ and its operations, and of course we are building up an 'old boy network' which, as the people move into more important positions in their own countries, may be beneficial to IBJ."

One recent European participant described the seminar as "very useful training for any foreigner with a financial background because it offers a valuable window on Japan through its extensive role in the local economy." The bank has also started seminars for specific countries with which Japan has strong and growing economic ties, but where communications may be something of a problem. Brazil and China have benefited from this programme so far. Such activities, commented Mr Yatsunami, demonstrate that IBJ takes very seriously the responsibilities that come with being "a leading world bank."

**IBJ**  
INDUSTRIAL BANK OF JAPAN

Head Office: 3-3, Marunouchi 1-chome, Chiyoda-ku, Tokyo Tel: (03) 214-1111 Telex: J22325  
London Branch: Bucklersbury House, Walbrook, London EC4N 8BR  
Tel: (01) 236-3266 Telex: 886939  
IBJ International Limited: Bucklersbury House, 3 Queen Victoria St., London EC4N 8HR  
Tel: (01) 236-1090 Telex: 266582

## Scotland 'can now expand'

By Marc Meredith

MR GEORGE YOUNGER, the Scottish Secretary, said yesterday that Scotland now had lower unemployment than Wales, the North-east, the West and even the West Midlands.

He told an election meeting that oil, electronics and careful government support had given Scotland its best opportunity to expand since the 1920s.

Mr Younger had earlier told a press conference that 250,000 jobs could be at risk in Scotland from a Labour government because of Labour's plans to withdraw from the EEC.

The impact which Labour's defence policy could have on jobs in Scotland hardly bore thinking about, he added.

Mr Younger and Mr Alex Fletcher, the Scottish Industry Minister, said that foreign companies had built up their bases in Scotland for access to the Western European market. In the past five years, the electronics industry had generated over £400m in investments with more than 60 companies creating 15,000 jobs in Scotland.



Mr William Whitelaw: Yesterday he toured his constituency and said he 'absolutely and totally' supported Mrs Thatcher's style in the election campaign and refuted criticisms that it was a 'one-man band'.

## Party cuts candidates

BY KEN FERRIS

THE NATIONAL FRONT, an extreme right-wing party, will have many fewer candidates at this election than at the previous general election.

The party, which has never won a parliamentary seat, intends to have 81 candidates, compared with 303 in the 1979 election.

It outlined its election programme yesterday. The pro-

gramme included a proposal for a law to force Afro-Asians and non-whites to leave Britain through a process of "phased and orderly repatriation." It said European immigrants, including refugees, would be allowed to stay.

Mr Martin Webster, of the National Front, said: "We are organised to destroy the multi-racial society."

## UK NEWS

## Sharp decline in merchant fleet

BY HAZEL DUFFY, TRANSPORT CORRESPONDENT

THE SIZE of the UK merchant shipping fleet declined sharply last year for the second year in succession. Ships were sold or transferred to other flags in response to the failing competitiveness of British shipping and the decline of world trade.

Figures published today in the annual report of the General Council of British Shipping (GCBs) put the total UK merchant fleet at the end of 1982 at 686 ships of 24.7m dwt. At the end of 1981, the fleet totalled 994 ships of 29.4m dwt.

Some of the tonnage was sold, but owners also put tonnage under

dependency registers, such as the Bahamas, Hong Kong, as well as foreign flags, which enabled owners to keep the ships in operation and retain some jobs for UK seafarers.

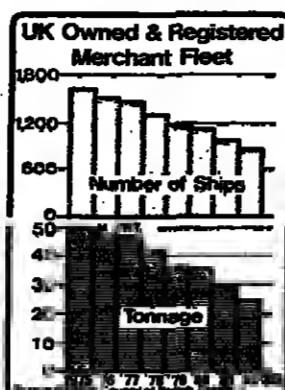
In addition to the sales and transfers, some 10 per cent of the UK fleet - 68 ships of 6.5m dwt - were laid up at the end of March.

In two of the sectors most affected by the decline in tonnage - tankers and deep sea tramp shipping - the GCBs sees few prospects of improvement. For tankers, it comments: "Subject to absence of major interruptions of supply routes, de-

mand for tankers is unlikely to exceed the 1980 level and could fall by some 30 per cent by the 1990s."

The surplus in VLCC (Very Large Crude Carrier) tonnage "is highly dependent on the rate of scrapping, and balance is unlikely to be reached before the late 1980s. Product and medium crude carriers are unlikely to experience balance and profitable trading much before 1985."

Dry cargo tonnage laid up in the UK last year increased from 100,000 tons in January 1982 to 1.9m a year later.



## Unilever division staff rejects union representation on pay

BY JOHN LLOYD, LABOUR EDITOR

A BALLOT of sales staff in the Birds Eye/Walls division of Unilever has produced a majority in favour of negotiations over pay and conditions being handled by consultants between the staff group and the management, rather than by the unions which previously represented them.

The ballot result has wide implications beyond the immediate consequences within the company - still under discussion between unions and management - and is seen by the leader of one of the

unions, Mr Roy Grantham, general secretary of the Association of Professional, Executive, Clerical and Computer Staffs (Apec), as evidence of a general employers' offensive against the unions.

It will also be seen as bolstering the Government's intention, if re-elected, of introducing legislation specifying balloting on a wide range of issues, though ballots on the continued right of a union to represent its members in pay negotiations is not among them.

The Birds Eye/Walls ballot re-

## Curbs on NatWest mortgages

By Margaret Hughes

NATIONAL WESTMINSTER, one of the major UK clearing banks, has placed tough limitations on future lending for house purchases.

From June 1, NatWest mortgages will be granted only to customers of 12 months' standing and the maximum percentage advanced will be reduced to 80 per cent of the cost of all properties.

The bank has also raised the size of the minimum mortgage to £12,500 (from £5,000) but left unchanged the maximum mortgage at £150,000.

While other clearers curbed their mortgage lending last summer when they had reached their targets more quickly than expected, NatWest continued its "open door" policy.

With the sharp cutback in lending by the other clearers, however - at their peak they were providing one in three of all mortgages - NatWest says it has been so overwhelmed by demand that it has already passed its £1bn target for the year.

NatWest also claims mortgage requests have risen during the past few months to a rate of £250m a month - well over double the £90m to £100m a month it had been lending in the early months of this year. Overall bank mortgage lending is currently around £170m a month compared with a level of some £350m to £400m a month in the summer of last year.

The building societies are currently lending at the rate of around £1.6m a month, up from £1.2m overall mortgage demand is now around £1.8m a month, or about double the level of last summer.

## Workforce in textiles 'cut by one - third'

Financial Times Reporter

THE WORKFORCE in Britain's textile and clothing industries has shrunk by a third in the past four years, Mr Ken Woolmer, the Labour Party's trade spokesman, claimed yesterday.

Mr Woolmer said the number of workers in a wide range of inter-dependent industries, stretching from lace and man-made fibres to furs and carpets, had fallen by 300,000.

Despite what he described as "this devastating decline" Mr Woolmer pointed out that these industries together still employed 600,000 people with annual sales of £10bn.

He told a conference of textile workers that although Tory spokesmen had often blamed industrial decline on excessive wages and strikes, workers in textiles and clothing had not profited themselves out of jobs or failed to co-operate with management on changes in working practices.

Mr Woolmer put part of the blame on a "cruelly high" value of the pound which had restricted exports, and part on a failure to protect textiles from imports by trade barriers as many other countries had done.

The conference urged a future Labour Government for a commitment to aid textile and clothing industries. It called for measures which included a controlling stake by public ownership in some large national and multi-national textile companies.

## American syndicates approach ex-Lloyd's executive

UNDERWRITING syndicates operating on the insurance Exchange of the Americas, the Florida-based insurance market which is modelled partly on Lloyd's of London, have approached the market's authorities indicating that they would like Mr Peter Cameron-Webb, a former underwriter at Minet Holdings, to underwrite on their behalf.

Mr Cameron-Webb, who once headed the PCW underwriting agency company, which looks after the affairs of more than 1,000 members of Lloyd's, left Lloyd's nearly 18 months ago. The underwriting agency company, which forms part of the Minet group, is at the centre of a Trade Department investigation and a City of London Police Fraud squad inquiry.

The investigation by the authorities began last November. It has been studying how \$33m of Lloyd's syndicates money was arranged in the form of reinsurance with a number of groups in which former Minet executives had interests.

Mr Alan Teale, president of the exchange, said in London yesterday: "Some syndicates have said they would like Mr Cameron-Webb to underwrite for them. He has a home in Miami and we will obviously be talking to him."

The exchange, which opened for business on April 4, hopes to have 16 syndicates operating by the end of next month.

Mr Ian Poggate, the former leading underwriter of Alexander Howden Group, is defending a legal action launched by the Banque du Rhône et de la Tunisie, a Swiss bank, which is seeking the repayment of more than \$1m in loans.

The suit was brought last month in the UK High Court against Mr Poggate and his wife, Margaret.

## Stores regroup

HOUSE OF FRASER, the department store group, is to combine its 52 north of England and Scottish stores trading as Frasers, Armitage and Biems under a new management group based in Glasgow.

Mr Bill Crossan, managing director of the Fraser group, denied yesterday the move was connected with attempts by Lourdes, Mr Roland "Tiny" Rowland's trading concern, to force the merger of Harrods, the House of Fraser's Knightsbridge, London, store.

## Credit delay

BRITAIN'S Export Credit Guarantee Department (ECGD) has still to agree on a credit arrangement worth about \$200m with the Iraqi authorities after inconclusive talks in Baghdad.

The funds will be used mainly to fund projects in Iraq being built by the three British companies. These are Kier International, John Laing Construction and Patterson Candy International. A sharp reduction in Iraq's oil revenues as a result of the war with Iran is forcing Baghdad to switch from cash to credit to pay for projects.

## Pensions study

PENSIONERS in Britain were among the financially worst off in Europe, a report from the National Pensioners' Convention said. While pensioners in France, West Germany or Belgium had pensions worth half the average earnings, British pensioners received less than a quarter of average earnings.

Of the European Community countries, only Denmark was shown to have lower levels of pension than the UK.

## Cam closure

CAM GEARS, part of the US-owned TRW Group, is to close its factory at Hitchin, Hertfordshire, with the loss of up to 250 jobs. The company said the factory, which makes steering components for the commercial vehicle industry, was no longer viable. It had been working at only one-third of its capacity. Closure would be phased over the next year.

When we set out to build the new TeleVideo Personal Computer, we decided to do it better than anyone else. It wasn't easy. All we had to do was design a special case that keeps heat away from sensitive electronics, with no fan for no noise and greater reliability, put in a big clear 14" screen that tilts for your comfort, include a detachable keyboard so advanced it eliminates typing fatigue, throw in extra storage (for an unformatted total of 1 MB), and put it all in a very smooth and easy-to-use integrated package. We call it the TS 803.

We also made it CP/M® compatible, so you can choose from the largest selection of applications software in the world. And we made it possible to link up to sixteen TS 803s in one system, so more people can work smarter together.

Then we did one final thing. We included a powerful graphics package and priced the TS 803 at a price that almost anyone can afford. So try our TS 803. Improving on something that's very good isn't easy, but we're sure you'll be happy with the results.

For more information, call one of our European offices:  
EUROPEAN SALES (HOLLAND) (01075 26745)  
UNITED KINGDOM SALES (0438 655 778)  
Or contact one of our international distributors:  
COL COMPUTER LTD.  
Hounslow, OX 32 5ZB  
DATATYPE INTERNATIONAL  
Camberwell, SE5 3JZ 01 653 377  
ENCLITECH  
Croydon, CR0 6BB 096 5957  
MIDELTEPCN  
Belgium, 77320 68111  
DATAMATRIX AB  
Sweden, 142 0750 50160  
DATA 1000 LTD.  
Fleet, CR0 0DF 021 423 403  
VIKING MICROSYSTEMS A/S.  
Norway, 1472 02 64 22 65  
HERMES PRECISA DATA MARK A/S.  
Denmark, 45 31 18553

TeleVideo Systems, Inc.

CP/M is a registered trademark of Digital Research, Inc.

TeleVideo computer systems are fully serviced by our network of international distributors.

An off the shelf answer to product distribution.

What would you say to a fully computerised product distribution system that does much more than keep tabs on stock?

A system that helps you plan more efficient procurement programs. Forecast sales. Reschedule pices at the touch of a button. Even automate billing at point of purchase.

It would be easy to spend a small fortune putting such ideas into practice. Even when making use of your existing computer installation.

Better to take advantage of what two major British capital goods manufacturers have already

achieved in this area: a system called DS2000.

Already, it's helped them to reduce stock levels by 20%, increase first time pick rates to 90% and save 10-15% in transport costs.

This fully developed, tried and tested solution is now ready to be put to work for your business.

Running on an IBM 4300, or any plug

compatible computer, DS2000 integrates easily with the way you work and is simple to use at all levels.

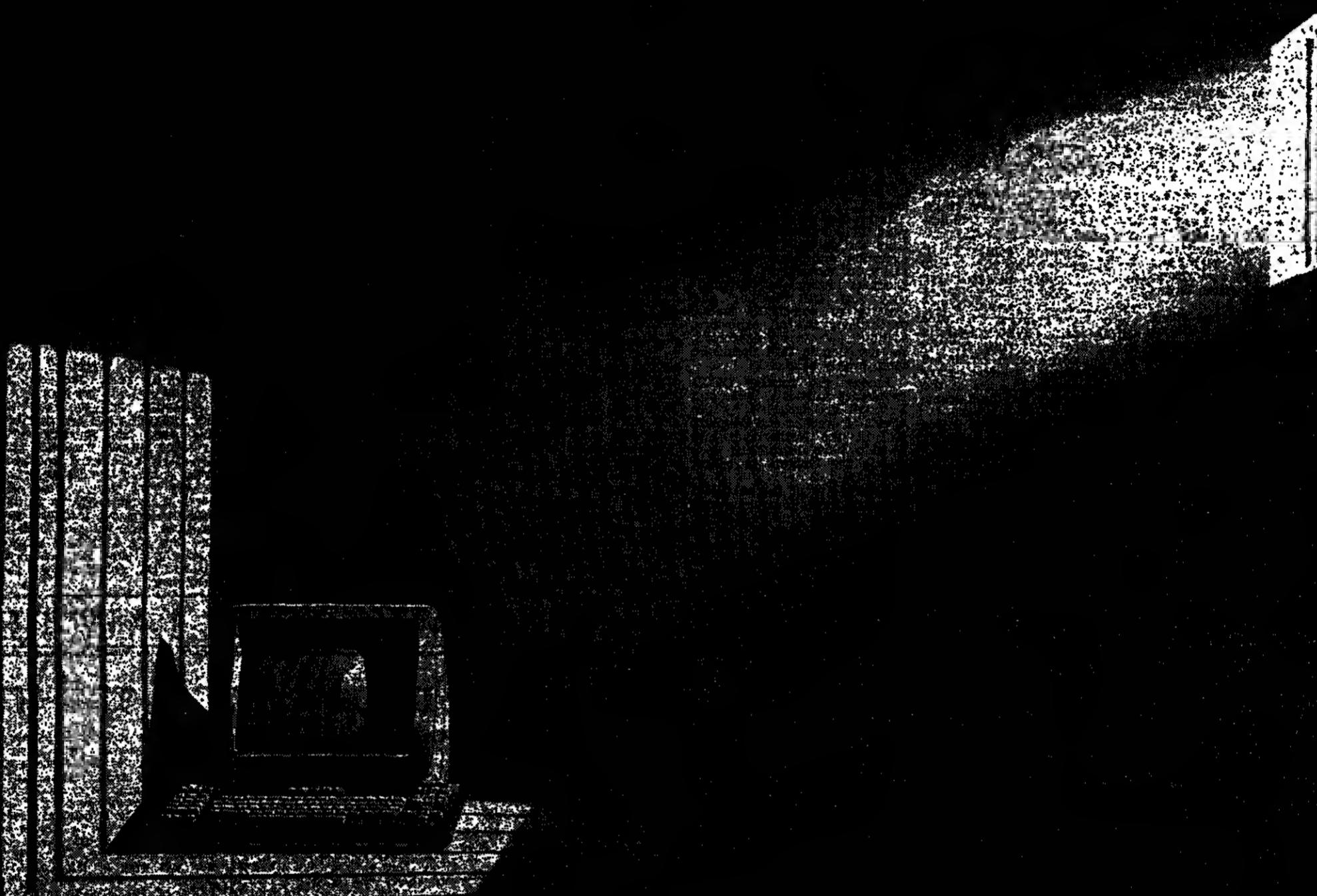
Best of all, it can be fully operational in weeks, not months.

Call Fred Honnor on (0203) 555186 and find out more about the way DS2000 has placed fully computerised distribution on the shelf - and within your reach.



Coventry Point, Market Way, Coventry CV1 1EA

شكراً من الأهل



But then, most word processors ask for it. They might as well spend their time in solitary confinement in the office word processing department, because that's all they can do: process words.

Not so with ICL's DRS word processing systems. They have another string to their bow. They can communicate.

This vital ability has enabled ICL to create the DRS Document Storage System, a true 'electronic filing cabinet'. Linked into a common network, every single DRS word processor—wherever it may be situated—can call up, store and update information held in a central electronic file.

All the right people can have instant access to oft-repeated documents like standard letters, and they'll be spared the trouble of

## It's criminal what some people do to word processors.

going through files of floppy discs every time they want the right document. And, of course, the system can grow as your company grows. You can add more screens, more printers, and more storage, whenever you need them. Most importantly, though, DRS word processors are an integral part of ICL's distributed office system. Which means that they are far more than word processors. They are information processors.

For more information, dial 100 and ask for Freeline ICL. Or send the coupon to: ICL Infopoint, ICL House, Putney, London SW15 1SW.

Name \_\_\_\_\_

Position \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

We should be talking to each other. **ICL**

## UK NEWS

FT writers assess forecasts for the UK and the whole OECD given in the latest Review from the Institute of Economic and Social Research

## Retailers in U.S. are more efficient

BRITISH retailers probably employ twice as many shop assistants per pound of turnover as their opposite numbers in the U.S., according to an institute study of relative labour productivity in the two economies. Jeremy Stone writes.

The institute's researchers say that compared with the UK's record in other industries—agriculture, extraction, manufacturing, construction, public utilities and transport—this counts as a good British performance.

One reason for U.S. retailers' superior efficiency is that U.S. retail outlets are on average two to three times as large as those in the UK. Productivity rises with turnover through most of the size range. U.S. outlets have the advantage of scale. However, this seems to account for something less than one third of the measured difference in productivity.

U.S. retailers operate with far smaller numbers of employees per square foot of store. Each worker patrols about 2.6 times as much space, while sales per square foot are similar.

This disparity is thought to reflect far higher proportion of self-service in U.S. retailing. This is described as "great consumer participation in the retailing activity."

U.S. superiority is also partly accounted for by greater use of capital per unit of labour: more bricks, mortar and fittings per shop assistant than in Britain.

However, the study rejects the idea that U.S. productivity is higher because of greater specialisation. The general merchandise shop is more important in the U.S. and specialist shops more common in Britain. Nor do the American figures benefit as has been thought, from a greater proportion of luxury shops, to be expected because of the generally higher U.S. standard of living.

## British economy expected to grow by 2.4% this year

THE UK economy is expected to grow by 2.4 per cent this year, appreciably more than was expected in February, says the National Institute of Economic and Social Research in its latest Review, published yesterday. Max Wilkinson writes.

The more optimistic projection, which compares with the February forecast of 1.4 per cent, was prepared before the latest stock figures—for the first quarter of this year—became available.

However, it deduced from other data that companies have been reducing stocks much more slowly than at the end of last year. This deduction has been proved correct.

The other main domestic engine of recovery has been consumer spending, but the institute says that, after surprising strength in the second half of last year, this is now likely to weaken. The stimulus from the abolition of hire purchase controls, to spend on durables, probably has already begun to disappear, it says.

The institute adds that it is questionable whether the present weak increase in national output, with unemployment still rising, can properly be called a "recovery."

It has conducted an analysis of five previous recovery periods, which highlights this relative weakness. Eighteen months after the nadir of economic activity, in the summer of 1981, UK output was 2 per cent higher than its lowest level, but still 8 per cent below the previous peak in 1972.

In three of the five previous

economic activity is the slower pace at which stocks are being run down. The institute's forecast was prepared before the latest stock figures—for the first quarter of this year—became available.

However, it deduced from other data that companies have been reducing stocks much more slowly than at the end of last year. This deduction has been proved correct.

The other main domestic engine of recovery has been consumer spending, but the institute says that, after surprising strength in the second half of last year, this is now likely to weaken. The stimulus from the abolition of hire purchase controls, to spend on durables, probably has already begun to disappear, it says.

The institute adds that it is questionable whether the present weak increase in national output, with unemployment still rising, can properly be called a "recovery."

It has conducted an analysis of five previous recovery periods, which highlights this relative weakness. Eighteen months after the nadir of economic activity, in the summer of 1981, UK output was 2 per cent higher than its lowest level, but still 8 per cent below the previous peak in 1972.

In three of the five previous

### SUMMARY OF THE FORECAST

Annual percentage change

| Output | Real personal disposable income | Unemployment | Public sector borrowing |                     |                      |
|--------|---------------------------------|--------------|-------------------------|---------------------|----------------------|
|        |                                 |              | adult millions          | RPI 4th qtr 4th qtr | Current balance year |
| 1981   | -2.4                            | -1.7         | 2.6                     | 11.9                | 6.0                  |
| 1982   | -0.9                            | -1.1         | 2.9                     | 6.2                 | 3.9                  |
| 1983   | 2.4                             | 0.5          | 2.1                     | 4.5                 | 0.6                  |
| 1984   | 1.2                             | -0.6         | 3.2                     | 8.0                 | 1.3                  |

recovery phases, output had risen by about 10 per cent from its trough in the equivalent period. In each recession, except that of 1975, there had been a substantial increase in output; compared with the preceding period.

This increase from 16.5 per cent, 18 months after the trough of 1978, to 10 per cent in the 1967 recession. Even in the 1975 recession, there had been a 1 per cent recovery, compared with the level of output at the previous peak.

The institute warns that the increase in the expected growth rate for this year will develop into lasting recovery, must rest largely on the prospect of a revival in industrial investment.

The institute's forecast is a mixture of concern, not only because of its bearing on the short-term prospects for

economy, which depend on how adequate demand will be in bringing existing capacity into operation. Low investment will, in time, reduce capacity itself and impair the economy's potential for long-run growth.

"Cutting interest rates would be a good start, but under present conditions of surplus capacity and pessimistic expectations, one probably cannot count on more than a modest responsiveness of industrial investment to this form of stimulus."

More could be hoped, it believes, if demand in the economy were to increase through a more relaxed fiscal policy. However, it says, companies have to be confident that the growth in demand would last.

"But in the longer term, it will tend to add to inflationary pressures through the earlier emergence of bottlenecks if demand revives."

The institute says that the depth of the recession, the climate of uncertainty and high real interest rates have all contributed to the low investment of recent years.

In addition, public investment has been falling continuously for eight years. Its share of total investment has fallen from 44 per cent to 26 per cent and its share of national income from 9.5 per cent to under 5 per cent.

The institute discusses the different ways in which investment might be encouraged, and says that measures designed to increase capital spending at the expense of labour would not be appropriate at present.

"Cutting interest rates would be a good start, but under present conditions of surplus capacity and pessimistic expectations, one probably cannot count on more than a modest responsiveness of industrial investment to this form of stimulus."

More could be hoped, it believes, if demand in the economy were to increase through a more relaxed fiscal policy. However, it says, companies have to be confident that the growth in demand would last.

"But in the longer term, it will tend to add to inflationary pressures through the earlier emergence of bottlenecks if demand revives."

The institute says that the depth of the recession, the climate of uncertainty and high real interest rates have all contributed to the low investment of recent years.

## Nation's debt to the North Sea

IF BRITAIN had not had North Sea oil, unemployment would have been 700,000 higher last year, the inflation rate would have been 1 per cent higher and national output would have been 5 per cent lower, according to the institute's estimate, Max Wilkinson writes.

An article in the current review, by F. J. Atkinson, S. J. Brooks and S. G. F. Hall, has tried to analyse what would have happened to the economy in the absence of North Sea oil but assuming that all other policies remained broadly the same.

The authors say it is not clear what would have been the Government's response in the face of such severe difficulties.

However, they say: "Events might well have been taken out of their hands, as they were, for example in 1976, by the collapse of confidence in the foreign exchange market. The likelihood must be that more deflationary policies would have followed despite even deeper recessions."

As an extreme case they say that if it had been decided to curtail external borrowing to the same extent as has been possible with the benefits of oil, an extra £20bn would have had to be raised in taxes last year. This would have added about 1m to the total unemployed.

The authors then ask what might have happened if the Government had used the oil revenues for a radically different purpose, that is, to directly rather than to reduce public borrowing.

They have assumed that the whole of oil tax revenues had been divided equally between tax cuts and a rise in public investment. On this assumption, public sector borrowing would have risen to £13bn last year and average inflation would have been 2 percentage points higher at 10 per cent.

Against this, national output would have been nearly 3 per cent higher than was actually the case last year and adult unemployment would have been 2.5m compared with 2.8m.

## Caution governs view of OECD prospects despite lower oil prices

encouraging start to the year must be tempered by reservations about its reliability as an indication of what is to follow."

The institute continues in cautious vein by not revising its output forecast, down from 1.9 per cent in spite of the oil price reductions. This remains at just under 2 per cent for the entire OECD area. This is because there are countries, notably France, which have continued to introduce contractionary fiscal measures in spite of the depressed state of their economies.

Revival should help to relieve budgetary pressures through its effects on tax revenues and welfare payments. However, the institute believes there is little chance of any significant fiscal stimulus by the major countries in the immediate future.

It is not possible to judge the extent of the impact against that of falling interest rates or to see whether cold weather later on balanced the equation.

The institute cautions: "Cautification at what seems on the face of it to have been an en-

try of lower prices," the report says.

It predicts that growth this year is likely to arise mainly from the personal sector—consumption and housebuilding—and from movements in stock.

Business investment will probably fall still further and exports to non-OECD states, particularly the oil exporters, will still be severely depressed.

Acceleration in 1984 should be more evenly balanced.

Among the smaller OECD economies Australia, Spain and Portugal are troubled by the effects of drought and Belgium, Ireland, the Netherlands and Sweden have introduced contractionary budgets in recent months.

Unemployment in the OECD countries seems to have levelled out in the first quarter at below 9 per cent. It was still on an upward trend in West Germany, Italy, the UK and most of the smaller countries. Japan suffered a sharp rise at the start

of the year. The rate has stabilised in France for the past 12 months and this year there have been falls in Canada and the US. Although unemployment has still not peaked in Western Europe it is likely to be below 9 per cent in the whole OECD area both this year and next.

Wage increases have slowed markedly in most major countries with the influence of high unemployment reinforced by the deceleration of consumer prices since last autumn. Britain is forecast to have about

the average OECD inflation rate (5.2 per cent) for 1983 but in 1984 Britain's rate is forecast as 5.9 per cent against an OECD average of 5.9 per cent.

Dollar prices for exports of manufactured goods are expected to rise by 5 to 7 per cent in 1983 and 4 to 6 per cent next year (after a fall of 14 to 2 per cent in 1982). Although most countries—notably France, Italy and Japan—will probably increase their export prices more slowly than in 1982 except the UK are likely to share in the considerable improvement in the foreign exchange markets; the institute assumes the D-mark and the yen will both appreciate by about 10 per cent against the dollar during the next year.

OECD states' terms of trade implied for 1983. Prospects in external markets are poor.

Although further falls in U.S. interest rates are possible this year the markets will probably remain "volatile" and extremely sensitive to real interest rates can be expected to stay very high. This will partly affect movements in the foreign exchange markets; the institute assumes the D-mark and the yen will both appreciate by 10 per cent against the dollar during the next year.

## FT COMMERCIAL LAW REPORTS

### No restraint on Laker's anti-trust action

BRITISH AIRWAYS BOARD v LAKER AIRWAYS LTD AND OTHERS  
BRITISH CALEDONIAN AIRWAYS LTD v SAME  
Queens Bench Division (Commercial Court): Mr Justice Parker: May 20 1983

A UK airline company operating in the U.S. with U.S. government permission is prima facie subject to U.S. law, and in the absence of UK public, parliamentary or governmental policy to the contrary or infringement of UK sovereignty, the English court will not prevent it from suing UK competitors under U.S. anti-trust law if there is no other forum available to it.

Justice Parker is to be given judgment for BA and BA and dismissing

applications by British Airways Board (BA) and British Caledonian Airways Ltd (BC) for injunctions to restrain Laker from continuing anti-trust proceedings against them in the U.S. BA's and BC's claims for a declaration that they were under no liability to Laker were stayed.

By sections 1, 2 and 4 of the Sherman Act 1980 gave the Secretary of State powers to counter exorbitant assertions of monopoly. Laker was the first to assert that it could only be asserted in the U.S. BA and BC's claims for a declaration that they were under no liability to Laker were stayed.

BA and BC relied on article 12 of the agreement which provided that tariffs should be established at the lowest level consistent with a high standard of safety and adequate return, taking into account the need to meet competition from other services.

The designated airlines of both countries required to bind them to their own contracts, the Civil Aeronautics Board in the U.S. and the Civil Aviation Authority in the UK. Both governments were therefore closely involved in the fixing of U.S. tariffs.

The foundations of Laker's anti-trust claim were sections 1 and 2 of the Sherman Act 1980 and section 4 of the Clayton Act 1914.

By sections 1 and 4 of the Sherman Act, every trust combination or conspiracy in restraint of trade between the parties which could only be asserted in the U.S. was illegal and a criminal offence.

Laker's claim could only be pursued in a District Court in America. If prevented from pursuing it there, Laker could not pursue it in the UK or anywhere else.

In actions before the UK courts BA and BC claimed declarations that they were under no liability to Laker, and applied for injunctions to restrain it from continuing the U.S. action.

BA and BC submitted it would be an injustice to them to allow the U.S. action to proceed, and contrary to public policy.

Since 1977 BA, BC and Laker had derived their right to operate scheduled transatlantic air services between the U.S. and the UK under the "Bermuda 2" agreement, made between the U.S. and UK governments on July 23 1977.

Under the agreement each government granted specified rights to the other for the purpose of operating scheduled international air services, on certain conditions and under licence. The airlines of one country were to have a fair and equal opportunity to compete

with the airlines of the other, but no provision was made as to competition between the airlines of one country inter se—a matter which was internal to each country.

BA and BC relied on article 12 of the agreement which provided that tariffs should be established at the lowest level consistent with a high standard of safety and adequate return, taking into account the need to meet competition from other services.

Laker claimed that its was brought about by BA and BC to restrain Laker from pursuing its rescue scheme; that had nothing to do with Bermuda 2.

If it were established that Laker's claim was an invasion of sovereignty, it would follow from Westinghouse (1978) AC 547 that an injunction should not be granted.

Sections 1, 2 and 4 of the Trading Interests Act 1980 gave the Secretary of State powers to counter exorbitant assertions of monopoly. Those powers had not been exercised.

BA and BC claimed that there was a combination in the UK if it was a judgment for multiple damages, on the principle that UK courts would not enforce the penal element of another country. Section 8 enables the penal element of damages to be recovered by a defendant in certain circumstances.

But those two sections were not founded on a submission for a judgment for multiple damages, on the principle that UK courts would not enforce the penal element of another country.

BA and BC claimed that there was a combination in the U.S. if it was a judgment for multiple damages, on the principle that UK courts would not enforce the penal element of another country.

BA and BC claimed that there was a combination in the U.S. if it was a judgment for multiple damages, on the principle that UK courts would not enforce the penal element of another country.

BA and BC claimed that there was a combination in the U.S. if it was a judgment for multiple damages, on the principle that UK courts would not enforce the penal element of another country.

BA and BC claimed that there was a combination in the U.S. if it was a judgment for multiple damages, on the principle that UK courts would not enforce the penal element of another country.

BA and BC claimed that there was a combination in the U.S. if it was a judgment for multiple damages, on the principle that UK courts would not enforce the penal element of another country.

BA and BC claimed that there was a combination in the U.S. if it was a judgment for multiple damages, on the principle that UK courts would not enforce the penal element of another country.

## UK NEWS

**BP plants to close in restructure of lubricants business**

BY BRIAN GROOM, LABOUR STAFF

BP OIL and its Alexander Duckham subsidiary have agreed in principle to restructure their loss-making lubricant marketing activities, putting 350 of the 850 jobs at risk over the next year to 18 months.

This will mean the closure of three blending plants, three warehouses and three depots, and the concentration of lubricants blending at Duckham's plant at Aldridge, West Midlands.

The announcement has given fresh impetus to the campaign by trade unions against the continued reduction of jobs in the oil and petrochemical industry.

Shop stewards at Shell and BP are pressing for an industry-wide union conference to be held in eight weeks time to discuss tougher resistance in all companies backed by industrial action.

BP said the restructuring had been forced on both companies by general over-capacity, a slow decline of the £450m a year UK lubricants market and aggressive competition. The measures will save £15m. BP would not disclose

its losses or its market share.

Industry analysts say that in 1981

BP had 8 per cent and Duckham 15

per cent of the motor lubricants

market, which itself is 35 per cent

of the total market, the rest being

largely industrial.

Demand for lubricating oils in the UK declined from 1.03m tonnes in 1979 to 837,000 tonnes in 1981, according to official figures.

Clydesdale's undertaking will continue while Rumasa tries to serve legal proceedings on two Panamanian companies and Switzerland, which, together with Clydesdale, it has sued over the bill.

Rumasa has been given leave by the court to serve its writ on the Panamanian companies, Ceminer and Heyer Enterprises, through the Banque De Depot Geneva, the only one of the three whose address is known to Rumasa.

When service has been effected Rumasa will, subject to any objection from the three foreign defendants, seek judgment in the action, which will give it possession of the bill.

Clydesdale has been protected against the risk of being sued out of the jurisdiction because of its court undertaking by an unlimited indemnity procured by Rumasa from the London branch of the Bank of Bilbao.

**Clydesdale firm on Rumasa**

By Raymond Hughes, Law Courts Correspondent

CLYDESDALE BANK yesterday renewed its undertaking in the High Court not to pay out on, or part with, a £123,125 bill of exchange drawn by a company in the Rumasa group.

The bill is claimed by Rumasa, the Spanish conglomerate expropriated by the Spanish Government two months ago.

Clydesdale's undertaking will continue while Rumasa tries to serve legal proceedings on two Panamanian companies and Switzerland, which, together with Clydesdale, it has sued over the bill.

Rumasa has been given leave by the court to serve its writ on the Panamanian companies, Ceminer and Heyer Enterprises, through the Banque De Depot Geneva, the only one of the three whose address is known to Rumasa.

When service has been effected Rumasa will, subject to any objection from the three foreign defendants, seek judgment in the action, which will give it possession of the bill.

Clydesdale has been protected against the risk of being sued out of the jurisdiction because of its court undertaking by an unlimited indemnity procured by Rumasa from the London branch of the Bank of Bilbao.

**Closure threat lifted at Leyland plant**

By OUR LABOUR STAFF

THE THREAT of closure at Leyland Vehicles' Albion axle plant in Glasgow was lifted yesterday when 1,300 strikers voted narrowly to return to work against the advice of local shop stewards.

They accepted a formula worked out at national level last week between Mr Gerry Russell, executive member of the Amalgamated Union of Engineering Workers, and senior management. The strikers will be back at work today.

The peace terms do not rule out compulsory redundancies, but give time to resolve the dispute, which led to the strike two weeks ago.

Leyland wants 110 redundancies among its 1,300 workers. It will wait until July 1 and if there are still insufficient volunteers there will be another national level union-management meeting.

The deadline for the job losses is July 15, and Leyland hopes to get enough volunteers to avoid compulsory redundancies. Ninety-eight have already come forward.

Mr Jim McLean, shop stewards' convenor, said after yesterday's mass meeting that as far as he was concerned the position had not changed. He claimed the company was trying to get the principle of compulsory redundancy accepted for use at a future date.

Stewards fear many more redundancies, but Mr McLean said he was not disappointed by yesterday's vote. "We will still fight against compulsory redundancies in the future," he said.

The workers have been pressurised into this decision for economic reasons because of the management's threat to close the plant.

The return-to-work decision was swung by as few as 50 votes, in spite of the stewards' opposition to the deal.

Mr Joe Mackenzie, the engineering union district secretary, who was involved in last week's national talks, said he was sure compulsory redundancy at the plant could be avoided.

Last week's peace talks came after Leyland's warning that Albion would be closed if the dispute was not ended by yesterday, putting the entire future of Leyland Vehicles at risk.

Yesterday's decision means that a threat to lay off 3,000 workers at trolley-making plants at Barugh, near Edinburgh, and Leyland, Lancashire, which was suspended last week, is also lifted.

Leyland is, at present, fighting to survive as a full-range producer of trucks. Its outlook has been clouded by a sharp decline in its share of the home market.

**Video disc prices cut**

By JASON CRISP

PHILIPS has cut the recommended price of its video disc players by £50 in an attempt to take advantage of the rising prices of video recorders.

Sales of Philips' Laservision - the only video disc system commercially available in Europe - have been very small compared with the booming market for video recorders (VCRs).

Video discs produce a higher quality picture and have more facilities than a VCR, but cannot be used to record broadcast programmes. At the moment there are about 200 titles available on Laservision, although this will increase to 300 by the end of the year.

The latest price cut brings the cost of the Philips video disc player

down to £299 for the basic model and £349 for one with remote control. Pioneer, the Japanese company which also markets a video disc player based on Laservision, sells its model at £330. The most basic VCRs have been available at about £299 until recently.

The price of most Japanese-made VCRs is at present rising by about £50 to £100. This is partly due to the strength of the Japanese yen and to the recent trade agreement on VCRs between the EEC and Japan. Part of that agreement required Japanese manufacturers to raise their "floor prices" to match those of European-made VCRs. Philips and Grundig make VCRs in Europe, but have a relatively small share of the market.

**United Tech. move to aid Peterborough**

By Anthony Morston, Regional Affairs Editor

UNITED Technologies, the U.S. aerospace and electronics group, is to expand its Peterborough manufacturing operations with a further 125,000 sq ft. It factory there creating up to 300 jobs in an area plagued with high unemployment.

Some established local companies have cut their workforces substantially. Peter Brotherhood, the heavy engine concern, has announced cuts of one-third of its staff, while Baker Perkins is likely to shed 100 workers within the next six months.

Peterborough unemployment - 16.6 per cent of the adult male population is jobless - is in contrast to the 18,000 new jobs created since it was granted "new town" status in 1967, a move designed to generate growth in specified areas in the UK with Government-backed incentives such as grants and planning facilities.

The town's population is now 124,000 with a scaled-down target of an additional 25,000. Most of the expansion has been based on service industries, providing jobs primarily for women, although the United Technologies move will generate work mainly for men.

With the establishment of many major retailers in Peterborough, more people from outlying areas are now using it as a regional shopping, entertainment and business base.

**Market Leaders in Micro Technology**

The Fortune Corporation recently went public with an offering believed to be the seventh largest ever made by an operating company in US history. This success is based upon the Fortune Systems 32:16 business micro computer.

The UK press has heralded the 32:16 as one of the most advanced, yet easiest to use micros available today in fact.

The software has received acclaim for its capabilities and ease of use - from

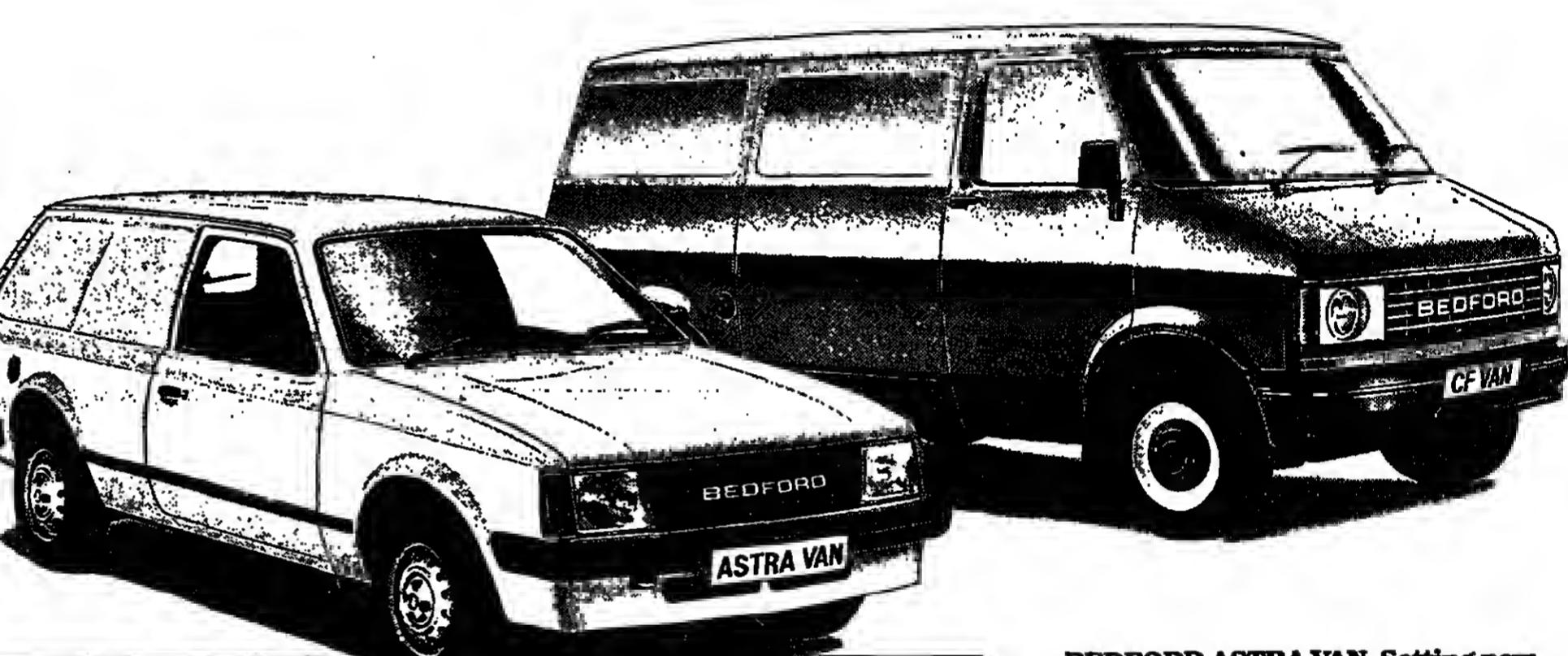
word processing and financial planning through to accounts and specialist applications.

The system 32:16 is also based on the most sophisticated combination of hardware and operating software. It supports multiple users who can share common programs, or run their own specialist software, with the possibility of linking to other micros, minicomputers or mainframes. A system with word processing comes complete for £7,000. Thereafter, growth becomes even more attractive with additional terminals costing around £300. For further information on the Fortune 32:16 contact the Distributors:

IBR Microcomputers 0734 664111  
Tetra Data Systems 0949 452001

See the 32:16 for yourself on Stand 24  
8th International Word Processing  
Exhibition & Conference  
Wembley Conference Centre  
May 24-27

**FORTUNE SYSTEMS**  
2-14 Shortlands, London NW8 8D1  
01 741 5111



# The best vans money can buy?

The Bedford CF has always been one of the most practical load carriers on the road, while the new Bedford Astra van is setting new standards in design against which all other light vans will now be judged.

Add to these the hardworking HA vans and KB Series pick-ups and you've a range of light commercials to cover every need. That's what we mean when we say - Bedford Means Business.

#### THE 1983 BEDFORD CF. Smooth it is. Noisy it isn't.

The CF van is now an altogether better place to work in. Revised suspension gives a considerably smoother ride while comfort is further improved with a new fully adjustable driver's seat. Liberal underbody seal and new suspension have cut the noise level by up to a staggering 33%.

#### Practical design.

A removable front end makes maintenance easier and quicker. Reliability and economy have been improved with the addition of maintenance-free electronic ignition.

Smart looks stay smart with thorough anti-corrosion treatment on the 1983 CF.

And the Bedford CF is still the only British short wheelbase van that takes standard 8' x 4' panels flat on the floor between wheelarches with rear doors firmly shut.

## Sheraton wins on style in North America.

| BOSTON  | WASHINGTON, D.C.   | NEW YORK   |
|---|--|--|
|   |  |  |
| <b>Sheraton-Boston Hotel</b><br>Conveniently located at Prudential Center in the heart of the Back Bay district. Near shopping, theatres and Symphony Hall. Computerized check-in, indoor pool. Excellent to tennis, airport and Amtrak. For those who prefer the intimacy of a small hotel, the luxurious Sheraton Towers is located atop the Sheraton-Boston. | <b>Sheraton-Carlton Hotel</b><br>A classic hotel with exquisite amenities in the heart of the business district, just two blocks from the White House. The capital's preeminent luxury hotel offers superb accommodations, fine dining, afternoon tea in the Lobby, Palm Court and elegant restaurants for entertaining friends or business acquaintances. | <b>The Sheraton Centre</b><br>A hub of activity and vitality right above Manhattan's Theatre Row, near Fifth Avenue shopping. This world-class hotel offers concierge service, gourmet dining at Rainier's, live shows and dancing at La Ronde. For guests demanding the ultimate in luxury, there's Sheraton Towers, a tall, separate hotel within the hotel. |

To make a confirmed reservation, call Sheraton's on-line computer reservations system—Reservon III.

In London: 01/636-6411

Or call your nearest Sheraton Hotel, Reservations Office or your Travel Agent.

**Sheraton Hotels Worldwide**

#### BEDFORD ASTRA VAN. Setting new standards.

Front wheel drive, front disc brakes and coil spring suspension all round complete with anti-roll bars front and rear give precise handling you've yet to experience in a van. A tailgate gives clear access to the Astra van's 64 cu. ft. loadspace. What some other vans offer as options the Astra van includes as standard. From halogen headlamps to tailgate wash/wipe, with fitted carpets, bulkhead behind the reclining seats and many other exclusive features as well.

#### Petrol or diesel engines.

Bedford is the only British manufacturer that gives you a choice of petrol or diesel engine in this size of van.

Both versions are very competitively priced and are outstandingly economical on fuel.

| A                       | B      | C        |
|-------------------------|--------|----------|
| Astra van 1300cc petrol | £3,892 | 31.7 mpg |
| Astra van 1600cc diesel | £4,267 | 39.7 mpg |

A Price excluding VAT, number plates and delivery. B Half laden on urban cycle. C At constant 56 mph (manufacturer's figures)

#### TRY THEM FOR YOURSELF.

Judge us on the facts then confirm them with a test drive. Your Bedford dealer will provide a demonstrator so you can see for yourself that advancing the standards of working vehicles is what 'Bedford Means Business' really means.

BEDFORD COMMERCIAL VEHICLES  
PO. BOX 3, LUTON, BEDS, LU2 0SY

**BEDFORD MEANS BUSINESS**  


For copies of colour brochures and an Astra van independent road test, fill in this coupon and send it to Bedford Merchandising Service, FREEPOST, Central Way, FELTHAM, Middlesex, TW14 0BZ.

NAME \_\_\_\_\_

POSITION \_\_\_\_\_

COMPANY \_\_\_\_\_

ADDRESS \_\_\_\_\_

POSTCODE \_\_\_\_\_

F72

## THE MANAGEMENT PAGE: Small Business

EDITED BY CHRISTOPHER LORENZ

## Strictly a family affair

Tim Dickson on why Bryan Wilson is so intent on keeping his company private

YOU CAN search Companies House from top to bottom, admits Bryan Wilson ruefully, but you won't find a single filing system there from his company's famous Railtex range.

This is perhaps ironic since Wilson believes the file (or file as it now is) of Southport-based Frank Wilson (Filing), where he is chairman, has been as closely scanned by searchers over the years as any.

"We've had dozens and dozens of approaches from interested bidders and from banks and institutions wanting to lend us money," he explains, adding with a satisfied grin, "They've never got anywhere."

The reason is simple enough. For Frank Wilson (Filing), which this year celebrates its 75th anniversary, is about as tightly controlled as any family company can be.

Founded by the father of the current chairman, its articles of association require all directors to be members of the Wilson family and forbid any shares to be held outside the tightly knit Wilson clan (any change would have to be unanimous). If Bryan Wilson has anything to do with it, that's what he's likely to remain for the foreseeable future.

At a time when many established family companies are scurrying to cash in their holdings on the Unlisted Securities Market (USM) — or alternatively are seeking protection against the economic certainties of the late 20th century in the form of a friendly takeover — it is unusual to find the management of a family business in such a strong position to retain its independence and control.

Frank Wilson (Filing), moreover, continues to be successful, growing exclusively on a product range (lateral, rotary and shelf filing and storage systems) which some might feel singularly anachronistic in an era of information technology. And although not strictly speaking small by the Government's definition — it has 260 employees — its family management style has bucked the trend in an industry increasingly dominated by major



Bryan Wilson (seated) and his brother Kenneth. Takeover approaches have "never got anywhere."

groups.

(Competitors include Twinlock, rescued by the National Enterprise Board in 1978 but now quoted on the USM; Rexel and Eastlight, both parts of Ofrex whose parent company is Gallaher of the U.S.; and Vickers Furniture).

Wilson is reluctant to talk figures but the turnover of the company is believed to be not far short of £10m — of which £2m is accounted for by exports through the company's subsidiary Elite Manufacturing. He says the main key to the company's virtually uninterrupted growth since the Second World War lies in its direct sales approach. "We don't operate through local dealers so you cannot buy any of our products off the shelf," he explains.

The challenge, meanwhile, from computers — and the nightmarish prospect for a company such as Frank Wilson that all office information might one day be stored on an easy-to-use disk — leaves the present chairman undaunted. "I don't be-

lieve in the paperless office," he says confidently. "I am quite convinced that there will always be a demand for our products, even if requirements change. We do a lot of business, for example, selling files specially designed to store computer print-outs."

Wilson also produces a design specifically intended for the storage of microfiche (even if its salesmen have not yet been able to penetrate Companies House).

While demand now appears satisfactory, the recession did not go unnoticed at the company's three Southport factories. Sales dropped off suddenly in the middle of 1980 but the management's reaction was equally unpredictable. "I immediately doubled our advertising expenditure, started a direct mail campaign and took on extra salesmen. Fortunately, it paid off and business picked up in response."

Generally speaking, the Wilsons are cautious but believing in steady progress rather than making a dramatic dash for growth. "We could perhaps be much more aggressive if we had taken certain opportunities along the way. But at the same time we could have got ourselves into trouble," says Bryan Wilson, pointing to the past troubles of Twinlock and its subsidiary Shannon.

Financial institutions have approached us with plans to spend thousands of pounds on re-equipping our factories. What they often forget is that before you make anything you have got to be sure you can sell it. Selling definitely comes first."

Wilson is clearly proud of the success his family company has achieved without outside shareholders. "Even with 1 per cent in somebody else's hands you might have to take a different view," he says disappointingly.

Non-family employees, of course, are denied the ultimate incentive of a seat on the board but Wilson points out that the company operates a bonus scheme to reward hard work and has inspired a high degree of employee loyalty. "Many have been fathers in the business and there are two families which have contributed as many people over the years as the Wilsons."

Wilson is unimpressed by those who preach the "conventional wisdom" that small companies need outside finance and advice to prosper. "We have always been able to grow perfectly satisfactorily from our own resources and since we have never known any other way it is impossible to tell what would have happened in other circumstances. As long as I'm around I don't think it will change."

The challenge, meanwhile, from computers — and the nightmarish prospect for a company such as Frank Wilson that all office information might one day be stored on an easy-to-use disk — leaves the present chairman undaunted. "I don't be-

lieve in the paperless office," he says confidently. "I am quite convinced that there will always be a demand for our products, even if requirements change. We do a lot of business, for example, selling files specially designed to store computer print-outs."

Wilson also produces a design specifically intended for the storage of microfiche (even if its salesmen have not yet been able to penetrate Companies House).

While demand now appears

## Tax planning software

A COMPUTER software programme was launched yesterday which, its manufacturers claim, could save companies millions of pounds.

Taxbase, as the new product is called, is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

ware. The new product is designed to help businesses calculate their corporation tax liability and is the result of co-operation since last July between Oyler Longman, the specialist publishing company (and like the Financial Times, part of the S. Pearson Group), accountants Blackstone Franks Smith and Company and a one-year-old London software business, Quantec Systems and Soft-

## A sector under stress

Stewart Fleming

reports on the

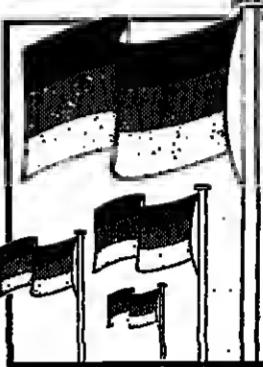
West German small

business scene In

the first of a

five-part series

on major countries



cent of gross domestic product.

The political weight of this segment of the society is considerable, and has found human expression, for example, in the shape of the Economics Minister Count Otto Lammert, who was instrumental in bringing about the break-up of the Social Democrat/Freen Democratic Government last year.

More important than the absolute number of such firms however, is their role in the economy. The Banking Association suggested that as much as two-thirds of the jobs in West Germany are in medium-sized companies and that they produce some two-thirds of gross national product.

Such figures are open to question for much depends on where you draw the line between medium- and large firms. A study by the Institute for Small Businesses, for example, suggested that companies with up to 499 employees or DM 100m sales accounted for 41 per cent of capital investment in the Federal Republic and 64 per cent of employment and 48 per

cent funds to support the foundation of new companies, as well as research and development of advisory services aimed at helping small firms increase productivity for example.

Some of the programmes are run through the Kreditanstalt für Wiederaufbau, a government-owned booking institution which was initially created to deploy Marshall Aid funds in the Federal Republic but which in recent years has increasingly taken on the role of a kind of "development bank" for small business.

In 1981 for example it distributed some DM 5.1bn in interest rate subsidised loans to the sector.

Alongside the Federal Government's programme, the individual states each have their own small business support programmes. The relatively small state of RhineLand Pfalz, for example, publishes a 48-page booklet outlining the dozens of different schemes it operates. If the small business lobby has its way it will be one of the main beneficiaries of the change of government and it has wasted no time encouraging a pro-business Government in Bonn to make sure the small company sector is not overlooked.

It naturally shares in industry's demands that taxes which are not related to profitability should be sharply reduced. It also wants to see the tax system made less progressive.

It is also pressing hard to block government subsidies to big companies and industries in difficult times. The medium-sized shipbuilding firms, for example, are asking for special help for the half dozen or so large shipbuilding companies which are currently in financial difficulties, arguing that such a disadvantage could only be to the disadvantage of the smaller firms, most of whom have reacted more flexibly and successfully to the slump in the world shipbuilding industry.

Sensitivity to the problems of the medium-sized company is high, not only because they have been hit hard by the recession but by the bankruptcy wave in the country last year: a record 12,000 companies failed but also because they are seen to be facing severe challenges if they are to rebuild profitability and their equity capital base as well as cope with technological changes and pressures to modernise plant.

## BUSINESS OPPORTUNITY OFFERED BY INTERNATIONAL CO.

We offer a new, exciting high profit product with proven sales ability and high volume repeat business. Results under one pound. Market area: Christmas, gift stores, supermarkets, dept. stores, pharmaceutical outlets. Investment required: 60,000 pounds. Includes 10,000 pounds initial stock, 6,000 pounds. Return on investment up to 200,000 pounds p.a.

This excellent opportunity will ideally suit a national organisation calling on the above outlets. We also invite other companies and individuals with the necessary qualifications to apply. Applicants to include letter from bank demonstrating the ability to meet 60,000 pounds investment.

Write to Ivan Bennett (Infrapace), c/o Visitors Mail Section, W.A. House, 115 The Strand, London WC2R 0AJ. Telex: AA93448 (Action) Australia. (Interview date: 31 May 1983) Telex: AA93448 (Action) Australia.

## FINANCE FOR GROWTH

Factoring provides finance beyond conventional borrowing limits, without surrendering equity or management independence.

Alex Lawrie Factors Limited

For details contact: London (01) 264 0484 Bristol (0272) 291388 Coventry (0203) 56653 Manchester (061) 334



## BUSINESS OPPORTUNITIES

### UNITED STATES OF AMERICA

### A FIRST CLASS INVESTMENT

#### FOR SALE IMMEDIATELY

40 American oilwells producing 70,000 barrels of oil since 1972. Pumping 700 barrels per month. The oil refinery pays you \$30 per barrel.

Sale price \$3,000,000

Three drilling rigs less than a year old capable of drilling down to 14,000 feet. A 4½-inch drill piece is included. The rigs are diesel-electric and can be shipped anywhere at any moment.

Each rig \$7,000,000

For information contact:

AMERICAN OILWELLS INTERNATIONAL  
Joseph Milleger, Bim Haseln  
Suite 1322, Zollikofen 3052, Switzerland  
Tel: 031 57 66 32 Telex: 812 656

### Foreign Exchange Delays

Sterling and Dollars are presently available to purchase local currencies of some countries experiencing delays in remitting hard currency. Those interested in selling local currencies are invited to put forward clear and concise details including the sum of local currency available and precisely the rate of discount offered for May and June completion. Hard currency to be paid into U.K. account.

Strictly principals only reply to:

T. Wynne-Evans Esq, Financial Director  
Irwell Chambers West, Union Street, Liverpool L3 9QX

### CONTROLLING DIRECTOR PENSION SCHEMES

Set up your own privately invested pension scheme for only £400 pa with no initial setting up charge. Includes services of Pensioner Trustee, Actuary and all documentation. No hidden charges.

For further information write to:  
Regent Buildings, Station Approach, Lasmington Spa or Tel: 0526 34462

### BUSINESS OPPORTUNITY FOR BOOK DISTRIBUTORS AND/OR PUBLISHERS

We are a prime publishing group with an established book distribution business. The facilities of the distribution business include a good stock of books and periodicals, a small but experienced staff and up to 60,000 titles. It offers a wide range of books and periodicals to meet all types of requirements. There is also capacity for further expansion. The business is well established and profitable. We would be interested to hear from other distributors or publishers who feel that some advance capital is required to meet their interests in the distribution field.

Please write to:

M. S. Borden  
GREY ADVERTISING LTD  
215-227 Great Portland Street  
London W1N 8HO

### INTERNATIONAL FINANCE BROKER PRIVATE FINANCIER

representative in financial areas dom. decline and rapidly with  
BANKERS FINANCE BUSINESS LOANS BUSINESS CAPITAL  
in my loan and currency PRIVATE - TRADE - INDUSTRY

Write Box F4079, Financial Times  
10 Cannon Street, EC4P 4BY

### NEW ZEALAND COMPANY

In the North Island you're invited to invest in the development of a tourist resort. We're looking for a partner to invest or reside in New Zealand subject to certain conditions. We're a well-established, introduced foreign entrepreneurial

Write Box F4079, Financial Times  
10 Cannon Street, EC4P 4BY

### SOLICITOR

with other commercial interests seeks working relationship as Director of a law firm to build business. Capital available for purchase of minority stake if desired.

Write Box F4079, Financial Times  
10 Cannon Street, EC4P 4BY

### REDUCE FOREIGN EXCHANGE RISKS!

Small and medium companies with export and import business in foreign currencies can now have professional advice on reasonable conditions. Write Box F4079, Financial Times  
10 Cannon Street, EC4P 4BY (Over 25 years' experience)

### CONTROLLED EXPORTS INC.

We are international traders in clearance lines, surplus and redundant stocks and are currently seeking a distributor to represent our company to buy and sell mainly in the U.S.A., Europe and UK. Please contact:

John Davey on 01-865 8591  
TELE: 231065 KAYBEE

### SOUTH COAST BASED PRECISION ENGINEERING COMPANY

DEF STAN 05-24 buying aligned and surveyed precision and stocks and components to a complementary company to accelerate return to acceptable level of profit.

Write Box F4079, Financial Times  
10 Cannon Street, EC4P 4BY

### FAR EAST

Businessman travelling in June to Japan, South Korea, Taiwan and Hong Kong will undertake commissions

Write Box F4077, Financial Times  
10 Cannon Street, EC4P 4BY

## ONE MAN BUSINESS WITH ONE MILLION POUNDS OF SALES

This small business is selling to the Hotel, Catering and Leisure Industry, with an ever-expanding market.

NEW PRODUCTS Nov. '83 - Jan. '84

These new products include SPECIALISED FOOD PACKAGING EQUIPMENT and PACKAGING MATERIALS, a LABELLING SYSTEM plus MICRO-COMPUTER SOFTWARE PROGRAMMES for the HOTEL and CATERING INDUSTRY. The products will be launched at the "FAST FOOD FAIR" Brighton '83 and HOTEL/LYMPHIA '84 in London, plus the usual trade magazine advertising space. CURRENTLY I am seeking to merge with a small versatile company which is profitable and whose Principal is ambitious to seek a quotation within three to four years.

Please write to Box F4026, Financial Times

10 Cannon Street, London EC4P 4BY

All inquiries will be treated in confidence. J.B.

### Looking for new customers?

Then take advantage of the Garvini connection. Increase your turnover by using our contacts in the Motor, Domestic Electrical Lighting and Radio Appliance industries.

Our professional team of Sales Representatives have the right connections throughout the UK and with outlets in Europe too!

Telephone now for a free copy of our current brochure:

Peter J. Garvini & Associates Limited  
130a Burnt Oak Broadway, Edgware, Middlesex  
Tel: 01-952 6626/7065 - Telex: 92359

### Unique opportunity to acquire stake or majority control in SWISS FINANCIAL COMPANY

Based in Geneva, active in investment management, foreign exchange, financial and commodity futures, precious metals, medium-term financing, investment banking, insurance, banking, insurance, investment banking and investment programme and staff. Barely breaking-even, it needs more volume and/or supporting shareholders. Principals willing to trade equity in the company for a minority stake or majority control in the company. Experienced manager, part-owner, who visits UK frequently, will remain full or part time.

Write in strict confidence with full details to Box F4087

Financial Times, 10 Cannon Street, London EC4P 4BY

### MULTI NATIONAL COMPANY MAKES 1500 REDUNDANCIES

LARGE QUANTITIES OF OFFICE EQUIPMENT DESKS FROM £2500 TO £6000 CHAIRS FROM £100 TO £2000 BOARDROOM FURNITURE ETC.

CONTACT: 01-549 9339

### DOES YOUR COMPANY TRADE WITH NIGERIA

New business service agency is able to offer advice and assistance in the area of trade with Nigeria. Wide range of business services including business, finance, and specialist representation. Also, a wide range of business able to offer confidential and unique service.

Write in full confidence to Box F4087  
Financial Times  
10 Cannon Street, London EC4P 4BY

### DISTRIBUTORS REQUIRED

Our Bavarian porcelain has vast sales potential in all areas of the British Isles in Department Stores, Mail Order, Builders Merchants, Gift Shops, Chocolates, Hardware Stores and Bath shops. Ten distributorships are available on an exclusive basis. Operators should be sales or marketing orientated and have the ability to distribute or have already some local distribution facility. An initial small stocking investment is necessary. All enquiries will be acknowledged.

For further details write to:  
The Chairman  
Box F4080, Financial Times  
10 Cannon Street, London EC4P 4BY

### HELP WITH YOUR EXPORTS

International group of companies with worldwide export experience can assist small manufacturers and suppliers with export financing, documentation, shipping and letters of credit.

Please write to:  
VITARAZI SERVICES LTD  
61 Kensington Church Street  
London W1H 9AS  
Tel: 01-580 2495 VITARZI G

### FINANCIAL DIFRS ARE INVITED TO DEVELOP A CENTRAL LDNDDN FILM AND TELEVISION STUDIOS

Planning permission is already obtained for the site and the building studios are expanding and television production and distribution facilities are being developed for the production of ongoing contracts and film rights.

Write Box F4081, Financial Times  
10 Cannon Street, EC4P 4BY

### DIRECTORS' PENSIONS

Individually designed privately invested pension funds. All pension funds are established and have full control over investment. Also pension funds can be used for insurance contracts.

Contact: Peter Spender, VITARAZI SERVICES LTD  
61 Kensington Church Street  
London W1H 9AS  
Tel: 01-580 2495 VITARZI G

### FREEHOLD PROPERTY

LET TO ABSOLUTE GILT-YEAR LEASE TENANT ON 50-YEAR LEASE  
£10,000 PER YEAR  
WITH 7% REVAL.

Price required will show investor 8%.

Write Box F4082, Financial Times  
10 Cannon Street, EC4P 4BY

### LIMITED COMPANIES

FORMED BY EXPERTS FOR £97 INCLUSIVE  
READY MADE £105  
COMPANY SEARCHES  
EXPRESS CO REGISTRATIONS LTD  
25-26 City Road, London EC1  
01-828 5424/5, 7307, 8506

### A MAGNETIC WATER (AND FLUID)

TREATMENT COMPANY offers distribution to enterprising individuals and marketing companies

Tel: Weybridge (0932) 55952  
for details

### CASH AND MANAGEMENT TIME

Chartered Accountants with the experience of 10 years in the business, leaving for the States shortly for several months. If you require a chartered accountant for the States please write to:

Box F4083, Financial Times  
10 Cannon Street, London EC4P 4BY

### DO YOU WANT CAPITAL?

We are investors who want to participate personally.

If you would like to sell part or all of your business please write to:

Box F4085, Financial Times  
10 Cannon Street, London EC4P 4BY

### AIRCRAFT FOR SALE

Chartered Accountants with the experience of 10 years in the business, leaving for the States shortly for several months. All fields would be considered.

Please write to Box F4086

Financial Times, 10 Cannon Street, London EC4P 4BY

## LIQUIDATING YOUR EQUITY PORTFOLIO

If you see equities as having little or no upside opportunity but considerable downside risk you will be seriously considering positive action to decrease your exposure, if you have not done so already.

### THE BEST ALTERNATIVE

We are currently advising our clients to switch to a RISK-FREE solution which will produce up to:

70% HIGHER NET after tax income from Bank or Money Market Deposits with 7 day access to your funds

If you have funds of £50,000 upwards currently, or potentially available, please WRITE for details:

Managing Director, Dept. FEF

ACKRILL, CARR & PARTNERS LIMITED

Tricorn House, Hagley Road, Birmingham B16 5TP

(We regret no telephone enquiries can be accepted)

## PROFITABLE TOUR OPERATOR FOR SALE

A specialist tour operator wishing to build on established markets invites equity participation of £100,000-£200,000 or outright purchase for £400,000 (£100,000 of which represents new share capital to be issued in favour of the purchaser).

This well-structured business, established nine years, expects to top £2,500,000 turnover in 1983 and is a member of The Association of British Travel Agents and a holder of an Air Travel Organisers Licence, issued by the Civil Aviation Authority.

For further details interested principals only should apply:

Box F4091, Financial Times

10 Cannon Street, London EC4P 4BY

## A Prominent Public Company

requires a ship with an overall length of approximately 250 ft suitable for conversion for catering use. An essential requirement is that the ship has an interesting past, the more interesting the better.

Please reply to Box F4092, Financial Times

10 Cannon Street, London EC4P 4BY

## U.S. EXPATRIATES

A professional CPA firm can make your U.S. taxes less taxing.

We're Bateman & Co., Inc., PC, of Houston, Texas, with more than 15 years expertise tax experience. L. J. McGrath, CPA will be in

LONDON, May 23-27, 1983

Contact Miss Vivienne Bushell  
3 Field Court, London WC1, 01-405 4704 for appointment.

Bateman & Co., Inc., PC.  
Certified Public Accountants

Houston, TX

## SHELL COMPANY

Advertiser is established financial group controlling a small shell company. Suitable for reverse injection. Control available to appropriate candidate

Write Box F4087, Financial Times  
10 Cannon Street, EC4P 4BY

## EXCLUSIVE DISTRIBUTORS

required for Scotland, Wales, N. Ireland and Eire to recruit a range of sales and training systems to industry. The Company is an international Market Leader. Proven track record in specialist sales and distribution of high technology stocks.

Contact: C. J. C. Derry  
80/51 High Holborn

London WC1V 6EG - Tel: 01-805 8411

HENRY BUTCHER  
LEOPOLD FARMER

PARIS, City.

19th May 1983

## THE BOARD OF DIRECTORS

## COMPANY NOTICES

### NESTLÉ S.A., CHAM AND VEVEY

## THE ARTS

Cannes Festival/Nigel Andrews

## Palais revolution rings the changes



Jean-Hugues Anglade and Vittorio Mezzogiorno in a scene from "L'Homme Blesse"

research an 18th century comic poseur's life.

Marooned in a spa hotel with a huge and bubbling sulphur pool, he hobboms with the local madman (Erland Josephson), with a beautiful guide-interpreter (Dominique Giordan) and with Tarkovsky's amazing gallery of dream-allegoric effects: the water that swirls through buildings or laps ruined churches, the ghostly misters fingering remembered valleys, the steam sputtering from the damp sulphur pool.

The film's leitmotives are fire and water—the demon dangers of creation, the maternal comforts of regression—and Tarkovsky creates a stunning mirror on the planet's myth with earth and ocean the elements we all leave and return to, and fire—as here in the madman's climactic self-immolation in protest at the world's "madness"—the

devilish baptism that gives us fulfilment and destruction in the same breath.

Other lens wielding illuminati at Cannes favoured a move into self parody rather than self extension or renewal. Shohei Imamura's *The Ballad of Narayana*, inexplicably given the Golden Palm, was sheer Japanese lunacy plunked down—or up—in a primitive mountain village. Rape, cocked wrists, naked, bared alive: the film's deathless squirms of family squalls as Mum (Sunako Saito) insists that Number One Son take her up to the mountain top to die of exposure. (It's traditional in this region when your home has come.)

Ann Hui's *Portrait of Hong Kong* was sadder but plainer. Casseroiling into an action melodrama the reports of refugees about atrocities in modern Vietnam, Hui gives us a steaming bowl of hearsay. The film's leitmotives are fire and water—the demon dangers of creation, the maternal comforts of regression—and Tarkovsky creates a stunning mirror on the planet's myth with earth and ocean the elements we all leave and return to, and fire—as here in the madman's climactic self-immolation in protest at the world's "madness"—the

research an 18th century comic poseur's life.

Oddly—unlike her great St

Vitus dance *Impromptus* The Secret and The Spooky Bunch—the film doesn't quite take off. But it's a well crafted piece of pop propagandist alarm and dread, likely to give the Jane Fonda of this world a heart attack.

From Turkey Yilmaz Guney has taken up his bed of pain and walked to France, where he now lives and works and has made *Le Mur*. Last year's Golden Palm winner with Yol, the long-imprisoned Guney seems to me a great cause-rallier rather than a great director.

Hokey for his unliking of this Turkish prison atrocity in this new film; hokey for its

thunderous through public loo, panelled manors and every piquant demi-monde in between. Erratic but arresting.

Finally, two upbraiding

American movies found out on the festival fringe. Alan Rudolph's documentary *Return Engagement* celebrates the lecture tour double act, lately born in the U.S. of G. Gordon Liddy and Timothy (Flower Power) Leary: two born-to-spar opposites from Right and Left who stand up on stage together nightly and loudhail and argue their different lunatic fringe ideologies. The film is pyrotechnic and irreducible.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

whereabouts on the gameboard.

So does Victor Erice's *The*

South from Spain

first film in 10 years from the director of

Spirit of the Beehive. Erice is here playing a game of

Tuesday May 24 1983

## Britain's good luck story

PRIMITIVE TRIBES look to their leaders above all to bring them good luck; and modern electorates may not be very different. If Mrs Thatcher wins the coming election as handily as the polls suggest, then according to the National Institute of Economic and Social Research she should be the "lucky" recipient of "geology" which brought North Sea oil on stream during her first term of office. It was oil which raised the exchange rate, reduced inflation and so improved real incomes; the resolute approach had very little to do with it.

Luck was not the whole story, though. It was rather a combination of luck and bad management, it is implied in this review, which may become a minor issue in the election. The appraisal section of the review expresses strong worries about the continuing low level of productive investment, which could impede future growth and cause inflationary bottlenecks.

So far as this can be attributed to policies which have impeded growth in the cause of reduced inflation, it can be argued that today's well-being for consumers has been bought at the cost of future economic performance; it will help the Government to win the election, but pose some difficult challenges for the second term. The Institute therefore suggests a measured stimulus to growth through higher public sector capital formation, which it argues will do much more for employment and demand than a similar expenditure on tax cuts. Steady, credible growth, it is hoped, would inspire the private sector to take up the running with its own investment in due course.

### Arguments

Is this a fair assessment of the Government's record? Nobody, including Mrs Thatcher, would deny that oil has brought major benefits to the UK economy, and the Institute has raised interesting questions in its attempt to measure those benefits. However, we do not find its answers at all convincing in detail. On the question of management, the institute could claim to be speaking for our trading partners and indeed for the CBI in calling for a measure of expansion. There is no case here which needs answering.

The arguments on current

placidity.

## Dusty answer for Paris

PRESIDENT François Mitterrand of France has been working to marshal European support behind his wish to encourage an international process of reflation, not least with an eye on the Williamsburg summit next weekend. Hardly surprisingly, the representatives of European Socialist governments whom he invited to Paris last week endorsed reflation and called on the U.S. to bring down interest rates by reducing its budget deficits.

Since President Mitterrand will be the only Socialist head of government at Williamsburg, and since most of those Paris meetings were mainly economic in nature, the French success there was not especially significant. More interest attaches to the French intent to bring West Germany into the same camp.

Paris made three important requests to Dr Helmut Kohl, the West German Chancellor, during his visit earlier this month. He was asked to reiterate the hope that West Germany would stick in imports and decrease the gap in French deficit in trade with West Germany. He was asked to support the French initiative, previously announced by President Mitterrand, to seek to set up a less volatile international exchange rate regime.

The French wanted to end the system of monetary compensation amounts raised on intra-EEC trade in farm goods as a measure to prevent exchange rate re-alignments filtering through to the agricultural policy.

President Mitterrand received a dusty answer on all three counts. Monetary compensation amounts protect Bonn's farmers against the effects of successive devaluations and revaluations of the D-Mark. With further French devaluations not to be excluded, the Germans, not surprisingly, gave no grounds. It is difficult to argue with their tactical reasoning, however dubious an addition to the already dubious Common Agricultural Policy these MCAs may be.

The attempt to encourage Bonn to reflate the German economy is reminiscent of similar proposals in the mid-1970s when the attempt to make Germany into a loco

motive for international expansion proved short-lived. Bonn has left little doubt this time that stable money and fiscal rectitude are closer to its heart than a problematical German attempt to solve the difficulties of others.

### Doubts

Most interest attaches to Bonn's reluctance to place itself behind Mitterrand's plea for firmer exchange rates. The idea has appeal in Bonn, as has the plea to the U.S., most recently reiterated by the European socialists, to do something about interest rates. If the Germans remained coy, they must have had two reasons.

First, they may continue to harbour doubts about the anti-inflationary determination of the French Government. It makes no sense to call for a new Bretton Woods unless you can bring inflation rates into line with each other at a low level. France has a long way to go before falling in that.

Second, and more important, Dr Kohl and his cabinet may rightly hesitate to add to existing U.S.-European difficulties by siding with France in a transatlantic clash about exchange rates and interest rates. The need to manoeuvre skilfully between Washington and Paris has been a constant theme in German foreign policy for at least 20 years.

The U.S. with its nuclear umbrella is the ultimate guarantor of West German security. That knowledge inevitably restricts Bonn's freedom of action. But long before the advent of the Reagan Administration Bonn had to think about the possibility that the U.S. might tire of its self-assumed responsibilities in Europe.

By bringing France into a more cordial relationship with the mainstream of Nato, President Mitterrand has made this dilemma less pressing. Given the central importance of Franco-German relations to Europe and the West, this is entirely to the good. The effect would be further reinforced if Mitterrand continued to set his face against any relapse into inflationary policies and protectionism.

The attempt to encourage Bonn to reflate the German economy is reminiscent of similar proposals in the mid-1970s when the attempt to make Germany into a loco

**A**FTER THE PANICS of 1982, the anxieties of the international banking community over the Mexican debt problem seem to be subsiding. The new Government under President Miguel de la Madrid has taken energetic deflationary measures, the country is meeting most of the performance targets set to fit in with the IMF programme, and the current slice of the \$50 billion bank loan is being released. Other countries, like Brazil, may still be causing major worries, but for the moment it seems as if the beat of Mexico.

But if the relief now being expressed by some New York bankers smacks of complacency, it is not shared by people in Mexico City.

Naturally, the authorities are satisfied with what has been done so far to turn the corner, and with those who were at the sharp end of the debt. In this connection, this satisfaction is almost exuberant.

But no one denies that the real problems lie ahead. In the management of the domestic economic and political system, for as far as the eye can see. The next three months are regarded as critical.

Meanwhile, however, there has been a sharp cut in public sector capital formation in this country, which is mainly an unintended side-effect of efforts to check current spending. This makes little sense either in terms of opportunity costs—the resources are idle, so the price on tenders are keener than for many years—or in terms of cyclical management. There does seem to be an opportunity here to do something for growth and employment at negligible risk to inflation or the balance of payments.

However, the major charge is that the Government's whole attack on inflation has been an optical illusion, masking the beneficial effects of oil. In a sense this attack is not entirely helpful to the Opposition, for the "hindcast" in the review suggests the oil flows have indeed stimulated activity in the rest of the economy. In this sense the oil has not been wasted.

Unfortunately this view does not seem plausible. With no oil, and a much lower real exchange rate, inflation would have been higher and living standards lower; but it is very hard to believe that the Government's stance has had no influence on attitudes in the labour market. It is puzzling, too, that the institute does not mention the end of exchange controls, the accumulation of overseas assets, and the result for the exchange rate. In short, the analysis probably tells us as much about the institute's economic model as about Government policy. Neither leaves much room for complacency.

### Real incomes will suffer a sharp fall this year

on the oil price and interest rate front. In the longer run there are major structural problems for which there is no easy, let alone obvious, solution and which pose an unprecedented political challenge.

"The optimist in Mexico today," according to one local banker, "is a man who is worried about next year..."

The most immediate nexus of anxiety is that the wages-inflation equation. According to IMF targets, inflation should come down from around 100 per cent in 1982 to about 55 per cent this year, but it is already clear that this target will be missed by a wide margin; some estimates put this year's inflation rate in the 75-80 per cent bracket. As a result, it is already being conceded in private, not merely that the next increase in the minimum wage may have to be brought forward from July to June and raised from 12½ to 18 per cent, but that a third increase may become necessary before the end of the year.

At the same time, it is also becoming clear that the Government's deflationary programme is proving much more severe than was anticipated only a few months ago. According to the IMF programme, the Mexican economy ought to be registering zero growth this year, in itself an almost unprecedented experience for a country which enjoyed 6-8 per cent growth throughout the 1970s. Senior

But the major long-term problem is unemployment, which is already high, and is bound to grow. Just how high is uncertain, in the absence of unemployment benefit, but one estimate puts the unemployed and the under-employed at considerably more than half the potential working population. Many of the under-employed may be able to get by with part-time jobs and other marginal activities, and the wholly unemployed may not exceed 15

officials concede, however, that the current outlook is for negative growth this year, which could be anything from 3½ to 5 per cent. Some independent analysts predict a decline in gross domestic product of 6 per cent, with a fall in industrial output of 12 per cent.

The net result is that real personal incomes will suffer a very sharp fall this year, magnified by the fact that the population (currently about 72m) is growing at around 2.5 per cent a year. This must place serious strains on the political system, though there are mitigating factors which should make it easier for Mexico to take the strain than an industrialised country could.

The first is that, while the capital is one of the world's largest urban agglomerations with 15m inhabitants and still growing at around 4 per cent a year, only a third of the population is rural. Since half the rural population lives by subsistence farming, and since the extended family remains a firmly entrenched institution, there is an element of cushioning for the hardships implicit in the deflationary programme. There are some reports of a partial flow-back of people from Mexico City to the countryside.

One reason for the continued high inflation rate (apart from the drop in the exchange rate from 25 pesos to the U.S. dollar 18 months ago to 150 on the free market today), is the speed at which the Government has been liberalising prices and removing subsidies. But for the urban poor the pain is being eased by the maintenance of heavy subsidies for essential basics like tortillas and metro fares.

Least cushioned of all are the middle classes: "they," according to a senior official, "are broke." Some might argue that the middle classes deserve to be broke, since it was they who did best out of the lush and lavish 1970s, when a grossly undervalued peso gave them access to luxury imports and foreign travel on a scale out of reach to their counterparts in many industrialised countries, and thus helped contribute to the current debt crisis. Nevertheless, it is not surprising that, in last year's elections, the right-wing opposition National Action Party (PAN) registered a strong protest vote, though nothing like strong enough to disturb the overwhelming majority enjoyed for half a century by the ruling Institutional Revolutionary Party (PRI).

But the major long-term problem is unemployment, which is already high, and is bound to grow. Just how high is uncertain, in the absence of unemployment benefit, but one estimate puts the unemployed and the under-employed at considerably more than half the potential working population. Many of the under-employed may be able to get by with part-time jobs and other marginal activities, and the wholly unemployed may not exceed 15

per cent of the work force. Nevertheless, nearly 1m joined the job market last year, more than a million will join this year, and the numbers will continue to rise in the years ahead. The Government is devoting over 20 per cent of this year's budget on public works job creation schemes, but even if it lives up to its claim to create 700,000 jobs which many doubt, it will still fail to keep up with demand. The twin pressures of deflation and population growth are bound to add substantially to the pool of under- and unemployed for some years ahead.

To those who ask whether social strains may not cause political problems, there is a standard Mexican answer. For 50 years the country has had, by

Latin American standards, an unparalleled record of political stability based on a broadly democratic system; the PRI's claim to legitimacy based on the revolution which broke out in 1910, is unchallengeable; and its tentacular hold on every last corner of Mexican society, from the trade unions to the peasantry, is unshakable. If there were to be sporadic or localised trouble, it could be handled within the system.

Even critics of the system acknowledge the general validity of this picture. "This is an authoritarian system, based on institutional populism," says one, "but totally different from those of Chile or Argentina. Mexico works by inclusionist methods, where political conflicts take place inside the

regime, by negotiation, co-operation, mediation, patronage and trade-offs. There is repression, and people suspected of subversion do 'disappear' though on a small scale compared with Argentina; but repression is not the explanation for the stability of the system."

Nevertheless, the question remains whether the system is in the best of shape for handling economic and social strains which are likely to be severe in the short run and cumulative in the long run. In Mexico the President is the all-powerful godfather of the machine, this question really means: has the crisis damaged the standing of the presidency?

President Miguel de la Madrid is the third President in a row to have inherited a crisis bequeathed by his predecessor. When Luis Echeverria came to power in 1970, the country was still suffering the trauma of the 1968 Tlatelolco massacre, when troops gunned down hundreds of demonstrating students. When President Jose Lopez Portillo came to power in 1976, he inherited an international debt crisis and an IMF programme; when he left office last year, he bequeathed an even bigger debt crisis to his successor, multiplied by a national scandal at the proliferation of corruption at every level of society, right up to the top.

An element of corruption is, no doubt, the inevitable concomitant of a system which is heavily dependent on patronage. An authoritarian political system, a semi-monopoly of the Government, "written for water, seed, insecticide or credit, is based 100 per cent on corruption. Well, perhaps 98 per cent..." The trouble is that when billions of pesos and dollars were sloshing around the system in the late-70s oil boom, there were only too many opportunities for abuses on an outrageous scale.

One conspicuous example, though only one, is "Dog Hill," a prominent hill overlooking Mexico City, where President Lopez Portillo built himself an estate consisting of four mansions, an observatory and a vast library, at a cost estimated at several million dollars. "Dog Hill" is, of course, only a symptomatic nickname: when the economic crisis boiled up at the beginning of last year, the President vowed to defend the peso "like a dog"—only a matter of weeks before introducing a massive devaluation.

If "Dog Hill" was "the worst political mistake" (according to a minister in the new Government), the second worst was Lopez Portillo's nationalisation of the banks last September, when he blamed them for the crisis by accusing them of being "treacherous money-bags." Given that in Mexico's demography, the private sector may be tolerated but only the state has the legitimacy of the so-called Revolution, it was perhaps not surprising that a desperate President would look for such

## FOREIGN AFFAIRS

# Mexico—a long haul ahead

By Ian Davidson



## Men & Matters

### Mercouri

Melina Mercouri reclined back in the Greek ambassador's sofa. Yes, she had seen Lord Belstead at the Foreign Office.

No, she had not asked him to return the Elgin Marbles.

Which is just as well for the British Museum as the good lord would hardly have stood a chance.

First, they may continue to harbour doubts about the anti-inflationary determination of the French Government. It makes no sense to call for a new Bretton Woods unless you can bring inflation rates into line with each other at a low level. France has a long way to go before falling in that.

Second, and more important, Dr Kohl and his cabinet may rightly hesitate to add to existing U.S.-European difficulties by siding with France in a transatlantic clash about exchange rates and interest rates. The need to manoeuvre skilfully between Washington and Paris has been a constant theme in German foreign policy for at least 20 years.

The U.S. with its nuclear umbrella is the ultimate guarantor of West German security. That knowledge inevitably restricts Bonn's freedom of action. But long before the advent of the Reagan Administration Bonn had to think about the possibility that the U.S. might tire of its self-assumed responsibilities in Europe.

By bringing France into a more cordial relationship with the mainstream of Nato, President Mitterrand has made this dilemma less pressing. Given the central importance of Franco-German relations to Europe and the West, this is entirely to the good. The effect would be further reinforced if Mitterrand continued to set his face against any relapse into inflationary policies and protectionism.

The attempt to encourage Bonn to reflate the German economy is reminiscent of similar proposals in the mid-1970s when the attempt to make Germany into a loco

director Jules Dassin (Mercouri's husband), and politician Chris Price and sculptor Ralph Brown, both of whom are on a committee working for the return of the marbles to Greece.

Ambassador Nicos Kyriazis has only limited time for the British argument that the Sirens would be easily won over.

Lord Belstead: "I am not a fool," he retorted.

Lord Belstead: "I am not a fool," he retorted.

Lord Belstead: "I am not a fool," he retorted.

Lord Belstead: "I am not a fool," he retorted.

Lord Belstead: "I am not a fool," he retorted.

Lord Belstead: "I am not a fool," he retorted.

Lord Belstead: "I am not a fool," he retorted.

Lord Belstead: "I am not a fool," he retorted.

Lord Belstead: "I am not a fool," he retorted.

Lord Belstead: "I am not a fool," he retorted.

Lord Belstead: "I am not a fool," he retorted.

Lord Belstead: "I am not a fool," he retorted.

Lord Belstead: "I am not a fool," he retorted.

Lord Belstead: "I am not a fool," he retorted.

Lord Belstead: "I am not a fool," he retorted.

Lord Belstead: "I am not a fool," he retorted.

Lord Belstead: "I am not a fool," he retorted.

Lord Belstead: "I am not a fool," he retorted.

Lord Belstead: "I am not a fool," he retorted.

Lord Belstead: "I am not a fool," he retorted.

Lord Belstead: "I am not a fool," he retorted.

Lord Belstead: "I am not a fool," he retorted.

Lord Belstead: "I am not a fool," he retorted.

Lord Belstead: "I am not a fool," he retorted.

Lord Belstead: "I am not a fool," he retorted.

Lord Belstead: "I am not a fool," he retorted.

Lord Belstead: "I

## Letters to the Editor

### Support for smaller companies

From Sir Harold Wilson  
Sir.—In your issue of May 16 you record the Government's decision not to merge "its two major support services for small companies," the Department of Industry Small Firms Service and the Council for Small Industries in Rural Areas (COSIRA).

Any Government of any party determined to help the creation and growth of small ventures should act on the lines of two reports by the Committee to review the Financial Institutions: "The financing of small firms," and the final report of the committee.

The interim report made 15 recommendations. Of those so far not implemented I would mention our reference to means allowing the priorities of small companies to raise outside capital without risking their overall control: wider facilities for over the counter markets; the creation of a small firm investment company; a publicly underwritten loan guarantee scheme; and more responsiveness by Export Credit Guarantee Department to the needs of small firms. The National Research and Development Corporation, which I established when at the old Board of Trade, should, we urged, review its practices to enable it to give more help to small businesses, both directly and in its relations with "other financial institutions in related fields."

### Portable pensions for all

From Messrs. P. Cheppell, P. Dorin and N. V. Mason

Sir.—Having lit the fuse, it seems only right that we should respond to the fireworks that have followed the publication of our report on portable pensions. Barry Riley and Eric Short (May 14) correctly analysed the well-known difficulties but perhaps some of our critics have not read our detailed proposal.

We accept absolutely that early leavers, high paid mobile workers and inflation protection for pensioners all represent issues which need a solution: happily, our own proposals do help towards a resolution of these problems for an individual who chooses to accept them.

But our prime interest was to restore a sense of individual involvement and some freedom to manoeuvre to all employees in occupational schemes in respect of what is often their single largest asset, albeit a contingent one. There is a great and justified pressure in favour of personal home ownership and direct financial participation at the place of work. Once it is accepted that a pension is earned as of right over an individual's working life, should we not exert the same pressure to encourage ownership opportunities for an individual's deferred savings?

Great play is made of the guaranteed certainty of final salary schemes as compared with the risks (with no mention of the possibility) involved of a money purchase scheme. Two-thirds final salary is in any event a mirage for most employees and guarantees are illusory unless the wealth is created to honour them: our own proposal must lead to a wider understanding of the meaning of thrift and of wealth creation.

We do, all too well, understand how final salary schemes are financed under the technical description of aggregate funding—though we suspect that the average younger employee required to join a contributory occupational scheme does not realise that for him the employer is "spending nothing" (Lord Byers' own words). Joining an association to manage risk, the foundation of the insurance industry, may be fully justified; but is it really in the public interest to provide tax shelter for a policy of deliberate, but undisclosed and apparently incalculable, cross-subsidisation (older preferred to younger, women to men, stayers to leavers, fitters to plodders)? Just as the self-employed are entitled to make annual provisions up to an agreed percentage of earnings, so we believe each employed individual should have the same annual opportunity: whether the contribution is paid by him or by his employer, on his behalf, to a fund of his choice is irrelevant.

Since, under our proposals, either the same or a greater amount of resource would be set aside each year towards retirement provision, it follows inexorably that the aggregate

### Jobs: the story behind the figures

From Mr E. Atkin

Sir.—Your article on Jobs: the story behind the figures (May 20), neatly encapsulates the debate on the jobless that is currently being aired as part of the Election. No doubt that a single employer or unemployed person (both of whom are surely central to the topic) has been remotely involved with concepts as discussed.

Is any company which has improved productivity by 25 per cent in the past four years by getting rid of 35 per cent of its workforce suddenly going to rehire them all? Are public works (roads, sewers, rail electrification) really going to employ millions of people of all ages (mainly over 45 and under 25)? Only the most draconian and long-lasting import controls are going to bring about new motorcycle factories, camera factories etc. The only way to bring about a massive and sudden reduction in the level of unemployment is to have an equally massive and sudden reduction in the level of the economy.

Were the pound to be worth \$1 or DM 2.50 cars would be shipped from Halewood to Cologne not vice versa. Dunlop would close German factories rather than UK ones, the coal board could export coal and British shipbuilders could compete without subsidies.

Unfortunately the downside would be a significant reduction in the standard of living of almost everyone in the land (possibly including even a lot

of the unemployed), considerable inflation, reduction in the value of savings and the uncertainties of a rapidly changing exchange rate.

These are things which some political parties find more acceptable than others and most people readily understand. How much more honest it would be to conduct the debate in these terms.

E. Atkin  
4, Redington Road, NW3.

From Professor G. Allen  
Sir.—Your centre page chart (May 20) on UK and EEC unemployment rates is misleading. By showing only 1979-83 you fail to indicate the single most important fact of our relative performance.

UK unemployment started to rise relatively to that in the Organisation for Economic Co-operation and Development as a whole in the late 1960s, slowly at first but accelerating sharply from 1974 onwards. On this basis, present UK unemployment reflects almost entirely world macro-economic conditions and our own chronic structural weakness in industry and labour markets. In these circumstances all but a very modest pump-priming is unlikely to be effective unless, of course, we believe that we can turn to protectionist measures without inviting retaliatory retribution.

Professor G. R. Allen  
West Woodlands, Newton Tracey, Barnstaple.



### Attitudes to the Inland Revenue

From Mr A. Nelson

Sir.—Sir Lawrence Airey (May 20) is too ready to shower his department with self-congratulation because of his correspondence with the government. I would like to invite him on the subject of whether or not an Inland Revenue official had failed to distinguish adequately between tax evasion and tax planning.

—namely the guarantee of a pension linked to rising salary—as much, full of uncertainty as the benefit of a personal money purchase scheme. On the grounds that until the day or year before retirement no one can know what his final salary will be. Indeed he does not, and that of course is the whole point of a final salary scheme. In neither scheme does one know how much the pension will be, but in one scheme one does know it will be sufficient to sustain him in the income it has to replace.

The real trouble lies not with officers of the Inland Revenue, most of whom in my experience are individually reasonable enough. The trouble lies with what I would describe as the corporate spirit which invests that department. That corporate spirit is all too ready to take the line that nothing is ripe to the point of being universal, and that business is largely dishonest. One has only to look at the propaganda which issues from the Inland Revenue concerning the so-called black economy which certainly exists, and on a small scale, but which the Inland Revenue constantly exaggerates on the one hand, and the damaging attitude adopted by the Revenue to what it conceives to be the problem of tax evasion.

A. W. Nelson  
Hedgerow, Orchard Road, Pratts Bottom, Kent.

### An index of paranoia

From Mr T. Tarring

Sir.—I was interested in Malcolm Rutherford's analysis (May 16) of the poll into causes for concern. It occurred to me that if you add all the numbers together you could develop a "paranoia index" and it comes out as follows:

|               |     |
|---------------|-----|
| Violent Crime | 325 |
| Holland       | 308 |
| U.S.          | 297 |
| Germany       | 288 |
| France        | 284 |
| Spain         | 275 |
| Japan         | 271 |
| UK            | 288 |
| Norway        | 193 |

We should not be surprised that the league is led by the

point that all these comparisons bring out, whether they focus on changing or continuous employment, is that it is not possible to calculate pensions in a way which is equitable for all unless we have control over inflation.

Martin Paterson  
10, Buckingham Place, SW1.

anxieties, and thus is a violation of international law.

Any excuse on the part of the framers of biblical Israel is totally invalid: no state has the right to take the land of others, whatever strength it may possess, and Israel should be no exception. The only legally sustainable boundaries of Israel are those defined in UN Resolution 181.

E. A. Reader  
10, Birkdale Avenue, Pinner, Middlesex.

### Settlements on the West Bank

From Mr E. Reader

Sir.—Your Israeli correspondent (May 18) bases his letter on a fallacy—one which I trust you will permit me to refute.

The fallacy is that Israel has any legal right to establish settlements in West Bank territory set at all.

The fact is that the West Bank is occupied territory and that Israeli acquisition of any part of that territory for permanent settlement amounts to

exchanges. There are many highly reputable and substantial companies trading in this country whose shares are not quoted here. These companies might well wish to place corporate advertisements, one element of which might be to present a financial picture of their companies.

It is hard to see why such companies cannot, subject to suitable safeguards, publicise their previous year's results and it is to be hoped that before too long the IBA will look at this one again.

Philip J. Circus  
44, Belgrave Square, SW1.

exchanges. There are many highly reputable and substantial companies trading in this country whose shares are not quoted here. These companies might well wish to place corporate advertisements, one element of which might be to present a financial picture of their companies.

It is hard to see why such companies cannot, subject to suitable safeguards, publicise their previous year's results and it is to be hoped that before too long the IBA will look at this one again.

Philip J. Circus  
44, Belgrave Square, SW1.

### Conservative Party principles

From Mr C. Murray  
Sir.—Thank you Mr J. White (May 17) for pointing out Mr Scarsill's woeful ignorance of history and putting the record straight on the meaning of and the actualities of Nazism.

On the eve of the 1983 election, and of 1984, we are now in danger of bringing to power a party, many of whose tenets, as pointed out by Mr White and as set out in Labour's Manifesto (published in full on May 17) bear an uncanny resemblance to those of the National German Socialist Workers' Party. Not only is the programme similar but also the tactics, with Rent-a-mob agitators wherever Mrs Thatcher chooses to go, as witness the frightening and distasteful behaviour at the Ayre Neave unveiling.

The difference in 1983 as com-

pared to the 1930s which saw the National German Socialist Workers' Party's inexorable rise to power, is that Britain's Socialist Labour Party is supported, not opposed, by the Communist Party. It is down to the British electorate to now vote for the same principles for which it fought during the second world war, for democracy and self-determination, the freedom of the individual under the law; only the Conservative Party represents those principles. The prospect of the new style Labour Government now represented in miniature by the Greater London and Sheffield Councils, is truly horrendous.

Christopher J. Murray  
"Churchside," Front Street, Ingleton, Darlington, Co. Durham.

exchanges. There are many highly reputable and substantial companies trading in this country whose shares are not quoted here. These companies might well wish to place corporate advertisements, one element of which might be to present a financial picture of their companies.

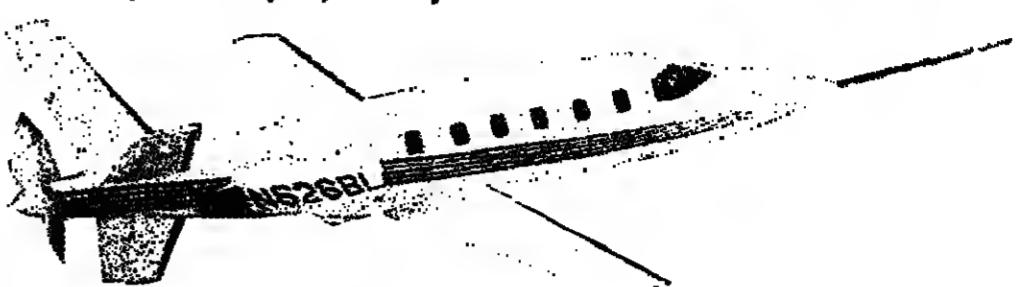
It is hard to see why such companies cannot, subject to suitable safeguards, publicise their previous year's results and it is to be hoped that before too long the IBA will look at this one again.

Philip J. Circus  
44, Belgrave Square, SW1.

### The Lear Fan aircraft

## The \$200m 'plastic' gamble

By Paul Taylor, recently in Reno



The Lear Fan: an unusual 10 seater turboprop

FIVE thousand feet up in the Nevada mountains near Reno aircraft is made of "plastic." is making its world debut. The aircraft is made of "plastic" is driven by a single propeller behind a three-bladed tail, and its makers claim it is more than twice as fuel-efficient as a similar sized corporate jet.

These are things which some political parties find more acceptable than others and most people readily understand. How much more honest it would be to conduct the debate in these terms.

UK unemployment started to rise relatively to that in the Organisation for Economic Co-operation and Development as a whole in the late 1960s, slowly at first but accelerating sharply from 1974 onwards. On this basis, present UK unemployment reflects almost entirely world macro-economic conditions and our own chronic structural weakness in industry and labour markets. In these circumstances all but a very modest pump-priming is unlikely to be effective unless, of course, we believe that we can turn to protectionist measures without inviting retaliatory retribution.

UK unemployment started to rise relatively to that in the Organisation for Economic Co-operation and Development as a whole in the late 1960s, slowly at first but accelerating sharply from 1974 onwards. On this basis, present UK unemployment reflects almost entirely world macro-economic conditions and our own chronic structural weakness in industry and labour markets. In these circumstances all but a very modest pump-priming is unlikely to be effective unless, of course, we believe that we can turn to protectionist measures without inviting retaliatory retribution.

UK unemployment started to rise relatively to that in the Organisation for Economic Co-operation and Development as a whole in the late 1960s, slowly at first but accelerating sharply from 1974 onwards. On this basis, present UK unemployment reflects almost entirely world macro-economic conditions and our own chronic structural weakness in industry and labour markets. In these circumstances all but a very modest pump-priming is unlikely to be effective unless, of course, we believe that we can turn to protectionist measures without inviting retaliatory retribution.

UK unemployment started to rise relatively to that in the Organisation for Economic Co-operation and Development as a whole in the late 1960s, slowly at first but accelerating sharply from 1974 onwards. On this basis, present UK unemployment reflects almost entirely world macro-economic conditions and our own chronic structural weakness in industry and labour markets. In these circumstances all but a very modest pump-priming is unlikely to be effective unless, of course, we believe that we can turn to protectionist measures without inviting retaliatory retribution.

UK unemployment started to rise relatively to that in the Organisation for Economic Co-operation and Development as a whole in the late 1960s, slowly at first but accelerating sharply from 1974 onwards. On this basis, present UK unemployment reflects almost entirely world macro-economic conditions and our own chronic structural weakness in industry and labour markets. In these circumstances all but a very modest pump-priming is unlikely to be effective unless, of course, we believe that we can turn to protectionist measures without inviting retaliatory retribution.

UK unemployment started to rise relatively to that in the Organisation for Economic Co-operation and Development as a whole in the late 1960s, slowly at first but accelerating sharply from 1974 onwards. On this basis, present UK unemployment reflects almost entirely world macro-economic conditions and our own chronic structural weakness in industry and labour markets. In these circumstances all but a very modest pump-priming is unlikely to be effective unless, of course, we believe that we can turn to protectionist measures without inviting retaliatory retribution.

UK unemployment started to rise relatively to that in the Organisation for Economic Co-operation and Development as a whole in the late 1960s, slowly at first but accelerating sharply from 1974 onwards. On this basis, present UK unemployment reflects almost entirely world macro-economic conditions and our own chronic structural weakness in industry and labour markets. In these circumstances all but a very modest pump-priming is unlikely to be effective unless, of course, we believe that we can turn to protectionist measures without inviting retaliatory retribution.

UK unemployment started to rise relatively to that in the Organisation for Economic Co-operation and Development as a whole in the late 1960s, slowly at first but accelerating sharply from 1974 onwards. On this basis, present UK unemployment reflects almost entirely world macro-economic conditions and our own chronic structural weakness in industry and labour markets. In these circumstances all but a very modest pump-priming is unlikely to be effective unless, of course, we believe that we can turn to protectionist measures without inviting retaliatory retribution.

UK unemployment started to rise relatively to that in the Organisation for Economic Co-operation and Development as a whole in the late 1960s, slowly at first but accelerating sharply from 1974 onwards. On this basis, present UK unemployment reflects almost entirely world macro-economic conditions and our own chronic structural weakness in industry and labour markets. In these circumstances all but a very modest pump-priming is unlikely to be effective unless, of course, we believe that we can turn to protectionist measures without inviting retaliatory retribution.

UK unemployment started to rise relatively to that in the Organisation for Economic Co-operation and Development as a whole in the late 1960s, slowly at first but accelerating sharply from 1974 onwards. On this basis, present UK unemployment reflects almost entirely world macro-economic conditions and our own chronic structural weakness in industry and labour markets. In these circumstances all but a very modest pump-priming is unlikely to be effective unless, of course, we believe that we can turn to protectionist measures without inviting retaliatory retribution.

UK unemployment started to rise relatively to that in the Organisation for Economic Co-operation and Development as a whole in the late 1960s, slowly at first but accelerating sharply from 1974 onwards. On this basis, present UK unemployment reflects almost entirely world macro-economic conditions and our own chronic structural weakness in industry and labour markets. In these circumstances all but a very modest pump-priming is unlikely to be effective unless, of course, we believe that we can turn to protectionist measures without inviting retaliatory retribution.

UK unemployment started to rise relatively to that in the Organisation for Economic Co-operation and Development as a whole in the late 1960s, slowly at first but accelerating sharply from 1974 onwards. On this basis, present UK unemployment reflects almost entirely world macro-economic conditions and our own chronic structural weakness in industry and labour markets. In these circumstances all but a very modest pump-priming is unlikely to be effective unless, of course, we believe that we can turn to protectionist measures without inviting retaliatory retribution.

UK unemployment started to rise relatively to that in the Organisation for Economic Co-operation and Development as a whole in the late 1960s, slowly at first but accelerating sharply from 1974 onwards. On this basis, present UK unemployment reflects almost entirely world macro-economic conditions and our own chronic structural weakness in industry and labour markets. In these circumstances all but a very modest pump-priming is unlikely to be effective unless, of course, we believe that we can turn to protectionist measures without inviting retaliatory retribution.

UK unemployment started to rise relatively to that in the Organisation for Economic Co-operation and Development as a whole in the late 1960s, slowly at first but accelerating sharply from 1974 onwards. On this basis, present UK unemployment reflects almost entirely world macro-economic conditions and our own chronic structural weakness in industry and labour markets. In these circumstances all but a very modest pump-priming is unlikely to be effective unless, of course, we believe that we can turn to protectionist measures without inviting retaliatory retribution.

UK unemployment started to rise relatively to that in the Organisation for Economic Co-operation and Development as a whole in the late 1960s, slowly at first but accelerating sharply from 1974 onwards. On this basis, present UK unemployment reflects almost entirely world macro-economic conditions and our own chronic structural weakness in industry and labour markets. In these circumstances all but a very modest pump-priming is unlikely to be effective unless, of course, we believe that we can turn to protectionist measures without inviting retaliatory retribution.

UK unemployment started to rise relatively to that in the Organisation for Economic Co-operation and Development as a whole in the late 1960s, slowly at first but accelerating sharply from 1974 onwards. On this basis, present UK unemployment reflects almost entirely world macro-economic conditions and our own chronic structural weakness in industry and labour markets. In these circumstances all but a very modest pump-priming is unlikely to be effective unless, of course, we believe that we can turn to protectionist measures without inviting retaliatory retribution.

UK unemployment started to rise relatively to that in the Organisation for Economic Co-operation and Development as a whole in the late 1960s, slowly at first but accelerating sharply from 1974 onwards. On this basis, present UK unemployment reflects almost entirely world macro-economic conditions and our own chronic structural weakness in industry and labour markets. In these circumstances all but a very modest pump-priming is unlikely to be effective unless, of course, we believe that we can turn



## SECTION II - INTERNATIONAL COMPANIES

# FINANCIAL TIMES

Tuesday May 24 1983

**J. TREVOR & SONS**

For property investments  
Telephone for information  
London 029 8151 · Manchester 228 6752

### Alfa Romeo reduces deficit

By James Buxton, in Rome

ALFA ROMEO, Italy's second biggest car producer, succeeded in reducing its losses last year. The car subsidiary, Alfa Auto, lost about £100m (\$160m) in 1982, against a figure of £97m in 1981. The group as a whole, Alfa Romeo SpA, which also makes aviation products and commercial vehicles, lost £85m, compared with a loss of £116m in 1981.

Turnover for the group was £2,300m, a substantial improvement on the 1981 figure of £2,040m. The ratio of debt to sales was said to have declined to 35 per cent from 77 per cent five years ago. Losses are forecast to fall to £60m this year.

The partial results do not include details of the sales of Alfa Auto, the most important part of the company's activities and the major source of its losses. In 1981 Alfa Auto sales declined to £1,549m, from £1,670m in 1980.

With the relatively weak car market in Italy last year and generally poor trading conditions overseas, Alfa has been forced to carry out reductions in the labour force and improvements in productivity which were introduced by its private sector rival Fiat in 1980.

One of the most impressive achievements has been a sharp increase in output per man at the Alfa plant near Naples, where there has also been a dramatic reduction in labour troubles, thanks partly to the more resolute management approach. For years the plant, whose location was decided mainly on political grounds, had an appalling reputation for strikes, low productivity and poor workmanship.

Sig Ettore Massacesi, the chairman of the company, which is owned by the Fiemmeccanica subsidiary of the state holding company IRI, said at the weekend that Alfa Romeo had not yet "definitively come out of the tunnel, despite the efforts of the last few years."

"Not all the problems have been resolved," he said. "Only a long-term projection will tell us if the course we are following is right. Don't let us forget the difficulties of internal and international markets."

Alfa Romeo is soon to launch its new car, the Arna, which is a joint venture with Nissan of Japan. The car is being assembled at Avellino, inland from Naples, and finished in the Naples plant. The first four months production is aimed entirely at the British market.

In due course Alfa Romeo should benefit from the agreement signed last year with Fiat for the manufacture of certain basic components for cars to be made by the two companies - the first cooperation between them in recent years.

### Penn Central to acquire Gulf Energy group

By Our Financial Staff

PENN CENTRAL, the New York-based group, has agreed to acquire Gulf Energy and Development Corporation for around \$100m in cash. Each Gulf shareholder will get \$15 a share on completion of the deal, which is subject to approval by the director of both companies and by Gulf's shareholders.

Gulf Energy, which has approximately 6.9m common and common equivalent shares outstanding, has given Penn Central an option to buy 500,000 common shares at \$15 each. It has postponed its annual meeting scheduled for May 26 and plans to call a special meeting for shareholders to vote on the deal.

Hamilton Brothers Petroleum Corporation, the Denver-based group which owns all of Gulf's convertible preferred stock and warrants to purchase common shares, has agreed to sell its entire Gulf stake to Penn Central on similar terms. The stake represents 24.3 per cent of Gulf's common stock on a fully converted basis. The \$100m deal includes the cost of buying Hamilton Brothers' interest.

Penn Central will effect the acquisition through the merger of a newly formed subsidiary into Gulf.

**Moulinex**

The Ordinary General Meeting of the MOULINEX Company will be held on June 25. On this occasion the Board of Directors will propose the distribution of a net dividend of 4 francs, similar to the one of the preceding year, supplemented by a 2 franc tax already paid to the Treasury.

### Enasa seeks bigger slice of European market

By James Buxton, in Madrid

ENASA, the state-owned Spanish group which produces Pegaso trucks and buses, is planning a major change in strategy aimed at winning a bigger share of the European market.

Until May last year Enasa's future was bound up with that of International Harvester of the US, which had taken a majority shareholding and management control. However, the financial problems of the American group led it to withdraw, not only from the Enasa subsidiary but also from its other truck operations outside North America.

Enasa has worked swiftly to put together an alternative strategy now that its ownership has reverted to the state holding company, INL.

"The wind has changed and we had to adjust our sails," says Sr Juan Lorenz, deputy managing director.

"By 1985-86 when Spain joins the EEC we want to have established a network of service points along all the main routes in Europe. We must support those customers who buy our heavy trucks in Spain and use them for international haulage."

In the past three months Enasa has already signed up 32 dealers for the new service network.

Sr Lorenz insists: "We would want to preserve Seddon's British

sign up importers in key European markets.

"We have given this top priority and allocated thousands of millions of pesetas for it," Sr Lorenz maintains. Spanish sources suggest the budget runs to Pta 5bn (\$86m).

Initial emphasis is being put on strengthening the group's position in France and the Benelux countries because of their proximity to Spain. Enasa's existing French subsidiary is in the process of being restructured and moved to a more prestigious building in Paris. The company is waiting for formal approval from INL to set up a new subsidiary in Belgium.

An importer has been lined up for Switzerland, while Austria, Italy and Ireland are on the list of countries in which Enasa will be represented before long.

Sr Lorenz points out that the company has two alternatives for Britain. It could either establish its own import company or it could buy Seddon Atkinson, a UK subsidiary of International Harvester which is up for sale, to gain immediate access to its 44 dealers. In the longer term the next generation of Pegaso and Seddon trucks could be jointly developed.

The next step will be for it to set up its own import companies or

sign up importers in key European markets.

"We have given this top priority and allocated thousands of millions of pesetas for it," Sr Lorenz maintains. Spanish sources suggest the budget runs to Pta 5bn (\$86m).

Initial emphasis is being put on strengthening the group's position in France and the Benelux countries because of their proximity to Spain. Enasa's existing French subsidiary is in the process of being restructured and moved to a more prestigious building in Paris. The company is waiting for formal approval from INL to set up a new subsidiary in Belgium.

An importer has been lined up for Switzerland, while Austria, Italy and Ireland are on the list of countries in which Enasa will be represented before long.

Sr Lorenz points out that the company has two alternatives for Britain. It could either establish its own import company or it could buy Seddon Atkinson, a UK subsidiary of International Harvester which is up for sale, to gain immediate access to its 44 dealers. In the longer term the next generation of Pegaso and Seddon trucks could be jointly developed.

The next step will be for it to set up its own import companies or

sign up importers in key European markets.

"We have given this top priority and allocated thousands of millions of pesetas for it," Sr Lorenz maintains. Spanish sources suggest the budget runs to Pta 5bn (\$86m).

Initial emphasis is being put on strengthening the group's position in France and the Benelux countries because of their proximity to Spain. Enasa's existing French subsidiary is in the process of being restructured and moved to a more prestigious building in Paris. The company is waiting for formal approval from INL to set up a new subsidiary in Belgium.

An importer has been lined up for Switzerland, while Austria, Italy and Ireland are on the list of countries in which Enasa will be represented before long.

Sr Lorenz points out that the company has two alternatives for Britain. It could either establish its own import company or it could buy Seddon Atkinson, a UK subsidiary of International Harvester which is up for sale, to gain immediate access to its 44 dealers. In the longer term the next generation of Pegaso and Seddon trucks could be jointly developed.

The next step will be for it to set up its own import companies or

sign up importers in key European markets.

"We have given this top priority and allocated thousands of millions of pesetas for it," Sr Lorenz maintains. Spanish sources suggest the budget runs to Pta 5bn (\$86m).

Initial emphasis is being put on strengthening the group's position in France and the Benelux countries because of their proximity to Spain. Enasa's existing French subsidiary is in the process of being restructured and moved to a more prestigious building in Paris. The company is waiting for formal approval from INL to set up a new subsidiary in Belgium.

An importer has been lined up for Switzerland, while Austria, Italy and Ireland are on the list of countries in which Enasa will be represented before long.

Sr Lorenz points out that the company has two alternatives for Britain. It could either establish its own import company or it could buy Seddon Atkinson, a UK subsidiary of International Harvester which is up for sale, to gain immediate access to its 44 dealers. In the longer term the next generation of Pegaso and Seddon trucks could be jointly developed.

The next step will be for it to set up its own import companies or

sign up importers in key European markets.

"We have given this top priority and allocated thousands of millions of pesetas for it," Sr Lorenz maintains. Spanish sources suggest the budget runs to Pta 5bn (\$86m).

Initial emphasis is being put on strengthening the group's position in France and the Benelux countries because of their proximity to Spain. Enasa's existing French subsidiary is in the process of being restructured and moved to a more prestigious building in Paris. The company is waiting for formal approval from INL to set up a new subsidiary in Belgium.

An importer has been lined up for Switzerland, while Austria, Italy and Ireland are on the list of countries in which Enasa will be represented before long.

Sr Lorenz points out that the company has two alternatives for Britain. It could either establish its own import company or it could buy Seddon Atkinson, a UK subsidiary of International Harvester which is up for sale, to gain immediate access to its 44 dealers. In the longer term the next generation of Pegaso and Seddon trucks could be jointly developed.

The next step will be for it to set up its own import companies or

### Acquisition boost for James River

By William Hall in New York

JAMES RIVER, the largest independent U.S. producer of specialty papers, increased its earnings in the final quarter in April by 183 per cent to \$19.6m. The figures partly reflect the impact of the acquisition of American Can's Dixie-Northern paper making operations last July.

The group's full year earnings have more than doubled to \$55.2m and sales jumped from \$77.3m to \$1.88bn. Earnings per share for the full year totalled \$1.03 against \$1.95 a year ago.

James River has been growing rapidly over the last few years as it has acquired various pulp and paper mills around the U.S.

Earlier this month it announced that it had signed a letter of intent to buy the pulp and paper making assets of Diamond International

### Visa in \$7m deal 'to aid bank industry'

VISA U.S.A. is planning two acquisitions which it says will help the banking industry compete more effectively against large non-regulated financial institutions.

The group is paying \$7m in cash and notes for Maryland Switch, a regional automated teller machine and point of sale switching network, and Service Center, a processor of payment cards and travellers cheques.

Maryland Switch would be acquired from Suburban Bank, First National Bank of Maryland, Savings Bank of Baltimore and First Virginia Bank. Service Center is owned by Suburban Bank, First National Bank of Maryland and Equitable Bank.

The sale forms part of Gould's strategy of selling its industrial and electrical operations in order to concentrate on electronic systems, products and components.

**\$65,100,000**

**TWA**

15-year Installment Sale Financing

for

Two Boeing 767-231 Aircraft

arranged by

**Banque Paribas**

**E.F. Hutton & Company Inc.**

financial advisor to Trans World Airlines, Inc.

**E.F. Hutton & Company Inc.**

### German net bond sales fall

By Our Financial Staff

NET SALES of West German domestic bonds fell in April to DM 4.20bn (\$1.71bn) from DM 8.17bn in March, according to the Bundesbank. In April last year, domestic bonds saw net redemptions of DM 1.39bn.

Eurobonds had net redemptions of DM 1.92bn in April, after net sales of DM 1.42bn in March and DM 11bn of sales in April last year.

Almost all April's net bond sales reflected bank debt totalling DM 4.15bn, the large majority of it in long-term issues. Public authorities were barely active, issuing just DM 102m of debt compared with DM 4.25bn in March and DM 2.31bn in April last year.

Industrial bonds showed net redemptions of DM 52m after net redemptions of DM 75m in March and DM 49m in April of 1982.

**Travis & Arnold**

Timber, Building Materials, Heating and Plumbing Equipment for the Construction and Allied Trades. Northampton 52424.

## INTERNATIONAL COMPANIES and FINANCE

## Trafalgar Housing turns down suspension

By Robert Cottrell in Hong Kong

TRAFAJGAR HOUSING, the Hong Kong property group, has turned down a suggestion from the Colony's Securities Commission that it should request a suspension in trading in its shares until a debt moratorium with bankers has been negotiated.

According to the Securities Commission, there is evidence that some of Trafalgar Housing's creditors have been dealing in shares at the same time as being in receipt of inside information on the company provided as part of the debt talks.

It is being widely reported that certain bank creditors of Central Enterprises, the unquoted parent of the Trafalgar Housing Group, are selling shares in Trafalgar pledged as security against their loans. Trafalgar is trying to negotiate a debt moratorium with its bankers as a prelude to a scheduled up to HK\$650m (US\$98m) of debt. Central's main asset is its 76 per cent holding in Trafalgar.

The share sales, unusually announced by the Commission, which said that it had thought that the banks would not sell pledged shares while they were receiving privately financial information on the group, follows an admission by Trafalgar Housing of liquidity problems several weeks ago. Mr John Wu, the company's managing director, said that it planned to sell most of its assets to reduce debts and to seek a moratorium on debt talks.

The number of shares being put on the market is not specified.

According to a privately prepared balance sheet as of February 28 this year, Central had a negative net asset value of HK\$254.4m and debts of HK\$622.5m. Trafalgar had a positive net asset value on that date of HK\$447.1m, assuming a valuation of HK\$585m placed upon an unbuilt housing project in Macau.

**U.S. \$50,000,000**  
Midland International Financial Services B.V.  
(Incorporated with limited liability in the Netherlands)  
**Guaranteed Floating Rate Notes 1987**  
Guaranteed on a subordinated basis as to payment of principal and interest by

**Midland Bank plc**  


For the six months from 24th May, 1983 to 25th November, 1983 the Notes will carry an interest rate of 9% per cent, per annum. On 25th November, 1983 interest of U.S. \$49.46 will be due per U.S. \$1,000. Note for Coupon No. 13. Agent Bank: Morgan Guaranty Trust Company of New York

## First decline in profit for seven years at Toshiba

BY YOKO SHIBATA IN TOKYO

TOSHIBA, Japan's second largest integrated electrical goods manufacturer, has recorded the first fall in pre-tax profits for seven years with sales hit by falling demand for both heavy electrical plant and consumer goods as well as intense competition between the Japanese majors in this sector.

Parent company pre-tax profits were down just over 1 per cent, from Y19.2bn to Y18.5bn (US\$36.5m) for the year to March 31. Net profits were also down by 2.4 per cent to Y4.2bn, although sales increased marginally to a record Y1,775bn. Profits per share dropped to Y18.57 from Y19.15 previously. The total dividend,

however, remains unchanged at Y7. A one-for-twenty scrip issue is also planned.

The company said the trimming of its financial deficits by Y3.27bn to a net Y7bn, failed to cover the negative effects of a deterioration in the cost to sales ratio, down by 0.8 per cent, points to 73.8 per cent.

Toshiba's sales of consumer electronic products fell by 2 per cent to 32 per cent of turnover for colour television sets, video tape recorders, and audio equipment, as well as continuing strong sales of office automation equipment. Sales are projected as rising by 9 per cent to Y1,940bn, and net profits as reaching Y47bn.

## Marginal rise for Ajinomoto

BY OUR TOKYO STAFF

AJINOMOTO, the manufacturer of monosodium based seasoning products, has reported only a small rise in profits for the year to March.

Pre-tax profits were up 4.3 per cent to Y24.1bn (US\$4m) while net profits rose by an even smaller proportion, 1.2 per cent to Y10.1bn, due to provisions made to cover losses

made on withdrawing from a Canadian venture. Profits per share were down to Y26.66 from Y27.19 previously.

Overall sales grew by 3.9 per cent to Y408.6bn thanks partly to success with new amino-acid based products, the sales of which rose 22 per cent to account for 11 per cent of turnover.

In the current year, to March 1984, Ajinomoto is to market an immune-power anti-cancer drug called "Lennin" and to begin the clinical testing of another anti-cancer drug "Cam".

Full year sales are forecast as reaching Y420bn, up 3 per cent, with net profits expected to rise to Y10.5bn, an increase of 4 per cent.

## Advance by Singapore Land

BY GEORGE LEE IN SINGAPORE

EARNINGS at the major Singapore property company, Singapore Land, rose sharply in the six months to February 1983, thanks to a first-time contribution from its prestigious Shell Tower building.

Group pre-tax profit rose by 165 per cent from \$55.6m to \$15.1m (US\$7.2m). Net rental income was three times higher at \$23.5m, and together with management fees, sundry receipts and interest received, total income amounted to \$26.1m compared with \$10.0m in the first half of 1981-82.

Total expenditure rose by 122 per cent to \$31m, largely as a

result of increased financing costs.

Singapore Land said that the lettable space in its major commercial properties — Shell, Tower, Shing Kwan House, and Clifford Centre — is substantially leased. Its major development project, the massive Marina Centre development, is expected to be completed in mid-1985.

• OVERSEAS UNION BANK (OUB) is to make a one-for-four rights issue to finance its acquisition of 37.5m shares in International Bank of Singapore, and United Overseas Bank, at \$33.11 per cent share for a total of \$116.62m.

The issue will be priced at \$2.50 (US\$1.20) per S\$1 share and is subject to stock exchange approval.

Certain shareholders with about 44.4 per cent of the issued capital have undertaken to subscribe for all their rights entitlements, leaving the balance to be underwritten by Asian-American Merchant Bank.

OUN has agreed to acquire the 37.5m shares, or 75 per cent of IBS, equally owned by Oversea-Chinese Bank, Development Bank of Singapore, and United Overseas Bank, at \$33.11 per cent share for a total of \$116.62m.

## Peico suffers 38% fall

By R. C. Murphy in Bombay

PEICO ELECTRONICS and Electricals has reported sales up by 21.3 per cent to Re 1.8bn for 1982 but pre-tax profits fell by 38 per cent to Re 113.3m (US\$1.3m).

Mr C. J. Seelen, the chairman, said it became necessary to trade off margins against volume and quality of sales in the face of continuously rising costs and difficult economic conditions.

Peico has received a letter of intent from the Government for expanding production capacity of glass shells for high wattage special lamps by 15 units. The company is also modernising its factory at Pune in the western state of Maharashtra to produce high quality components needed by the electronics industry.

## Lipton India to diversify

BY P. C. MAHANTI IN CALCUTTA

LIPTON INDIA, a subsidiary of Unilever of the UK, which blends and markets tea has made ambitious expansion and diversification moves.

The main thrust of the expansion and diversification scheme, according to Mr B. R. Shah, the chairman, will be in the direction of consumer product areas where the company's distribution network and marketing skills will provide a distinct advantage.

The most impressive diversification lies in a move to acquire from Hindustan Lever, another Unilever subsidiary, four factories producing edible fats and animal feedstuffs.

To implement the expansion and diversification programme, Lipton India has effected a capital reorganisation and expansion programme. Its authorised

capital under the scheme is to go up from Rs 50m to Rs 250m and its paid-up capital from Rs 37.5m to Rs 175.5m, and a new capital issue of Rs 120m will be made in the near future.

Unilever will subscribe to the issue to the extent necessary to maintain its 40 per cent holding.

Lipton India's directors expect turnover to more than double to over Rs 2bn by 1985. For the year to June 1982 turnover came to Rs 843.7m, compared with Rs 697.7m in 1980-81.

The company will pay a little over Rs 150m for the assets to be acquired from Hindustan Lever once the acquisition scheme has received legal sanction and approval from shareholders.

**U.S. \$100,000,000****B.B.L. International N.V.**

(Incorporated with limited liability in The Netherlands)

Floating Rate Notes Due 1986

Guaranteed on a Subordinated Basis as to payment of principal and interest by

**BBL**Banque Bruxelles Lambert S.A./  
Bank Brussel Lambert N.V.

(Incorporated with limited liability in Belgium)

In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 23rd May, 1983 to 23rd November, 1983 the Notes will carry an Interest Rate of 9 1/2% per annum and the Coupon Amount per U.S. \$5,000 will be U.S. \$242.78.

Credit Suisse First Boston Limited  
Agent Bank**U.S. \$50,000,000****ÖSTERREICHISCHE LANDERBANK**

(Incorporated in the Republic of Austria with Limited Liability)

Floating Rate Subordinated Notes  
Due 1994

In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 24th May, 1983 to 25th November, 1983 the Notes will carry an Interest Rate of 9 1/2% per annum. The interest amount payable on the relevant Interest Payment Date which will be 25th November, 1983 is U.S.\$247.31 for each Note of U.S.\$5,000.

Credit Suisse First Boston Limited  
Agent Bank**U.S. \$10,000,000****IBJ**The Industrial Bank of Japan, Limited  
LondonFloating Rate London-Dollar Negotiable  
Certificates of Deposit due 25th May, 1984

In accordance with the provisions of the Certificates, notice is hereby given that for the six month Interest Period from 24th May, 1983 to 25th November, 1983 the Certificates will carry an Interest Rate of 9 1/2% per annum. The relevant Interest Payment Date will be 25th November, 1983.

Credit Suisse First Boston Limited  
Agent Bank

## NOTICE OF ANNUAL GENERAL ASSEMBLY OF SHAREHOLDERS

## FIDELITY AUSTRALIA FUND N.V.

Registered Office: 16-A Pietermaai, Willemstad, Curacao, Netherlands Antilles

Please take notice that the Annual General Assembly of Shareholders of Fidelity Australia Fund N.V. (the "Corporation") will take place at 10.00 a.m. at 16-A Pietermaai, Willemstad, Curacao, Netherlands Antilles, on June 21, 1983.

The following matters are on the agenda for this Meeting:

1. Report of the Management.

2. Election of nine Managing Directors. The Chairman of the Management proposes the re-election of the nine existing Managing Directors:

Edward C. Johnson 24, William L. Byrne, Charles A. Franks, Hisashi Kurokawa, John M.S. Patron, Peter J. Pensac, Harry G.L. Seggerman, James E. Tunner, Corporate Trust N.V.

3. Approval of the Balance Sheet and Profit and Loss Statement for the fiscal year ended February 28, 1983.

4. Ratification of actions taken by the Managing Directors since the last Annual General Assembly of Shareholders.

5. Ratification of actions taken by the Investment Manager since the last Annual General Assembly of Shareholders.

6. Such other business as may properly come before the Meeting.

Holders of bearer shares may vote by proxy by mailing a form of proxy or certificate of deposit for their shares to the Fund at the above address. Alternatively, holders of bearer shares wishing to exercise their rights personally at the Meeting may deposit their shares or a certificate of deposit therefor, with the Corporation at 16-A Pietermaai, Willemstad, Curacao, Netherlands Antilles, agent receipt therefor, which receipt will entitle said bearer shareholder to exercise such right.

Holders of bearer shares may obtain a form of proxy and certificate of deposit from the following institutions:

Fidelity Australia Fund N.V.  
Pembroke Hall,  
Pembroke, Bermuda

The Bank of Bermuda Limited  
Front Street,  
Hamilton, Bermuda

Kredietbank S.A. Luxembourg

43, Boulevard Royal,  
Luxembourg

Fidelity International Management Limited  
20, Abchurch Lane,  
London EC4N 7AL, England

All proxies and certificates of deposit issued to bearer shareholders must be received by the Corporation not later than 5.00 p.m. on June 21, 1983, in order to be voted at the Meeting.

By order of the Management  
Charles T.M. Collis  
Secretary

FIDELITY AUSTRALIA FUND N.V. is a diversified Investment Company with the investment objective of seeking long-term capital growth from a portfolio of mainly Australian securities. Currently, the portfolio emphasises Mining (52%) and Energy (11%).

Copies of the Offering Circular and latest Quarterly Report can be obtained from Fidelity International at

P.O. Box 670, Pembroke Hall,  
East Broadway, Pembroke,  
Hamilton, Bermuda  
Tel: (0534) 295 0665  
Telex: 0280 3318

9, Bond Street,  
St. Helier,  
Jersey, C.I.  
Tel: 01534 716926  
Telex: 41266

**CNT**  
Caisse Nationale  
des  
Télécommunications

**US \$ 250,000,000**

FLOATING RATE NOTES DUE 1991

THE REPUBLIC OF FRANCE

BANQUE NATIONALE DE PARIS

MERRILL LYNCH INTERNATIONAL &amp; CO.

BANK OF TOKYO INTERNATIONAL LIMITED

ALGEMENE BANK NEDERLAND N.V.

BANQUE BRUXELLES LAMBERT S.A.

BANQUE PARIBAS

CHEMICAL BANK INTERNATIONAL GROUP

CREDIT COMMERCIAL DE FRANCE

DAI-ICHI KANGYO INTERNATIONAL LIMITED

SAMUEL MONTAGU &amp; CO. LIMITED

MORGAN GUARANTY LM

SALOMON BROTHERS INTERNATIONAL

SUMITOMO FINANCE INTERNATIONAL

SWISS BANK CORPORATION INTERNATIONAL LIMITED

UNION BANK OF SWITZERLAND  
(SECURITIES) LIMITED

APRIL 1983

The Coca-Cola Bottling Company  
OF MIAMI, INC.

has been acquired by

## Miami Acquisition, Inc.

a wholly owned subsidiary of

## Florida Bottling Company

The undersigned initiated this transaction and acted as financial advisor to

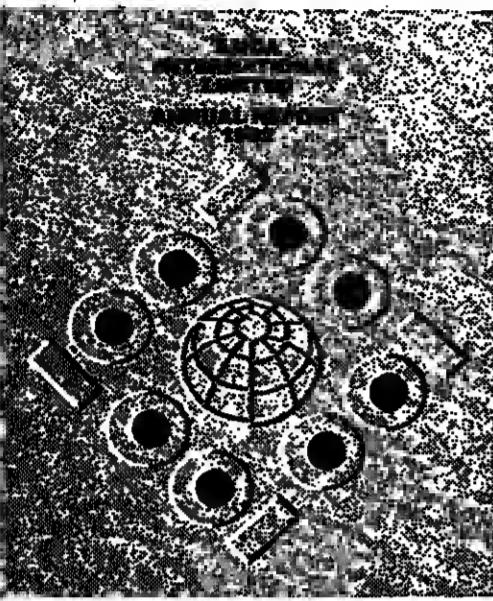
The Coca-Cola Bottling Company of Miami, Inc.



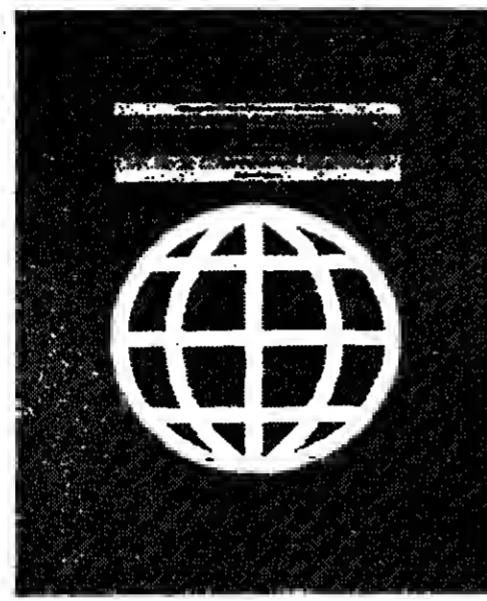
## The First Boston Corporation

## North American Companies

These eleven Annual Reports are designed to keep you informed on major North American companies.

**AMCA International**

In 1982—despite the recession—AMCA's revenues of \$1.5 billion and net operating income of \$47.1 million were the second highest in our history. AMCA's roots are in bridge building. We began life 101 years ago as Dominion Bridge Company. Today, AMCA International is a worldwide producer of a broad range of industrial products, construction equipment, engineering and construction services, and machine tools.

**American International Group, Inc.**

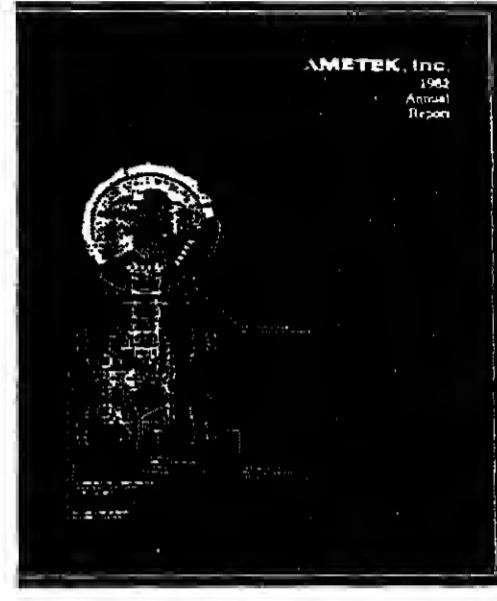
AIG is one of the world's leading global insurance organizations. It does business in over 130 countries and jurisdictions, and consistently derives close to half its revenues from overseas operations. In 1982, when the U.S. insurance industry lost approximately \$10.4 billion, AIG was one of the few insurance groups to make an underwriting profit.

# Investors Update

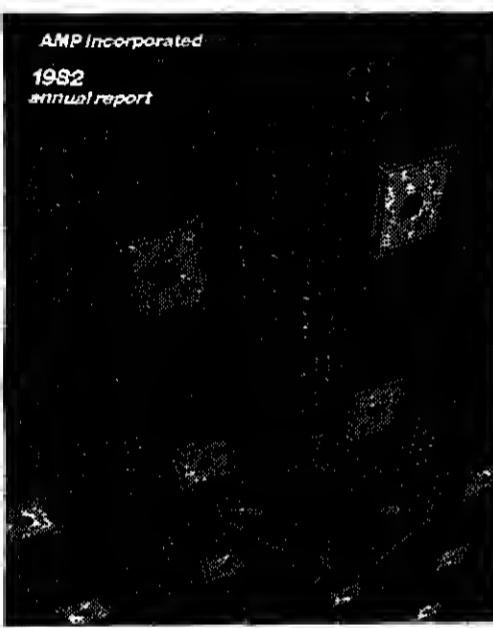
1

**American Medical International**

AMI owns, manages and develops hospitals and provides health care services to 500 communities throughout the world. Increased utilization of AMI facilities and services resulted in record earnings of \$78.8 million or \$1.67 per share, adjusted for a recent 4-for-3 stock split, on revenues of \$1.4 billion in Fiscal 1983. Continued strong internal growth, coupled with the addition of new facilities in the U.S. and overseas, should ensure compound annual earnings gains of 20-25 percent over the next few years.

**AMETEK, Inc.**

Profits up in 1982, on slightly lower sales... But that's no surprise to people who follow AMETEK—the company's increased earnings in 45 of the past 48 consecutive quarters, for a decade of steady growth uninterrupted by recessions. Management focuses on Return on Investment, and stockholders' equity has tripled in that period as AMETEK added \$150 million in new plants and equipment for fast-growing instruments, electric motors, specialty plastics and solar energy product lines.

**AMP Incorporated**

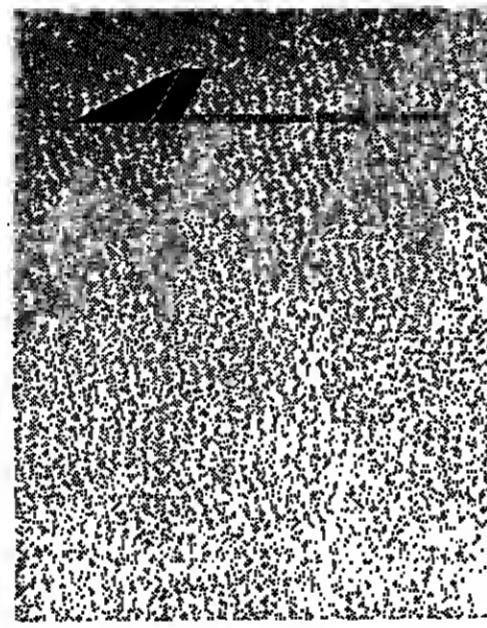
Over 15% compound annual growth rate in sales, earnings & dividends for 31 years. Good growth expected in 1983.

**Sales (M\$)** **EPS** **Div**  
 1982 1.234 \$3.31 \$1.40  
 1981 1.234 \$3.75 \$1.20  
 1980 1.155 \$3.44 \$1.00  
 1979 2.26 67c 19c

*Steady Growth—through new products. Sales up all but 3 of 41 years. Nearly 3/4 of sales electronics-oriented.*

*Broad Diversification—World's leading producer of electrical/electronic connection and switching devices—75,000 types and sizes. 85,000 customers. Subsidiaries and branches in 25 countries (AMP-N.Y.S.E.).*

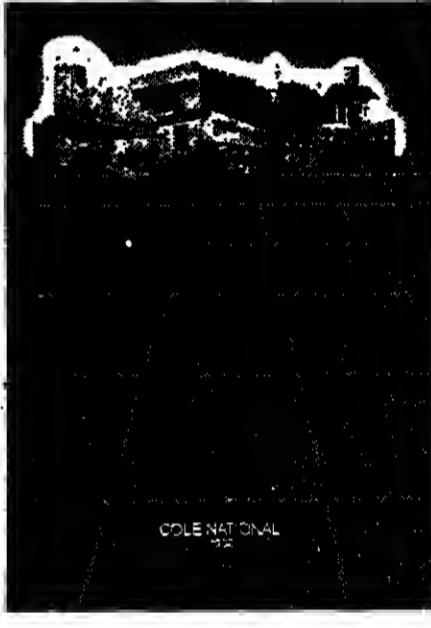
1982 Annual Report

**Avco Corporation**

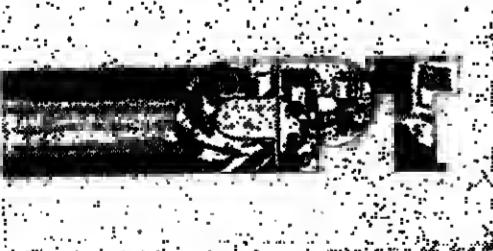
Avco Corporation (NYSE: AV) is a diversified operating company primarily involved in financial services, propulsion systems, aerospace technology and management services. For 1982, Avco reported \$2.5 billion in revenues, more than \$6 billion in assets and had a \$2.0 billion backlog. Earnings from continuing operations increased 17% to \$82 million. During the next several years, the greatest opportunities for growth are expected in its aerospace and defense-related activities.

**Canada Cement Lafarge Ltd.**

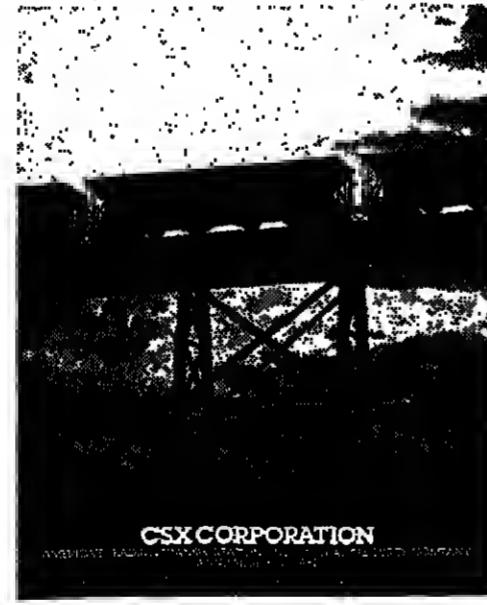
The Company operates manufacturing plants, finishing units, and distribution terminals strategically located from coast to coast in Canada and in the United States, through its wholly-owned U.S. subsidiary General Portland. It is North America's largest cement manufacturer.

**Cole National Corporation**

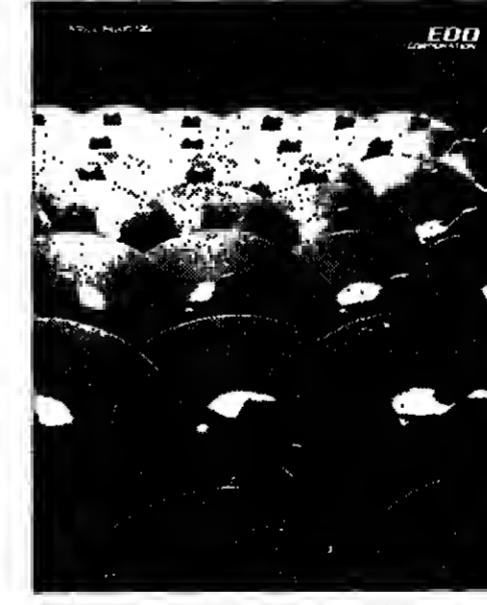
With approximately 1,700 stores, Cole National has become one of the fastest growing specialty retailers. Prescription eyewear, crafts, engraved gifts, keys, cookies and toys are sold by Cole's six chains. Child World, a toy supermarket chain accounts for over half of total sales. Over the last decade, sales increased more than ten fold with compounded net income over 28% per year.

**CPT Corporation**

CPT Corporation, headquartered in Minneapolis, is a leading manufacturer of office automation systems with sales and service in more than 600 U.S. cities and in more than 60 countries. Revenue for fiscal year ended June 1982 was \$145.0 million. Named by Inc. Magazine as one of the 100 fastest growing companies in the U.S., CPT's revenue growth was 43%, 71% and 75% for fiscal 1982, 1981 and 1980 respectively.

**CSX CORPORATION**

America's leading transportation and natural resource company, with \$8.1 billion in assets, recorded its second best year in 1982, posting earnings of \$8.10 per share. CSX railroads link 22 eastern and southern states and are the world's largest haulers of coal and phosphates. CSX is positioned to participate fully in the anticipated economic upturn. Additional holdings include coal, oil, natural gas, aviation, land development, timber and resort properties.

**EDO Corporation**

EDO produces electronic and specialized equipment for military, aviation, marine and industrial markets. Principal products: sonar equipment, mine countermeasure systems, and aircraft stores ejection mechanisms. Piezoelectric ceramic components, acoustic and video scanning systems; fiber-reinforced composite components for aviation industry. World-wide markets. Sales from continuing operations in 1982: \$101,794,000; net earnings from continuing operations \$7,420,000. EPS from continuing operations \$2.18. DIV. \$3.1 plus 50% Stock Dividend. (ASE-EDO)

Please send me the following Annual Reports:

- 01 AMCA International
- 02 American International Group, Inc.
- 03 American Medical International
- 04 AMETEK, Inc.
- 05 AMP Incorporated
- 06 AVCO Corporation
- 07 Canada Cement Lafarge Ltd.
- 08 Cole National Corporation
- 09 CPT Corporation
- 10 CSX Corporation
- 11 EDO Incorporated

I also want these Annual Reports that appear on May 25 and 26

- 12 EMERY AIRFREIGHT
- 13 First Interstate Bancorp
- 14 Georgia-Pacific
- 15 Frank B. Hall & Co. Inc.
- 16 Hospital Corporation Of America
- 17 Idaho Power Company
- 18 Internorth, Inc.
- 19 Loral Corporation
- 20 Louisiana-Pacific Corporation
- 21 Lowe's Companies, Inc.
- 22 Masco Corporation
- 23 Nabisco Brands, Inc.
- 24 Niagara Share Corporation
- 25 NOVA, AN ALBERTA CORPORATION
- 26 Omark Industries, Inc.
- 27 Pacific Gas and Electric Company
- 28 Pacific Power & Light Company
- 29 Pandick Press Inc.
- 30 The Penn Central Corporation
- 31 Teleflex Incorporated
- 32 TransAlta Utilities Corporation
- 33 United Energy Resources, Inc.

Name \_\_\_\_\_

Position \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

Please return coupon by August 2, 1983

To: Neil Ryder or To: Clyde Walton  
 Financial Times Financial Times  
 Bracken House, Cannon Street 75 Rockefeller Plaza  
 London EC4P 4BY New York, NY 10019

Part of a 3 Page series, appearing on May 24, May 25 and May 26

## INTL. COMPANIES &amp; FINANCE



## Bankers Trust in London is your window on the market in U.S. Government Securities.

It's always better to deal directly when making important investment decisions. You can do that at Bankers Trust in London, where a team of specialists buys and sells U.S. Government securities for a growing spectrum of worldwide investors.

Traders in our London Money Market Centre are in continual contact with their colleagues in New York, receiving information on prices, Federal Reserve activity,

Treasury financing needs, and market trends. They can give you an up-to-the-minute dealing price at any time. Working in your time zone. With your special investment needs uppermost in their minds.

For a clear view, let Bankers Trust—one of the largest and most successful dealers—be your window on the U.S. Government market.

Call Neil Harding, Vice President, in London on 01-588 4151; Telex 887387.

**Bankers Trust  
Company  
Worldwide**

Dashwood House  
69 Old Broad Street  
London EC2P 2EE



**Very satisfactory results for 1982 and the proposed capital increase will encourage the Group's world-wide expansion.**

**Statement by the Chairman**  
The world recession continued throughout 1982, though there was a slight improvement in the chemical and pharmaceutical European chemical industry in the first half of 1982.

In the unfavourable context, the UCB Group has operated very satisfactorily and 1982 was a good year.

Consolidated turnover rose by 9% compared with 1981. The Chemical Sector increased its sales by 12% compared with 6% in the previous year. Sales of the Chemical Sector increased by 3% and those of the Film Sector by 14%.

Group net profits after tax amounted to Bf 87.2 million. They included Bf 4.31 million of ordinary profits and Bf 44.1 million of extraordinary profits.

The ordinary profits of the Group after tax rose from Bf 16.1 million in 1981 to Bf 43.1 million in 1982. This achievement was made possible by the recovery of the Chemical Sector after 1977, to some extent due to the crisis and also by the success in the competitiveness of UCB SA and its Belgian subsidiary.

The Pharmaceutical Sector this year made an ordinary profit after tax of Bf 24.5 million, up from Bf 23.6 million in 1981. The Chemical Sector, which returned to modest profitability in 1981 with an ordinary profit of Bf 40 million, has consolidated its recovery with an ordinary profit of Bf 33 million.

The Film Sector reported a loss of Bf 294 million (1981) to a loss of Bf 11.3 million in 1982. The Group exceptional profit of Bf 44.1 million after tax is the balance of movements in exposure directions, resulting from major operations undertaken in 1982, these included, in particular the surplus of Bf 77.5 million realised by the Chemical Sector on the sale of its French subsidiary, the reversal of the provision of Bf 140 million made to cover problems in the Film Sector, a profit of Bf 75 million on the sale of tax assets in UCB Chemicals Corporation in the USA and the reversal of depreciation on R&D costs of Bf 22.0 million, but offset by the costs of the closure of the St Helens factory of British Soda Ltd of Bf 34.1 million and the cessation of industrial production at Reckitt & Colman GmbH in West Germany of Bf 32.1 million.

Since the end of 1982, another major operation has been undertaken: in January 1983 UCB sold to Rhône-Poulenc Agricâche its shareholdings in the joint agro-chemical subsidiaries of 49% of Agricâche GmbH in West Germany, and 49% of Agriben S.A. in Belgium, which itself held 85% of Agriben Nederland B.V., its Dutch subsidiary. The sale was made for a total sum of Bf 266 million, as a result of which the UCB Group realised in 1983 a surplus of Bf 233 million.

Considering the shareholdings in UCB, it should be noted that the Rhône-Poulenc Group, which held just over 20% of our capital, has sold its shares in the UCB Group to the insurance group "Royale Belge", the other half being divided among a large number of institutional investors and savers in Belgium, Great Britain and the USA.

Your Board of Directors has decided to propose a 20% increase in the proposed General Meeting that an increase in capital should be made by offering new shares for sale in the proportion of one new share for each four old shares held. It is proposed that a further increase in the capital should be made and reserved for Group employees.

The money received from the sale of the Fertilisers Division will be reinvested in Belgium over the next three years in activities with a high added value. In this context it should be noted that the Group investment programme for 1983 decided by your Board

of Directors amounts to Bf 1,080 million and that the R&D budget for 1983 has been fixed at Bf 860 million, both showing a significant increase on 1982.

These investments, together with the R&D expenditure, should allow UCB to pursue its development throughout the world from a preferential vantage point. This process has been accelerated by the registration and development of new production units in 15 countries, the start-up of a production unit for diethiocarbamates in the USA and the formation of subsidiaries for film conversion in South East Asia and Australia. Your Board has decided to use the improvements in profits to pursue a policy of worldwide expansion and technological innovation for UCB.

The money received from the sale of the Fertilisers Division will be reinvested in Belgium over the next three years in activities with a high added value. In this context it should be noted that the Group investment programme for 1983 decided by your Board

*A. Jannotti  
Chairman of the Board of Directors*

| The UCB Group in Brief                                 |                |             |
|--|----------------|-------------|
|  | In Bf millions |             |
| Group net sales  | 1980           | 1981        |
|  | 22,994         | 25,471      |
|  | (+13%)         | (+11%)      |
| Numbers employed at 31st December                      | 8,106          | 7,797       |
| Own funds (in the broadest sense)                      | 4,554          | 4,882       |
| Cash flow  | 1,139          | 1,231       |
| Value added  | 8,206          | 8,627       |
| Capital expenditure during the year                    | 1,118          | 1,151       |
| Research expenditure                                   | 640            | 695         |
| Finance and loan charges                               | 390            | 572         |
| Taxation   | 126            | 63          |
| Profit after tax: ordinary                             | 236            | 161         |
| exceptional  | -17            | 441         |
|  | 219            | 257         |
| Ordinary profit after tax as a percentage of own funds | 5.2%           | 3.3%        |
|  |                | 8.3%        |
| Own funds (in the narrowest sense)                     | 2,804          | 3,049       |
| Cash flow  | 930            | 1,041       |
| Profit after tax                                       | 179            | 227         |
| Price range of UCB SA's share                          | 1,535/1,710    | 1,510/1,948 |
| Number of shares in UCB SA as at 31st December         | 1,113,326      | 1,113,326   |

Rates of Exchange: 1980 - £1.00 = Bf 75.63 1981 - £1.00 = Bf 73.61 1982 - £1.00 = Bf 75.75



The Annual Report 1982 may be obtained from UCB Public Relations, Avenue Louise 326, B-1050 Brussels.

## Northern Telecom switches to a lead role in high technology

LITTLE MORE than a decade ago, Northern Telecom was a dreamy wholly-owned subsidiary of Bell Canada, manufacturing nearly all its products on licence from other suppliers.

Today it is a pace-setter in telecommunications design, and the second largest equipment manufacturer in the field in North America. Its first quarter net profits of C\$47.6m (US\$35m) before an extraordinary gain of C\$7.6m were a record, up from C\$33.8m a year earlier, building on record profits made last year despite the recession. Its shares have been among the best performers on the Toronto Stock Exchange and are trading near an all time high of C\$115.

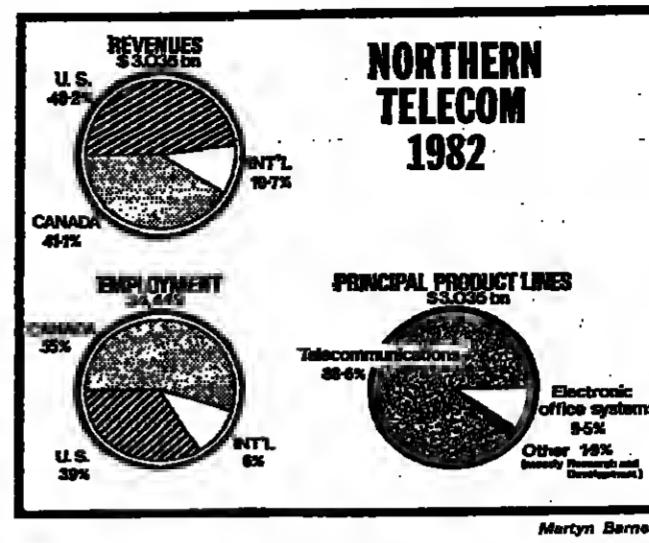
Northern Telecom's success is based on a high technology inspired by Bell. In early 1976, the company announced it intended to leapfrog the competition by introducing a range of new generation digital telephone exchanges. It was a bold decision, costing several hundred million.

NT had introduced a new generation digital private business switchboard system (or pbx), called the SL-1, the previous December, but there was no guarantee it could come up to the development to compete with the established analog technology in large scale public exchanges.

Its faith in its technicians proved well founded. By 1979, NT had a complete range of private business, local and trunk dialling exchanges and on the market, and had given itself an estimated two to three-year lead over the competition. Sales of the new digital DMS (Digital Multiplex Systems) soared from C\$269m in 1980 to C\$846m in 1982, and turned profitable in the first quarter of 1981.

The decision to try to build NT into an independent and aggressive manufacturer was taken as a result of an internal Bell Canada report written by Mr Walter Light, now chairman and chief executive of NT, and the then president of Bell Canada, Mr Bob Scrivener, in 1968 and 1969. NT then had two-thirds of the Canadian market and an active research laboratory. For the company to go independent, it had to pour more money into research and development to push into new markets.

In 1971, Bell Northern



Martyn Barnes

Northern is offering the information necessary to allow its SL-1 pbx system to be compatible with other office systems for payment of a nominal one-and-for all licence, as in their own ways are several other telecommunications manufacturers. NT's network is the essential part of the system. At the same time, NT is working with data processing manufacturers to ensure easy integration of equipment and has announced agreements with Sperry Univac, Data General and Digital Equipment Corporation.

The rapid development of what Walter Light calls "the information age" is increasing the demand for digital equipment and for NT's fibre optics transmission system that go with it. But, at the same time, competition is increasing. NT should benefit from the split up of AT & T next year, but so will other companies, each being able to compete on equal terms for Bell operating company business. AT & T's subsidiary, Western Electric, now has its own digital exchange, there is competition from the Swedish L.M. Ericsson and from GTE of the U.S. and the pbx market from Mitel and the U.S.-based Rola, and many others.

Last year Northern Telecom's U.S. revenues passed its revenues in Canada for the first time, and earnings this year from the U.S. are expected to be substantially higher than in the previous Canadian market.

In the first quarter, orders at C\$738m, were a record. The U.S. accounted for 53 per cent of orders in hand at the end of the quarter, and Canada for 32 per cent.

NT is not likely to be passed with a technological breakthrough similar to the development of digital voice, as brought the company so much success. The threat is the improvements to the system that could be made by its competitors. Bell Northern Research is the largest private research organization in Canada. This year, NT is spending C\$235m on research, equal to 9 per cent of expected turnover, and with increased benefits given in the Canadian Budget, is considering increasing it. But that is a fraction of what its competitors can spend.

Nicholas Hirst

## Tempo Instruments & Controls Corp.

has been acquired through merger by a wholly-owned U.S. subsidiary of

## Bowthorpe Holdings PLC

We initiated this transaction, assisted in the negotiations and acted as financial advisor to Tempo Instruments & Controls Corp.

## Merrill Lynch White Weld Capital Markets Group

Merrill Lynch, Pierce, Fenner & Smith Incorporated

May 12, 1983



**U.S. \$50,000,000**

## BMW Overseas Enterprises N.V.

8 year Currency Exchange

Arranged by

**MORGAN GUARANTY LTD**

**SWISS BANK CORPORATION INTERNATIONAL LIMITED**

May 3, 1983

## TECHNOLOGY

## NEW ENGINEERING MATERIALS FOR AEROSPACE

## Is the sky the limit for the new composite?

BY DAVID FISHLOCK, SCIENCE EDITOR

TWO ICI executives will spend much of their summer in California, trying to open what is seen as the company's first major opportunity in aerospace. Their wares are composite materials and components made of newly discovered resins reinforced with carbon fibre.

The resins are thermoplastics, inherently far tougher than the thermosetting resins such as epoxies previously used to make composites. PEER (polyether etherketone), was first made in the laboratory only in 1974. Last year, ICI sold about 25 tonnes of PEER reinforced with 50 per cent by volume (60 per cent by weight) of carbon fibres to make a composite tougher yet lighter than aluminium alloys. "It's one of the few businesses in which you can sell samples," jokes one of the ICI men.

But so confident is ICI Petrochemicals and Plastics division at Welwyn that it plans to sell about 1,000 tonnes of PEER at Hillhouse near Blackpool this year, and also to build a plant in the U.S. making another 100-200 tonnes a year.

The tough thermoplastic composites are the outcome of close co-operation between Petro-

chemicals and the New Science Group at ICI's research centre at Runcorn. With the aerospace industry talking of making half of an airframe from composite materials by the mid-1980s, it is "one hell of an opportunity," says Dr Bill Madden, the division's research director. Dr Madden says ICI's interest is focused exclusively on high-performance composites, not the commodity end of the market.

Neither is the company interested in making carbon fibre, an opportunity it declined in the late-1960s and has never regretted. But Dr Madden believes that by understanding how to blend PEER with commercial carbon fibre he can increase the value of its materials five- or seven-fold. For this reason it is a major step for ICI, which traditionally would have been content simply to sell the resin.

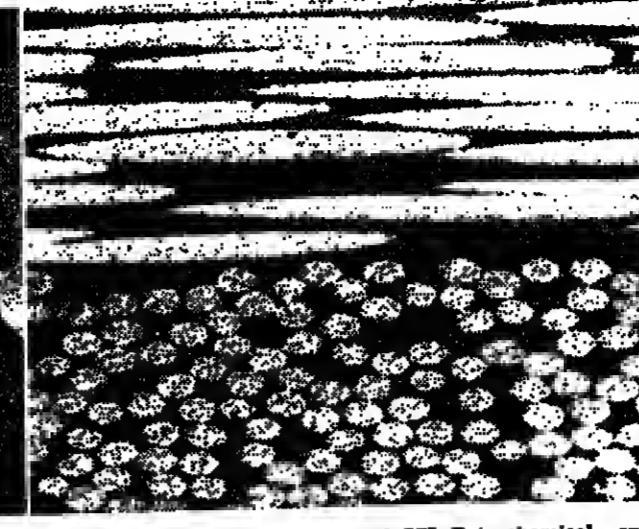
Dr Madden estimates that he is spending about £2m a year on research and development to exploit the new market. In addition, he plans to invest about £750,000 over the next year in new facilities at Wilton to work out ways of fabricating and testing the composites, in

order to reap the benefits not only of better performance for a given weight but of higher productivity in manufacture.

For example, the company believes it may have "the only machine in the world" that can roll carbon fibre composites. It has rolled a composite foil experimentally into the kind of channel sections that a aircraft industry might use as stiffeners for fuselage and wing skins.

It has also invented a novel bonding process it calls "sacrificial welding" using the conductivity of the composite itself to fuse the resin locally. "It's taking ICI into an arena we've never been in before," Dr Madden admits.

His men say they already



Dr Bill Madden, group director for research and development of ICI Petrochemicals and Plastics division, with right, micro-structure of ICI's aromatic polymer composite (APC) showing the very uniform fibre distribution. The section has been taken across a change in

ply orientation

acid by way of corrosives, and highly resistant to damage. Their toughness comes from the micro-structure of the composite, which has three main components, says Neil Cogswell, a rheologist studying the new materials at Welwyn. These are the organisation of the fibres, of which he hopes to push density as high as 80 per cent by weight; the crystalline texture of the resin; and the interface between fibre and resin.

According to Cogswell, the bonding between fibre and the composite is a "completely different" from the bonding between fibre and thermosetting resin. In this case he finds the crystallinity of the resin

continues into the surface of and a regular commuter to California in quest of sales of the new aromatic polymer composites (APC), sees his primary target as the aerospace industry "where the advantages of composites are recognised and there is enough knowledge of the invisible loss of strength through fatigue."

One dramatic demonstration of the toughness of the composite is the fact that gear wheels can be punched from the sheet material. If this is attempted with a composite based on a thermosetting epoxy resin, the teeth shatter to powder.

Geoffrey Belbin, head of ICI's new materials group at Welwyn

continues into the surface of and a regular commuter to California in quest of sales of the new aromatic polymer composites (APC), sees his primary target as the aerospace industry "where the advantages of composites are recognised and there is enough knowledge of the invisible loss of strength through fatigue."

Belbin has no doubt that although there is interest in alternative fibres for reinforcement, such as Kevlar, "carbon fibre is clearly the lead player ever the next decade." His task, as he sees it, is to convince the aerospace industry that ICI really does have a novel material "with the reliability you could trust your life to."

## VIDEO AND FILM

## What politicians have to learn

BY JOHN CHITTOCK

WHICHEVER party wins the General Election next month, the frenetic activities of video, cable TV and even the old-fashioned cinema industry will give them plenty of scope for flexing their parliamentary privileges.

If Labour should win, recommended reading for the new term could be a report just published by the Department of Teaching Media at the University of Southampton.

Law students there, in this equality riddled society, have just used video to test a hypothesis that jury verdicts vary according to the gender of the accused and the prejudices of the jury."

The experiment involved video taping a dramatised court case twice — once with a male defendant, and repeated with a female defendant — "juries" of different composition then each sat in judgment. An interesting idea, but the had news for those who believe we live in an unequal society is that the experiment failed to confirm their prejudices.

## Message

No doubt, the Conservatives might get more excited over a videocassette training kit just issued jointly by the Management Communication Centre and Bell and Howell — titled "Standing on Your Own Two Feet." The had news in this case is that the message is not a political call for Thatcherism, but guidance for anyone who has to speak in public and make presentations to audiences.

For the Liberal/SDP Alliance, which has practised the art of political compromise, they might well examine the burgeoning growth of association and national organisations now representing increasingly fragmented parts of the media.

Latest is the Video Projection Association, close on the heels of a new video section of

ACTV (the film and TV trade union), and the three-month-old Directors Guild of Great Britain (for the creators of programme and films) and last year's Audio Visual and Pre-

sentation Advisory Service.

More than 150 such organisations and associations now exist in Britain. Whichever party assumes power in the next Parliament, the dominance of screen media in modern society has now become such a big and complex issue that it is now basic to an MP's political education — as much as economics or social history.

As the last Parliament closed its doors, Sir John Eden's Copyright Amendment Bill just scraped home to become law — and substantially raise the penalties for video piracy (fining up to £1,000 per pirated cassette in a seller's possession, plus up to two years imprisonment for anyone making illegal copies for commercial gain).

This is good news for the video copyright owners. But on the other side of Wardour Street, the cinema owners can be less than happy about another document presented to Parliament before close of business — the Monopolies and Mergers Commission report on the supply of films for exhibition in cinemas.

The commission has confirmed what the industry has known for years: that exhibitors and distributors operate in ways which are against the public interest — viz, they regulate

the release of films to selected cinemas under a system known as barring, which prevents other cinemas from showing the same films. The commission has recommended that this system should be ended.

However, the cinema owners are facing a serious financial crisis and need all the help they can get from any government. One of the largest established of all these media organisations is the Cinematograph Exhibitors' Association, whose recent report to the retiring government referred at length to the serious social and economic effects if more cinemas in Britain were forced to close (unemployment, fewer leisure centres — especially for the younger age groups, economic repercussions on TV and cable both of which feed off the cinema, removal of an important showcase for later video releases).

The CEA want, most of all, abolition of the Eady Levy on cinema admissions; but as a mainstay of Britain's cultural tradition in motion pictures they deserve much more than that.

The next Parliament will certainly have to face up to these issues of financial and taxation policy relating to film, television and video. In spite of the fragmentation of the activities — and the divisive spread of departmental responsibilities within government — they are all now one industry: moving pictures for the public.

This convergence of the media has found some public presence at the National Museum of Photography, Film and Television, which opens in Bradford next month.

For anyone who believes that the cinema is an anachronism, a visit to Bradford will yield a reminder that the cinema remains unique and must be sustained. The museum now houses Britain's first Imax cinema theatre (referred to in this column recently) — a large screen, high quality film spectacle that even upstages the original Cinerama; its Press preview two weeks ago left everyone rather overawed.

## Upheavals

Imax is new technology in an old industry unquestionably threatened by the economic upheavals of video, cable and satellites. Yet the film industry — like some immutable law of logic — remains a nodal factor in all the equations.

Paradox of the month to illustrate this is the statement at this year's — the crowded Cannes Film Festival: "The Rank Organisation's film businesses are buoyant." Of course, one reason Rank's Film and TV Division could say this was because the company has embraced the new media as part of its traditional film business.

The next Parliament will thus find itself overwhelmed with media matters. New MPs will have to learn the subtle differences between the Video Trade Association, the Association of Video Dealers, the British Videogram Association and the Video Copyright Protection Society. Some, such as the Cable Television Association, have won their battles.

At least the newly-created Videograms Standards Council, a clean-up-video body that brings self-imposed certification to the industry, bodes to spare Parliament a job. No doubt Mrs Whitehouse will wait and see.

However, the cinema owners are facing a serious financial crisis and need all the help they can get from any government. One of the largest established of all these media organisations is the Cinematograph Exhibitors' Association, whose recent report to the retiring government referred at length to the serious social and economic effects if more cinemas in Britain were forced to close (unemployment, fewer leisure centres — especially for the younger age groups, economic repercussions on TV and cable both of which feed off the cinema, removal of an important showcase for later video releases).

The CEA want, most of all, abolition of the Eady Levy on cinema admissions; but as a mainstay of Britain's cultural tradition in motion pictures they deserve much more than that.

The next Parliament will certainly have to face up to these issues of financial and taxation policy relating to film, television and video. In spite of the fragmentation of the activities — and the divisive spread of departmental responsibilities within government — they are all now one industry: moving pictures for the public.

This convergence of the media has found some public presence at the National Museum of Photography, Film and Television, which opens in Bradford next month.

For anyone who believes that the cinema is an anachronism, a visit to Bradford will yield a reminder that the cinema remains unique and must be sustained. The museum now houses Britain's first Imax cinema theatre (referred to in this column recently) — a large screen, high quality film spectacle that even upstages the original Cinerama; its Press preview two weeks ago left everyone rather overawed.

## Upheavals

Imax is new technology in an old industry unquestionably threatened by the economic upheavals of video, cable and satellites. Yet the film industry — like some immutable law of logic — remains a nodal factor in all the equations.

Paradox of the month to illustrate this is the statement at this year's — the crowded Cannes Film Festival: "The Rank Organisation's film businesses are buoyant." Of course, one reason Rank's Film and TV Division could say this was because the company has embraced the new media as part of its traditional film business.

The next Parliament will thus find itself overwhelmed with media matters. New MPs will have to learn the subtle differences between the Video Trade Association, the Association of Video Dealers, the British Videogram Association and the Video Copyright Protection Society. Some, such as the Cable Television Association, have won their battles.

At least the newly-created Videograms Standards Council, a clean-up-video body that brings self-imposed certification to the industry, bodes to spare Parliament a job. No doubt Mrs Whitehouse will wait and see.

The new Telemessaging service to the States is the fastest way to get a written message to any address in the land of the star-spangled banner.

All you have to do is ring 100 (190 in London) any time up to 10 at night (7 if it's

2 Sunday) and dictate your message.

It's then electronically transmitted for delivery to the door the very next working day — even including Saturdays.

It's just the job for any urgent work which calls for the written word.

EDITED BY ALAN CANE

## Office machines Photocopiers from Canon

CANON IS to introduce a new range of photocopiers this week, aimed at the medium to high volume user markets. The company says that it has aimed at higher automation during photocopying. The new NP500 produces up to 50 A4 copies a minute, and has an automatic document feeder as standard.

In addition, the range has an easily removed colour developing unit which enable users to have a choice of copy colours. Initially cartridges which allow brown or black will be available though other colours will become available later in the year.

## Data processing Televideo computer

A 16 BIT personal computer which has 10 megabytes of hard disc storage has been introduced by Televideo in the U.S. The computer is based on the Intel 8088 microprocessor and offers 128k of internal random access memory, two RS-232C serial ports and a high-speed RS-422 serial port capable of interfacing with Televideo's personal computer network.

More information on the system is available from Televideo on 0908 668778.



## Software

## Financial modelling

A NEW microcomputer systems and software distributor, Dataflex, started operating last week with plans to fast-growing specialised financial modelling market.

Founded by David Low and Phillip Benge, the company is to distribute the Ferox financial modeller package in the UK. In the U.S. more than U.S.\$3m worth of the Ferox modeller software has been sold. More details are available on 01-748 4176.

IN YESTERDAY'S article about Sphinx, we reported IBM as announcing the availability of the Unix operating system on its computers. IBM has asked us to make clear that although it is interested in Unix, it has made no such announcement so far.

UNIX and IBM

DEAR SIRS,  
WE CONFIRM THE DESPATCH  
OF THE RECENT TEA TO REPLACE  
RECENT UNFORTUNATE  
ACCIDENT.

YOURS FAITHFULLY  
T. B.

CONSIGNMENT OF OUR  
TELECOM

STORM & CO. LTD  
TEESIDE  
ENGLAND

RECEIVED

## UK COMPANY NEWS



Mr Garry Weston, chairman of Associated British Foods, which reports a five per cent profit increase to £146.5m

### Futura meets forecast with profit of £0.33m

In line with the forecast, profit, sales volume and margins continue. "Cost effectiveness and individual efficiencies continue to be, and must remain, the priority to that progress made to date can be maintained," he said.

The forecast was for a profit of some £325,000. A total dividend of 3.5625p, compared with 2.849p, has already been paid.

M. N. Berry, the chairman, says the order book is reasonable, but severe pressure on

sales from 27.63p to 26.31p.

### Tilling's forecast an 'ambitious profit plan'

THE FORMAL offer document for BTR's increased £555m bid for Thomas Tilling, the health care, construction materials, engineering and publishing group, has been sent to Tilling shareholders.

Sir Patrick Meaney, chief executive of Tilling, dismissed the BTR bid last week as "derisory and rather lower than we had expected."

For its part, BTR cast doubt on Tilling's prediction of a £23.7m increase in profits this year. The prediction has been a bulwark of Tilling's bid defence.

ETR says in the document that the forecast was "no more than an ambitious profit plan based on a string of highly questionable assumptions and dependent on a substantial upturn in the world economy." The alternative to the offer is "continuing stagnation."

ETR said that with persons acting in concert it had now purchased or received acceptances for an aggregate of 24.11 per cent of Tilling's capital.

BTR, an industrial holdings group, repeated that the offer would not be increased, as that it would dilute on June 8, the date of the General Election.

The offer is in two forms, a cash bid worth 225p per Tilling share, up 40p on the original offer—and an equity exchange of 11 BTI shares for every 20 Tilling shares.

### DIVIDENDS ANNOUNCED

|                 | Current payment  | Corre.            | Total | Total |
|-----------------|--|-------------------|-------|-------|
|                 | of payment   | div.              | year  | year  |
| AB Foods        | 2nd int 3.2  | 2.9               | 4.7   | 4.3   |
| Cakebread Robey | 2.1  | 2.1               | 2.7   | 2.7   |
| Concentric      | Int 1.21   | 1.21              | —     | 3.31  |
| Concentric      | Int 1.11   | 1.11              | —     | 3.31  |
| English & Int'l | 4.5  | 4.5               | —     | 5.75  |
| Frank G. Gates  | 221.492 (217.256)  | 221.492 (217.256) | 2.5   | 2.5   |
| Dividends shown | pence per share net except where otherwise stated.   |                   |       |       |
|                 | *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. |                   |       |       |

### Yule Catto £10m programme of expansion

Yule Catto & Company, which has interests in plantations, industrial chemicals and building products, is giving greater emphasis to polarising and modernising its production facilities.

Revealing this in his statement accompanying the report and accounts for 1982 Lord Catto, the group's chairman says that including the important associate operations a significant programme has been initiated exceeding £10m which will be financed from existing resources.

He comments that irrespective of changes in the general business climate the benefits of more efficient production plants and energy saving schemes should ensure earnings within the next two years.

On the outside, Lord Catto says that while there are indications that some recovery may be underway an assessment of the political and economic circumstances which could influence the group's business during 1983 is complex.

Any improvement in world trade, he tells shareholders, is likely to be uneven in its effects, perhaps with a slightly delayed recovery in certain of the group's overseas markets.

However, the chairman is confident that the shape of Yule Catto's businesses, its geographical spread, and the abilities of its management teams should enable it to make the most of the opportunities presented.

As reported on April 29 the group returned profits of £6.58m pre-tax for 1982, an 11 per cent improvement over 1981's £5.92m.

Lord Catto says that although the group was not unaffected by present day problems of production over-capacity and weak markets the overall result must be regarded in most respects as "better than expected."

The major shareholders are Touche Remnant Funds who after the placing will have 30.3

### MMT Computing heads for the USM

BY DOMINIC LAWSON

MMT Computing is coming to the Unlisted Securities Market by way of a placing of 380,000 shares at 60p each. At the placing price the company is capitalised at £1.2m.

Since its foundation five years ago MMT has enjoyed unbroken growth in profits. In the year to August 1983 it is forecasting pre-tax profits of about £160,000—last year the company made £100,000 on turnover of £745,000.

At the placing price, the prospective fully taxed p/e ratio is 13.9. The directors intend for the current year of 1.53p a share, which at the placing price would yield 17.5 per cent.

The company was formed by the current managing director, Mr Michael Tilbrook, and the sales director, Mr Dennis Thompson. It is engaged in the business

of computer systems consultancy. MMT does not confine itself to any one area of industry or commerce but has a client list of national and corporate organisations and local authorities.

Although these employ their own full-time data-processing staff, they repeatedly call upon the services of MMT for additional support.

The placing will not raise any money for the company as all the shares are being sold by existing shareholders. In particular, Mr Tilbrook is selling 116,000 shares, and Mr Thompson 216,000 shares. After the placing which represents 19 per cent of the equity, the directors will retain almost 72 per cent of the shares.

According to major clients, Marks & Spencer account for about 43 per cent of turnover

and Honeywell about 17 per cent. Brokers to the placing are Quinlan Goodison. Dealings in the shares are expected to begin on May 31.

● **comment**

MMT Computing points out that the only thing which ensures it can obtain the largest number of the computer consultancies is the quality of its staff. This is expedient of paying its staff more than its rivals would. The size of the "creditors" in the balance sheet is testimony to the recruitment policy.

Also, the company's shareholders are not restricted to the Tenebrex property in Tenerife.

It would have been only consistent if MMT had used its arrival on the USM to set up a share option scheme. Rather the main

reason for the issue seems to be that the founders want to realise part of their investment. But with about £250,000 net cash, MMT is hardly strapped for money. The Marks & Spencer tie-up is impressive in itself.

The placing is unlikely to be as consistent as for example, M&S suppliers MMT seems a conservative company, but even so its growth record and 20 per cent pre-tax margin suggests that the prospective multiple of 13.9 is reasonable.

At the placing price of 60p, the placing which represents 19 per cent of the equity, the directors will retain almost 72 per cent of the shares.

The annual question for MMT is whether, in an industry notorious for head hunting and fragmentation, it can continue to keep hold of its brightest talents.

### Cakebread Robey lower at year-end

Second half pre-tax profits at Cakebread Robey & Co were down from £367,000 to £341,000 and figures for 1982 as a whole were lower at £619,000 compared with £720,000.

At the interim stage, the directors said the fall in profits was due to the general upturn in trade, and a reduction in costs made in the year.

Turnover of this building and timber merchant was up from £14.3m to £15.0m at the year-end. Tax took £241,000 against £267,000, and there were no capital gains or losses this time—there were credits of £16,000 in the previous year.

The final dividend for 1982 was unchanged at 1.1p for a share total of 2.7p net.

● **GKN shares hold steady on closing date**

Yesterday marked the closing date by which GKN shareholders had to accept and pay for the new shares created by the 250m rights issue announced on April 12.

The cash call was on a one-for-three basis at 145p per share. Immediately before the announcement, the shares stood at 178p, but by the end of the first week of the offer, the shares had weakened to 136p.

However, since then the share price has held firm and yesterday it closed at 157p. The new shares in mid-May, however, have never fallen below 80p and, for the most part, have been traded in the 100-120p range. Such a margin indicates that the issue has been taken up to about 90 per cent by shareholders. But no official announcement is likely until tomorrow.

## Telephone Rentals plc

### RESULTS TO 31ST DECEMBER 1982

Summarised extracts from the Statement of the Chairman, Sir Charles Ball

\* Profits before taxation and extraordinary items amounted to £12,726,000.

\* The Directors are recommending dividends totalling 5p per share for the year.

\* The Telex market was opened up to us in July and by the end of the year we had made an encouraging penetration of this market.

\* By mid 1983 we shall be allowed to compete in the analogue Key System market and to fit digital PABX systems above and below 100 lines including line wiring and instrumentation on a rental maintenance basis.

\* New rental business for the first four months of 1983 is substantially ahead of that secured for the same period in 1982.

\* We shall continue to incur start-up expenses in connection with the liberalisation of the British Telecom monopoly but are quietly confident that material benefits arising from our efforts will begin to be realised before the end of 1983.



Britain's largest Company dedicated to private business communications

#### Telephone Rentals plc

Head Office  
TR House, Bletchley,  
Milton Keynes, MK3 5JL

#### TR Services include

Telecommunications. Data and Telex. Staff Location. Time Control. Production Control. Fire Alarm. Fire Detection. Security Guard Protection. Hotel Services.

### City of London: £46 per sq.ft.\*



### Gateway House: £12 per sq.ft.\* Basingstoke...



### ...the ideal location

Basingstoke, the perfect established business environment; a position amongst international firms, communications that are superb, high class amenities and a skilled work force.

\*Estimates of rent, rates and running costs of comparable properties in the City of London and Basingstoke.

One of the most attractive office relocation options available today.

Available on lease as a whole, 157,150 sq.ft., or as two self-contained units of 107,150 and 50,000 sq.ft. approximately.

The relocation opportunity not to miss, contact

**Strutt & Parker**

**01-629 7282**

13 Hill Street Berkeley Square London W1X 6DL  
Telex 8955508

## UK COMPANY NEWS

**Acsis falls to under £50,000 for six months**

THE CONTINUED depressed state in consumer spending on jewellery and the increasing pressure on gross margins has hit the figures of Acsis Jewellery, a USM company.

For the six months ended January 31 1983 turnover dropped to \$1.1m from \$1.3m, from \$2.8m to \$2.31m, but the profit fell from \$202,000 to \$49,000 and earnings per share from \$3.3p to 60sp. The current financial period will run for the 18 months to January 31 1984.

The main reason for the greatest decline was the reduction in mail order and wholesaling turnover. But important cuts in overheads have been made to eliminate future trading losses in those divisions.

Shop trading, the principal activity, showed a significant lift in turnover, but gross margins were lower and, therefore, there was no material change in that division's contribution.

There is still no evidence of a general upturn in the jewellery trade, but the directors are maintaining the policy of increasing the group's market penetration.

In the current trading period there has been a "very satisfactory" increase in sales, although at continued reduced margins, which has been achieved through promotional activity.

**Cifer placing on USM to raise over £2m**

Cifer, a company whose principal activities are the design, manufacture and sale of computer terminals, micro computers and associated software, is coming to the Unlisted Securities market to raise over £2m.

Arrangements are being made for the company to join the USM by way of an offer for sale by its owners, by brokers Stock Beech and Co.

Cifer made profits of \$851,000 in the year to September 1982.

**Concentric markets more stable**

ALTHOUGH FIRST half sales of Concentric, the Sutton Coldfield-based manufacturer of controls and assemblies for the domestic, automotive and engineering industries, slipped by only 5.866,000 to \$21.25m profits for the period, to April 2 1983, fell from \$6.67,000 to \$4.56,000 pre-tax.

The net interim dividend, however, is maintained at 1.21p per 10p share—earnings per share declined to 1.77p (2.8p).

The group has suffered some severe setbacks since this time last year but, as the directors, headed by Mr R. Bettison, the chairman, say they are equally confident that it has weathered the worst of the recession.

They point out that the greatest damage has come not so much from the depressed state of the group's markets but the rate at which the change in demand has occurred, especially in the more traditional areas where profitability has been substantially eroded.

The more specialised higher technology business is continuing to move forward and the directors are beginning to see some stability in the market place.

**BOARD MEETINGS**

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Other meetings, if any, available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's results.

**INTERIM:** Archamede, Investment Trust; Hartshill Properties, ICL, Rank Hovis McDougall, Scottish Rankin Trust.

**FINAL:** KCA International, Lance, Merchant American Trust, Portland Taxies & Salvage, TR Property Investment Trust.

**FUTURE DATES:**

**INTERIM:** (1) (Doncaster) May 26

have been taken above the line, as is the group's policy.

In January, Mr Bettison said the depression which many of the group's companies experienced in the second half of last year, particularly the severe reduction in demand for engine components in September, had continued into the current year.

He added, however, that corrective action had ensured that the group continued to trade profitably but that non-recurring expense involved would result in only a "modest achievement" in the opening half.

He looked forward to a recovery in the second six months as benefits of recent reorganisation and restructuring began to emerge and market share continued to increase.

Group pre-tax profits for 1982 totalled \$1.2m and a final dividend of 2.1p was paid.

The more specialised higher technology business is continuing to move forward and the directors are beginning to see some stability in the market place.

A certain amount of restructuring and investment, as referred to in January, is still under way and the group will undoubtedly benefit from this.

All reorganisational expenses

in the second half of the year.

The more specialised higher technology business is continuing to move forward and the directors are beginning to see some stability in the market place.

A certain amount of restructuring and investment, as referred to in January, is still under way and the group will undoubtedly benefit from this.

All reorganisational expenses

in the second half of the year.

The more specialised higher technology business is continuing to move forward and the directors are beginning to see some stability in the market place.

A certain amount of restructuring and investment, as referred to in January, is still under way and the group will undoubtedly benefit from this.

All reorganisational expenses

in the second half of the year.

The more specialised higher technology business is continuing to move forward and the directors are beginning to see some stability in the market place.

A certain amount of restructuring and investment, as referred to in January, is still under way and the group will undoubtedly benefit from this.

All reorganisational expenses

in the second half of the year.

The more specialised higher technology business is continuing to move forward and the directors are beginning to see some stability in the market place.

A certain amount of restructuring and investment, as referred to in January, is still under way and the group will undoubtedly benefit from this.

All reorganisational expenses

in the second half of the year.

The more specialised higher technology business is continuing to move forward and the directors are beginning to see some stability in the market place.

A certain amount of restructuring and investment, as referred to in January, is still under way and the group will undoubtedly benefit from this.

All reorganisational expenses

in the second half of the year.

The more specialised higher technology business is continuing to move forward and the directors are beginning to see some stability in the market place.

A certain amount of restructuring and investment, as referred to in January, is still under way and the group will undoubtedly benefit from this.

All reorganisational expenses

in the second half of the year.

The more specialised higher technology business is continuing to move forward and the directors are beginning to see some stability in the market place.

A certain amount of restructuring and investment, as referred to in January, is still under way and the group will undoubtedly benefit from this.

All reorganisational expenses

in the second half of the year.

The more specialised higher technology business is continuing to move forward and the directors are beginning to see some stability in the market place.

A certain amount of restructuring and investment, as referred to in January, is still under way and the group will undoubtedly benefit from this.

All reorganisational expenses

in the second half of the year.

The more specialised higher technology business is continuing to move forward and the directors are beginning to see some stability in the market place.

A certain amount of restructuring and investment, as referred to in January, is still under way and the group will undoubtedly benefit from this.

All reorganisational expenses

in the second half of the year.

The more specialised higher technology business is continuing to move forward and the directors are beginning to see some stability in the market place.

A certain amount of restructuring and investment, as referred to in January, is still under way and the group will undoubtedly benefit from this.

All reorganisational expenses

in the second half of the year.

The more specialised higher technology business is continuing to move forward and the directors are beginning to see some stability in the market place.

A certain amount of restructuring and investment, as referred to in January, is still under way and the group will undoubtedly benefit from this.

All reorganisational expenses

in the second half of the year.

The more specialised higher technology business is continuing to move forward and the directors are beginning to see some stability in the market place.

A certain amount of restructuring and investment, as referred to in January, is still under way and the group will undoubtedly benefit from this.

All reorganisational expenses

in the second half of the year.

The more specialised higher technology business is continuing to move forward and the directors are beginning to see some stability in the market place.

A certain amount of restructuring and investment, as referred to in January, is still under way and the group will undoubtedly benefit from this.

All reorganisational expenses

in the second half of the year.

The more specialised higher technology business is continuing to move forward and the directors are beginning to see some stability in the market place.

A certain amount of restructuring and investment, as referred to in January, is still under way and the group will undoubtedly benefit from this.

All reorganisational expenses

in the second half of the year.

The more specialised higher technology business is continuing to move forward and the directors are beginning to see some stability in the market place.

A certain amount of restructuring and investment, as referred to in January, is still under way and the group will undoubtedly benefit from this.

All reorganisational expenses

in the second half of the year.

The more specialised higher technology business is continuing to move forward and the directors are beginning to see some stability in the market place.

A certain amount of restructuring and investment, as referred to in January, is still under way and the group will undoubtedly benefit from this.

All reorganisational expenses

in the second half of the year.

The more specialised higher technology business is continuing to move forward and the directors are beginning to see some stability in the market place.

A certain amount of restructuring and investment, as referred to in January, is still under way and the group will undoubtedly benefit from this.

All reorganisational expenses

in the second half of the year.

The more specialised higher technology business is continuing to move forward and the directors are beginning to see some stability in the market place.

A certain amount of restructuring and investment, as referred to in January, is still under way and the group will undoubtedly benefit from this.

All reorganisational expenses

in the second half of the year.

The more specialised higher technology business is continuing to move forward and the directors are beginning to see some stability in the market place.

A certain amount of restructuring and investment, as referred to in January, is still under way and the group will undoubtedly benefit from this.

All reorganisational expenses

in the second half of the year.

The more specialised higher technology business is continuing to move forward and the directors are beginning to see some stability in the market place.

A certain amount of restructuring and investment, as referred to in January, is still under way and the group will undoubtedly benefit from this.

All reorganisational expenses

in the second half of the year.

The more specialised higher technology business is continuing to move forward and the directors are beginning to see some stability in the market place.

A certain amount of restructuring and investment, as referred to in January, is still under way and the group will undoubtedly benefit from this.

All reorganisational expenses

in the second half of the year.

The more specialised higher technology business is continuing to move forward and the directors are beginning to see some stability in the market place.

A certain amount of restructuring and investment, as referred to in January, is still under way and the group will undoubtedly benefit from this.

All reorganisational expenses

in the second half of the year.

The more specialised higher technology business is continuing to move forward and the directors are beginning to see some stability in the market place.

A certain amount of restructuring and investment, as referred to in January, is still under way and the group will undoubtedly benefit from this.

All reorganisational expenses

in the second half of the year.

The more specialised higher technology business is continuing to move forward and the directors are beginning to see some stability in the market place.

A certain amount of restructuring and investment, as referred to in January, is still under way and the group will undoubtedly benefit from this.

All reorganisational expenses

in the second half of the year.

The more specialised higher technology business is continuing to move forward and the directors are beginning to see some stability in the market place.

A certain amount of restructuring and investment, as referred to in January, is still under way and the group will undoubtedly benefit from this.

All reorganisational expenses

in the second half of the year.

The more specialised higher technology business is continuing to move forward and the directors are beginning to see some stability in the market place.

A certain amount of restructuring and investment, as referred to in January, is still under way and the group will undoubtedly benefit from this.

All reorganisational expenses

in the second half of the year.

The more specialised higher technology business is continuing to move forward and the directors are beginning to see some stability in the market place.

A certain amount of restructuring and investment, as referred to in January, is still under way and the group will undoubtedly benefit from this.

All reorganisational expenses

in the second half of the year.

The more specialised higher technology business is continuing to move forward and the directors are beginning to see some stability in the market place.

A certain amount of restructuring and investment, as referred to in January, is still under way and the group will undoubtedly benefit from this.

All reorganisational expenses

in the second half of the year.

The more specialised higher technology business is continuing to

# Credito Italiano 82

The Accounts for the year ended 31st December 1982 were approved at the Shareholders' Meeting held in Genoa on 22nd April 1983 under the Chairmanship of Mr Alberto Boyer. Net profit for the year was Lit. 42.2 billion, of which Lit. 27.2 billion was distributed to the Shareholders (the dividend rose to Lit. 85 per share) and Lit. 15 billion allocated to Reserves.

The following allocations were also made:

Lit. 32.8 billion for Depreciation,  
Lit. 181.3 billion to Reserve fund for possible loan losses,  
Lit. 124.5 billion to Provision for taxation,  
Lit. 88.1 billion to Staff severance pay fund and Sundry funds  
Lit. 56.4 billion to Reserve fund for possible losses on securities and other funds.

| BALANCE SHEET HIGHLIGHTS                                |        |        |         |
|---|--------|--------|---------|
|   | 1982   | 1981   | Change  |
| Deposits  | 31,602 | 28,751 | + 9.9%  |
| Securities deposited with the Bank                      | 14,291 | 11,598 | + 23.2% |
| Loans and advances in lire and other currencies         | 24,074 | 21,362 | + 12.7% |
| Capital and reserve funds (on approval of the Accounts) | 1,001  | 766    | + 30.7% |

The Meeting has moreover:  
elected the accountants, appointing  
Mr. Giacomo Sestini, Mr. Giacomo De Chiara,  
Mr. Giorgio Galbani, Mr. Piero Gnatini  
and Mr. Pasquale Loria to the post of Auditor;  
Mr. Alberto Bosisio Chairman, and Mr. Roberto Grossi  
and Mr. Michele Palasciano Alternate Auditors.  
The Board of Directors met after the Meeting  
and confirmed Mr. Alberto Boyer as Chairman,  
and Mr. Leo Solaro and Mr. Sergio Formenti  
Deputy Chairman.

The dividend is payable at any branch  
of the following banks: Credito Italiano,  
Banca Commerciale Italiana, Banca di Roma,  
Banca Nazionale del Lavoro, Banco di Napoli,  
Banco di Sicilia, Istituto Bancario San Paolo  
di Torino, Monte dei Paschi di Siena,  
Banco di Santo Spirito, as of May 17, 1983.  
It is also payable at the Monte Titell S.p.A.,  
as of the same date. When cashing the  
dividend, coupon No. 21 will be detached  
from the share certificates.

FOR THE 26 weeks ended February 27 1983 Cosalt, ships' chandlery, caravans, systems building group, suffered higher pre-tax losses of £220,000 compared with £107,000 last time.

Mr John M. T. Ross, chairman, says that although the current estimates for the year show that a profit will be earned by the group, the outcome remains uncertain and the next four months' trading "can alter the results either way."

The directors, therefore, feel unable at this stage to recommend payment of an interim dividend (15p), but it will be given further consideration at the year-end.

For the whole of the 1981-82 year there were pre-tax profits of £284,000 and the distribution amounted to 3.5p net per 25p share.

Turnover for the 26 weeks totalled £8.88m (£10.77m) including £2.35m (£2.3m) of exports, and there were trading profits of £258,000, against £214,000 previously.

A divisional analysis of both turnover and trading surplus shows: ships' chandlery £9.75m (£8.75m) and £486,000 (£42,000); caravans £3.85m (£3.49m) and £11,000 loss (£27,000 profit); system building £1.42m (£259,000) and £138,000 loss (£277,000); refrigeration and air conditioning £223,000 (£11.3m) and £63,000 loss (£46,000 profit); finance and aviation £970,000 (£21,000) and £137,000 (£21,000).

With turnover up by nearly £m, the chairman says that it might have been thought that the group was experiencing good demand and a return to profitable trading. "However the half-year was more difficult than that, with profitable sales in many cases being replaced by extremely marginal business."

In the ships' chandlery division, which showed an increase in both sales and trading profit, the improvement came from the factories rather than the branches, some of which experienced much lower levels of demand, especially those concerned with supplies to the offshore oil industry. The present indications are that this situation will improve during the summer months.

In April, agreement was reached with the Ministry of Defence to enter into a five-year management contract of the ropeworks at the Royal Naval Dockyard at Chatham, with the intention of signing a longer lease next year when the future ownership of the dockyard will have been settled. This move comes as a much wider range of ropes of own-manufacture, Mr Ross states.

For the first time since the group commenced caravan manufacture in 1982, a loss is reported, due to a much lower profit from Cosalt Caravans at Grimsby and a continued loss from Cosalt Holiday Homes at Hull.

Although it is expected that both sides of the business will be profitable during the second half of the year, the weather conditions to date have done nothing to stimulate what was already a very depressed

market. Despite the difficulties of this season, "our confidence in the long-term profitability of this division is undiminished."

Cosalt Adds Systems continues to give cause for concern. The ill-fated contract in Algeria, which gave rise to the exceptional provision required in last year's accounts, will be completed in a matter of days from now. Although costs have exceeded the provision, credits are coming through which will more than offset the over-run.

A further overseas contract has been won and completed successfully during the current year, but this company is finding it difficult to generate sufficient UK business to give it a firm base for the future, Mr Ross says.

The refrigeration and air conditioning division had a poor level of trading in the half-year, and the position has not greatly improved to date. However, the new conditions, Cosalt Sheet Metal of Oldham, acquired in January and March respectively, are performing well.

The improved results of the finance and aviation sector reflect the successful completion of a contract by DK Aviation. This has increased the company's level of activity from which it is expected that further contracts will ensue, the chairman says.

Pre-tax figure was after interest charges of £678,000 (£242,000). Tax was £17,000 (nil), minority interests were £22,000 (£11,000) and preference payments £39,000 (same), and after ordinary credits of £3,000

## RESULTS AND ACCOUNTS IN BRIEF

**SIMON ENGINEERING**—Results for 1982 reported on April 25, 1983. Shareholders' funds £84.86m (£27.37m); net assets £84.86m (£27.37m); current assets £97.31m (£92.7m); current liabilities £10.42m (£1.42m); increase in net liquid funds £8.86m (£2.86m); net assets £85.72m (£27.37m); net profit £2.86m (£1.42m); dividends 20p per share, £1.42m (£0.71m); meeting: Stockport, June 13, 1983.

**H. & J. QUICK GROUP** (passenger and commercial vehicle dealers)—Results for 1982 reported on April 13, 1983. Shareholders' funds £1.49m (£1.49m); current assets £2.82m (£4.34m); current liabilities £2.82m (£4.34m); including debtors £2.18m (£2.67m); including creditors £2.97m (£3.04m) and creditors £4.03m (£4.03m); net assets £1.01m (£1.01m); net profit £0.01m (£0.01m); dividends 20p per share, £0.01m (£0.01m); meeting: Stockport, June 21, 1983.

**PETROCON GROUP** (specialist service to oil and gas exploration industry)—Results for 1982 reported on April 26, 1983. Shareholders' funds £3.14m (£2.65m); current assets £2.65m (£2.65m); net current assets £2.65m (£2.65m); including debtors £2.18m (£2.18m); including creditors £2.65m (£2.65m); net assets £0.56m (£0.56m); net profit £0.01m (£0.01m); dividends 20p per share, £0.01m (£0.01m); meeting: Warrington, June 10, 1983.

**ARGYLL TRUST** (investment trust)—Results for year ended March 31, 1983, reported on April 22, 1983. Fixed assets (investments) £20.6m (£19.2m); current assets £3.85m (£1.25m); shareholders' funds £240.89m (£161.58m); meeting, Edinburgh, June 11, 1983.

**ARGYLL TRUST** (financial services, insurance and investment trust)—Results for 1982 reported on April 21, 1983. Fixed assets £8.22m (£1.74m); current assets £1.23m (£2.03m); current liabilities £2.79m (£2.26m); bank loans and overdrafts £1.45m (£1.11m); net assets 10.5 St Mary At Hill, EC, June 17, 1983.

**JOHN FOLKES HEG** (engineering, industrial and scientific equipment)—Results for 1982 reported on May 5, 1983. Group fixed assets £10.06m (£10.34m); shareholders' funds £16.15m (£16.06m); net current assets £0.01m (£0.01m); net working capital £316.000 (£1.86m decrease); meeting, Birmingham, June 13, 1983.

**IRISH WIRE PRODUCTS**—Management accounts for year ended March 31, 1983, reported on April 12, 1983. As a result of this, directors took steps to arrange new and additional financing facilities from the Bank of Ireland, the Industrial Credit Company and Pricewaterhouse Coopers to help secure its financial position.

**GILL AND DUFFUS GROUP** (merchandising and distribution)—Results for 1982, reported April 14. Group fixed assets £24.88m (£17.15m); net current assets £32.47m (£31.75m); shareholders' funds £23.95m (£22.36m); net current assets £1.18m (£0.01m); net working capital £316.000 (£1.86m decrease); meeting, Rushdon, Hertfordshire, June 18, 1983.

**HESTAR** (vehicles, consumer products)—Results for year to January 31, 1983, already known. Shareholders' funds £7.46m (£7.36m); current assets £2.25m (£2.25m); current liabilities £1.95m (£2.26m); net current assets £1.18m (£0.01m); meeting, Rushdon, Hertfordshire, June 18, 1983.

**ALLEGRA** (SONG)—Results for year to January 31, 1983, reported on April 23, 1983. Shareholders' funds £4.83m (£4.84m); fixed assets £3.85m (£4.22m); current assets £2.25m (£2.25m); current liabilities £1.95m (£2.26m); net current assets £1.18m (£0.01m); meeting, Rushdon, Hertfordshire, June 18, 1983.

**HESTAR** (vehicles, consumer products)—Results for year to January 31, 1983, already known. Shareholders' funds £7.46m (£7.36m); current assets £2.25m (£2.25m); current liabilities £1.95m (£2.26m); net current assets £1.18m (£0.01m); meeting, Rushdon, Hertfordshire, June 18, 1983.

**ALLEGRA** (SONG)—Results for year to January 31, 1983, reported on April 23, 1983. Shareholders' funds £4.83m (£4.84m); fixed assets £3.85m (£4.22m); current assets £2.25m (£2.25m); current liabilities £1.95m (£2.26m); net current assets £1.18m (£0.01m); meeting, Rushdon, Hertfordshire, June 18, 1983.

**ALLEGRA** (SONG)—Results for year to January 31, 1983, reported on April 23, 1983. Shareholders' funds £4.83m (£4.84m); fixed assets £3.85m (£4.22m); current assets £2.25m (£2.25m); current liabilities £1.95m (£2.26m); net current assets £1.18m (£0.01m); meeting, Rushdon, Hertfordshire, June 18, 1983.

**ALLEGRA** (SONG)—Results for year to January 31, 1983, reported on April 23, 1983. Shareholders' funds £4.83m (£4.84m); fixed assets £3.85m (£4.22m); current assets £2.25m (£2.25m); current liabilities £1.95m (£2.26m); net current assets £1.18m (£0.01m); meeting, Rushdon, Hertfordshire, June 18, 1983.

**ALLEGRA** (SONG)—Results for year to January 31, 1983, reported on April 23, 1983. Shareholders' funds £4.83m (£4.84m); fixed assets £3.85m (£4.22m); current assets £2.25m (£2.25m); current liabilities £1.95m (£2.26m); net current assets £1.18m (£0.01m); meeting, Rushdon, Hertfordshire, June 18, 1983.

**ALLEGRA** (SONG)—Results for year to January 31, 1983, reported on April 23, 1983. Shareholders' funds £4.83m (£4.84m); fixed assets £3.85m (£4.22m); current assets £2.25m (£2.25m); current liabilities £1.95m (£2.26m); net current assets £1.18m (£0.01m); meeting, Rushdon, Hertfordshire, June 18, 1983.

**ALLEGRA** (SONG)—Results for year to January 31, 1983, reported on April 23, 1983. Shareholders' funds £4.83m (£4.84m); fixed assets £3.85m (£4.22m); current assets £2.25m (£2.25m); current liabilities £1.95m (£2.26m); net current assets £1.18m (£0.01m); meeting, Rushdon, Hertfordshire, June 18, 1983.

**ALLEGRA** (SONG)—Results for year to January 31, 1983, reported on April 23, 1983. Shareholders' funds £4.83m (£4.84m); fixed assets £3.85m (£4.22m); current assets £2.25m (£2.25m); current liabilities £1.95m (£2.26m); net current assets £1.18m (£0.01m); meeting, Rushdon, Hertfordshire, June 18, 1983.

**ALLEGRA** (SONG)—Results for year to January 31, 1983, reported on April 23, 1983. Shareholders' funds £4.83m (£4.84m); fixed assets £3.85m (£4.22m); current assets £2.25m (£2.25m); current liabilities £1.95m (£2.26m); net current assets £1.18m (£0.01m); meeting, Rushdon, Hertfordshire, June 18, 1983.

**ALLEGRA** (SONG)—Results for year to January 31, 1983, reported on April 23, 1983. Shareholders' funds £4.83m (£4.84m); fixed assets £3.85m (£4.22m); current assets £2.25m (£2.25m); current liabilities £1.95m (£2.26m); net current assets £1.18m (£0.01m); meeting, Rushdon, Hertfordshire, June 18, 1983.

**ALLEGRA** (SONG)—Results for year to January 31, 1983, reported on April 23, 1983. Shareholders' funds £4.83m (£4.84m); fixed assets £3.85m (£4.22m); current assets £2.25m (£2.25m); current liabilities £1.95m (£2.26m); net current assets £1.18m (£0.01m); meeting, Rushdon, Hertfordshire, June 18, 1983.

**ALLEGRA** (SONG)—Results for year to January 31, 1983, reported on April 23, 1983. Shareholders' funds £4.83m (£4.84m); fixed assets £3.85m (£4.22m); current assets £2.25m (£2.25m); current liabilities £1.95m (£2.26m); net current assets £1.18m (£0.01m); meeting, Rushdon, Hertfordshire, June 18, 1983.

**ALLEGRA** (SONG)—Results for year to January 31, 1983, reported on April 23, 1983. Shareholders' funds £4.83m (£4.84m); fixed assets £3.85m (£4.22m); current assets £2.25m (£2.25m); current liabilities £1.95m (£2.26m); net current assets £1.18m (£0.01m); meeting, Rushdon, Hertfordshire, June 18, 1983.

**ALLEGRA** (SONG)—Results for year to January 31, 1983, reported on April 23, 1983. Shareholders' funds £4.83m (£4.84m); fixed assets £3.85m (£4.22m); current assets £2.25m (£2.25m); current liabilities £1.95m (£2.26m); net current assets £1.18m (£0.01m); meeting, Rushdon, Hertfordshire, June 18, 1983.

**ALLEGRA** (SONG)—Results for year to January 31, 1983, reported on April 23, 1983. Shareholders' funds £4.83m (£4.84m); fixed assets £3.85m (£4.22m); current assets £2.25m (£2.25m); current liabilities £1.95m (£2.26m); net current assets £1.18m (£0.01m); meeting, Rushdon, Hertfordshire, June 18, 1983.

**ALLEGRA** (SONG)—Results for year to January 31, 1983, reported on April 23, 1983. Shareholders' funds £4.83m (£4.84m); fixed assets £3.85m (£4.22m); current assets £2.25m (£2.25m); current liabilities £1.95m (£2.26m); net current assets £1.18m (£0.01m); meeting, Rushdon, Hertfordshire, June 18, 1983.

**ALLEGRA** (SONG)—Results for year to January 31, 1983, reported on April 23, 1983. Shareholders' funds £4.83m (£4.84m); fixed assets £3.85m (£4.22m); current assets £2.25m (£2.25m); current liabilities £1.95m (£2.26m); net current assets £1.18m (£0.01m); meeting, Rushdon, Hertfordshire, June 18, 1983.

**ALLEGRA** (SONG)—Results for year to January 31, 1983, reported on April 23, 1983. Shareholders' funds £4.83m (£4.84m); fixed assets £3.85m (£4.22m); current assets £2.25m (£2.25m); current liabilities £1.95m (£2.26m); net current assets £1.18m (£0.01m); meeting, Rushdon, Hertfordshire, June 18, 1983.

## BIDS AND DEALS

## U.S. buying pushes Dunlop up further 4p

By Charles Batchelor

SHARES OF Dunlop Holdings, the hard-pressed UK tyremaker, rose a further 4p to 51p yesterday despite a statement from the company that it had received neither a bid approach nor any information about a significant new shareholding having been taken.

Trading volumes were well down yesterday compared with the end of last week but interest was sufficient to push the company to a new 1983 high, valuing it at £116.5m.

With most of the buying coming from the U.S. brokers generally took the view that Fest, the Malaysian group which already holds just over 26 per cent, was not in the market.

Fest could have taken its holding up to 29.5 per cent by buying in the Far East or London where there are plenty of willing sellers without pushing the share price up, they argued.

Brokers also tended to dismiss speculation that a U.S. tyre group such as Goodrich or B.F. Goodrich or Rubber was buying a stake from which to launch a bid.

U.S. tyre groups have been reducing their European involvement and could probably pick up any attractive venture of the companies in which they were interested without taking over the entire group with its near £400m worth of debt they said.

The volume of recent buying suggests that there is straightforward speculation on the share price is involved but brokers were stumped as to the reason.

The recent spate of take-over bids in the UK for companies quoted at well below their asset value could however have prompted U.S. investors to the conclusion that Dunlop was one of the last remaining groups in this category.

## WILSHAW SHARE LISTING SUSPENDED

The share listing of Wilshaw Securities, manufacturer of hydraulic presses and equipment, has been temporarily suspended at the company's request pending clarification of its position.

The directors asked for the listing to be suspended following requests by the company and its subsidiary to their bankers to appoint receivers.

For the year to July 31, 1982 the group incurred pre-tax losses of £210,521 (£19,614). A lack of sales volume, due mainly to an absence of orders in a depressed home market, led to a fall in turnover from £1.56m to £1.29m.

## Senior agreed bid for Green's

Senior Engineering Group, a manufacturer of engineering products, has made a £7.35m agreed bid for Green's Economist Group, Wakefield-based concern.

The terms are seven Senior shares plus 185p cash for every one Green's ordinary share. On the date of Senior's closing price last Friday of 25.5p the bid value of Green's at 27.35p or 74.7p per share.

Last night Senior shares closed at 24p, down 1.5p, while Green's shares moved up by 13p to 24.5p.

Green's and its financial advisers, consider the offer fair and reasonable, and will unanimously recommend acceptance.

Green's Directors intend to accept in respect of all their shares.

Irreconcilable undertakings to

accept have been given by certain shareholders in respect of 2,112,808 shares (21 per cent)—Senior does not hold any shares in Green's.

Accepting shareholders will have the right to elect to receive the consideration in different proportions, provided that in aggregate the amounts of Senior shares and cash to be issued or paid by the company will remain the same and elections may be scaled down accordingly.

This right of election will be open until the first closing date of the offer. For this purpose the value of a Senior share will be 25.5p.

The new Senior shares to be issued pursuant to the offer will not rank for the final dividend of 7.5p in respect of 1982.

## Westminster Prop. in joint venture with Landmark

By DAVID DODWELL

The beleaguered Westminster Property Group has reached agreement on a joint venture with Landmark International Hotels to develop a 175-room four-star hotel in Albufeira in Portugal's Algarve.

Mr Patrick Ravenhill, Westminster's chairman, said yesterday that planning permission had to be sought in Portugal as did the financial package to fund the building of the hotel.

The terms of the joint venture have yet to be finalised and are unlikely to be straightforward, since Westminster already owns the land on which the hotel will be built.

On adjoining land, Westminster hopes to build a holiday village. Discussions with the planning authorities are at an advanced stage, Mr Ravenhill said yesterday.

Westminster is currently looking in to build with St Piran, a mining and house-building group owned by Mr Jim Raper through his master company, Gaco Holdings of Hong Kong.

Mr Raper has, since February, built up a 29.99 per cent stake in the company.

In a sometimes vitriolic proxy battle, Mr Raper has asked Westminster to provide details of a £500,000 commission paid on the sale of a property in Lisbon. The company has so far refused.

Mr Ravenhill said yesterday that operations in Lisbon were quite a distance from those in Albufeira—except that both had been adversely affected by the poor state of the Portuguese economy in recent years.

**Porth Textiles strengthened**

By ROBIN REEVES, WELSH CORRESPONDENT

The A. J. Gooding Group is taking over the management control of Porth Textiles, the South Wales based maker of Christmas decorations, with an option to purchase a majority stake in the company.

The move follows the Gooding Group's recent takeover of the vacuum metallising and cable tapes division of Porth Textiles.

Vacuum metallised paper is used in the packaging industry and is expanding its market share at the expense of cellulose and plastic films in areas

traditionally dominated by laminated foil, notable food, drink and tobacco packaging. Specialty tapes for power and communication cables are another important growth area.

The existing management at Porth Textiles is to be strengthened by the appointment of Mr David Taft as managing director, with further support from Gooding Group executives.

Mr Klaus Benedict, chairman and managing director of Porth Textiles, is to continue his connection with the company as non-executive chairman.

## Hollas sells Thrells for £0.25m

Hollas has exchanged contracts for the sale of its subsidiary, Thrells to R. R. Investments (£19.5m) a company controlled by its chief executive, Mr Merton Lewis and his family.

Since the acquisition of Thrells by Hollas in April, 1980 and notwithstanding two profitable trading years, the anticipated benefits of the group have not materialised, and several major factors have affected the performance and expansion potential of Thrells.

RR Investments will acquire Thrells for £250,000 payable as £100,000 cash upon completion, which is expected to take place on June 30, 1983, and the balance of £150,000 12 months thereafter. In addition, Thrells will declare an interim dividend

for the year to March 31, 1983 of an aggregate amount equal to £80,000 payable to Hollas on January 31, 1984.

At completion, the inter-group indebtedness of Thrells to Hollas will amount to approximately £161,000 of which £36,000 will be payable on January 2, 1984 and the balance on July 1, 1984. This indebtedness, together with the proposed interim dividend will be secured by a second floating charge over the assets of Thrells.

The company has agreed to waive part of the indebtedness and proposed dividend being made in two tranches on January 2 and July 1, 1984 as this is a condition of continuing bank support to Thrells.

During 1983/84 Thrells will surrender to Hollas or its sub-

sidaries, all its trading losses for tax purposes in respect of the year to March 31, 1983 without any payment. This will produce a minimum benefit of £250,000 to Hollas. At completion, Mr Lewis will resign as a director of Thrells and his service contract will be terminated by mutual consent without any compensation. He and his family will also repay to Hollas £167,000 which had been paid on account of further consideration pursuant to the terms for the acquisition of Thrells by Hollas.

Proceeds of the sale of the shares of Thrells, together with the other matters to be finalised at completion, including repayment of the inner group indebtedness, are expected to amount in total to £817,000.

This announcement appears as a matter of record only.

**HYUNDAI**  
ENGINEERING AND CONSTRUCTION CO., LTD.  
SEOUL, KOREA

As contractor for a 33/11 KV Substation Project in Iraq.

U.S. \$ 26,355,903.05

I.D. 977,568.300

CREDIT FACILITIES AND GUARANTEES.

Arranged by : UNION DE BANQUES ARABES ET FRANCAISES - U.B.A.F.

Managed by : BANK OF BAHRAIN AND KUWAIT B.S.C.  
UNION DE BANQUES ARABES ET FRANCAISES - U.B.A.F.  
UBAF ARAB AMERICAN BANK

Co-managed by : AL SAUDI BANQUE  
BANQUE INTERNATIONALE POUR L'AFRIQUE OCCIDENTALE (B.I.A.O.)  
SAUDI EUROPEAN BANK  
Bahrain OBU

Credit Facilities and Guarantees Provided by : UNION DE BANQUES ARABES ET FRANCAISES - U.B.A.F.  
UBAF ARAB AMERICAN BANK  
BANK OF BAHRAIN AND KUWAIT B.S.C.  
AL SAUDI BANQUE  
BANQUE INTERNATIONALE POUR L'AFRIQUE OCCIDENTALE (B.I.A.O.)  
SAUDI EUROPEAN BANK  
Bahrain OBU

Agent :

UNION DE BANQUES ARABES ET FRANCAISES - U.B.A.F.

April 1983

## Tudor Photo in £1.35m sale to LRC Intl.

FOR A consideration of £1.35m in cash, LRC International has acquired the photographic processing business of Tudor Photographic Group.

LRC has acquired the fixed assets and staff of this division and will continue to operate with the existing relevant staff from the laboratories and offices at Cricklewood, north London.

Tudor presently supplies over 2,500 retail customers. Sales for 1982 in this activity amounted to some £16.5m.

The move will increase the workable coal reserves from about 50m tonnes to well over 500m tonnes and raise the annual production from 1m to 5m tonnes.

"We believe that as far as the U.S. is concerned, we have now become a major force," said Mr George Helsby, chairman of B & H which in October raised £32m through a rights issue.

Tudor says it will now concentrate on its strengthened resources by expanding domestic and worldwide wholesale and product sales, and establishing Tudor photographic laboratories overseas.

## KUNICK HOLDINGS

Kunick Holdings has reached agreement to acquire the whole of the business of Millett Investors, the shareholders of the Robinson family and others, and of the Farringford Hotel, Freshwater.

The consideration for the acquisition of Millett Investors is to be £138,000 in cash and the issue to the vendors of 6m ordinary shares of 10p each in the company.

Mr Helsby said that B & H had been seeking a mining company with a quality of coal that could be sold both in the U.S. and in the export market. About 3m ordinary shares of 10p each.

## Burnett pays £6m in U.S. expansion

BY RAY DAFTER, ENERGY EDITOR

Burnett and Hallamshire, the open-cast mining, oil and gas exploration group is to buy the U.S. mining assets of PBS Coals for £6.25m.

The move will increase the workable coal reserves from about 50m tonnes to well over 500m tonnes and raise the annual production from 1m to 5m tonnes.

"We believe that as far as the U.S. is concerned, we have now become a major force," said Mr George Helsby, chairman of B & H which in October raised £32m through a rights issue.

Tudor says it will now concentrate on its strengthened resources by expanding domestic and worldwide wholesale and product sales, and establishing Tudor photographic laboratories overseas.

## KUNICK HOLDINGS

Kunick Holdings has reached agreement to acquire the whole of the business of Millett Investors, the shareholders of the Robinson family and others, and of the Farringford Hotel, Freshwater.

The consideration for the acquisition of Millett Investors is to be £138,000 in cash and the issue to the vendors of 6m ordinary shares of 10p each in the company.

Mr Helsby said that B & H had been seeking a mining company with a quality of coal that could be sold both in the U.S. and in the export market. About 3m ordinary shares of 10p each.

## PBS COALS

PBS Coals has two main sites: Somerset County, Pennsylvania where it has access to reserves of 700m tonnes of high quality metallurgical coal, and Preston County, West Virginia, where its subsidiary Kingwood Mining Company has reserves of 150m tonnes of medium volatility steam and coking coal, and another subsidiary, Allegheny Mining Corporation, has over 200m tonnes of medium quality steam coal.

## INVERGORDON DISTILLERS

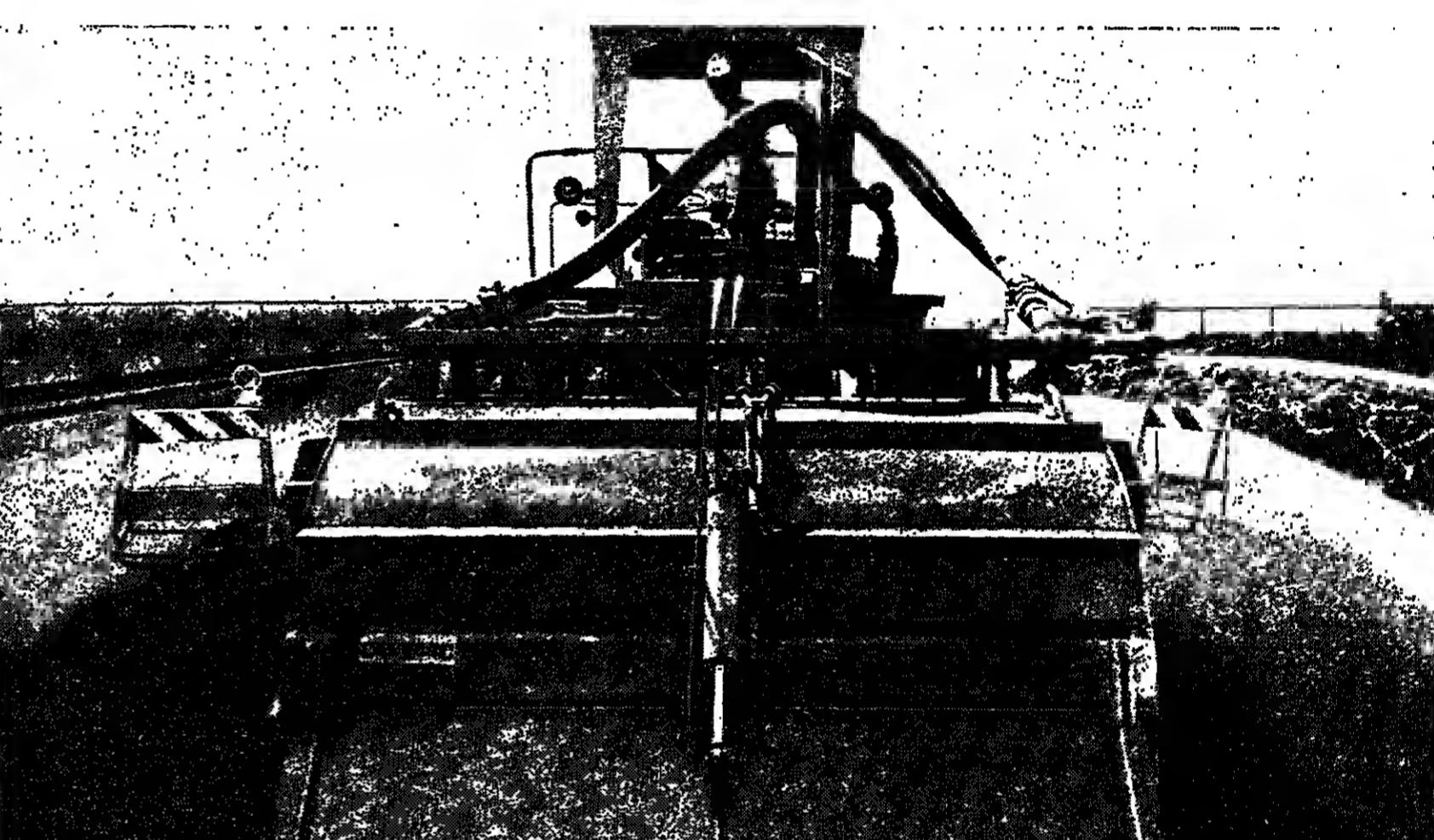
Extracts from Chairman's Review

● The marginally improved profit for the year of £3.9m on sales of £22.1m compared with £3.8m on sales of £20.8m last year was achieved in difficult trading conditions and with margins under pressure.

● New fillings of Scotch Grain Whisky were lower than 1981 but an increase in demand for neutral grain spirit kept total production at the grain distillery ahead of last year. Three of the group's malt distilleries were for the greater part of the year on short-time working and Deanston distillery was regrettably silent for the whole year.

● Current trading remains difficult and overall the results for 1983 are expected to be similar to the 1982 achievement. A final dividend of 2.5p is being recommended making a total of 4p for the year.

Copies of the accounts are available from The Secretary, Invergordon Distillers (Holdings) P.L.C., Ashley House, 181-191 West George St, Glasgow G2 2NL.



# AMCA MACHINE RECYCLES ROADS AND SAVES 50% PER MILE

Repaving roads and highways today is not dirt cheap.

To help deal with spiraling repaving costs, and to ease the burden on taxpayers both locally and nationally, the BOMAG compaction equipment division of AMCA International presents the BOMAG MPH 100 Recycler.

The business end of BOMAG's Recycler is a rotor whose carbide teeth chew up and recycle existing asphalt, at the site and in one continuous operation. This AMCA technology can save customers as much as 50 percent in time and materials, compared with the old method of stripping, hauling away and replacing.

And to finish resurfacing quickly and efficiently, BOMAG manufactures a full line of vibratory power rollers.

Practical technology like this is helping AMCA forge a worldwide network of companies with projected revenues of \$5 billion by 1989.



**AMCA INTERNATIONAL**

We're not your average growth company.

The record so far. Over the last ten years we have consistently:

- improved the quality of our earnings;
- developed an exceptional management team;
- acquired industry strengtheners and entered new industries compatible with our basic skills;
- made significant progress in the vital area of return on shareholders' equity.

**Worldwide leader.** AMCA's roots are in bridge building. We began life 10 years ago as Dominion Bridge Company. Today, AMCA International is a worldwide producer of a broad range of industrial products, construction equipment, engineering and construction services, and machine tools. Write for our latest financial report and BOMAG data: Dept. FT, AMCA International Ltd., 1155 Dorchester Blvd. West, Montreal, Que. H3B 4C7. AMCA is traded on the Toronto and Montreal exchanges. Listing: AMCA Int.



## APPOINTMENTS

## Changes at Grand Metropolitan

The board of GRANDMET CATERING SERVICES is being re-structured. A new six-member UK contract services board has been established to develop the company's interests in all areas of catering, vending, total housekeeping, food processing and distribution. Members of the board are: Mr Martin Clayton (finance director), Mr Tony Coles (director of UK operations), Mr Peter Smale (marketing director), Mr Dick Turpin (managing director) and Mr Anthony Ward (managing director, Grandmet Vending).

Mr G. R. Moore has been appointed an assistant director of C. E. HEATH AND CO. (INTERNATIONAL).

Mr J. A. de Lisle and Dr R. B. Sims have joined the board of DAVID SHEPPARD AND PARTNERS.

The INSTITUTE OF MAN-POWER STUDIES has elected Sir Frank Cooper, formerly Permanent Under-Secretary, Ministry of Finance, as M. K. Gardner, Under Secretary, Department of Employment. Mr M. E. Quinlan, Permanent Secretary, Department of Employment and Professor Sir Peter Swinerton-Dyer, Master, St Catherine's College, University of Cambridge, to its Council. Mr Quinlan and Sir Peter Swinerton-Dyer have also been elected vice-presidents of the Institute.

Mr Michael Combe has been appointed group pensions manager of GRAND METROPOLITAN from July 1 on the retirement of Mr A. G. Griff Shephard. Mr Peter R. Styles has been appointed deputy group pensions manager, from July 1.

Mr Stuart Alexander has been appointed director of KEN-CHING-ON LITTLE INTERNATIONAL of London and Doha. Mr Alexander joined Kenchington Little International as Chief Engineer in 1980 having previously worked for

their associated company, Kenchington LitGe and Partners.

responsibility for Belgium, Luxembourg and The Netherlands, and the regional offices for airbusines and construction and engineering located in Paris. Mr Van Pelt will continue to be based in London. Mr Kent DeM. Price, senior vice-president, has been appointed company corporate officer and institutional bank head for the UK. Based in London, he will be responsible for co-ordinating and supervising the bank's diverse business activities throughout the country. Prior to this appointment, Mr Price spent three years at Citibank in Hong Kong.

At the annual meeting of CLIFFORD'S DAIRIES Mr G. Clifford and Mr C. F. Foster retired by rotation and did not seek re-election as directors. Mr G. Clifford has been chairman of the board for 21 years and has been appointed the company's first president. He is succeeded as chairman on a part-time basis, by Mr L. D. Randall who has been a non-executive director for the past two years. Mr Randall is an executive director of Fitch Lovell.

Mr Ian W. St. C. Scott, the assistant chief accountant of the BANK OF SCOTLAND has been appointed division head for Northern Europe. This new position incorporates additional

appointed manager, corporate planning department, following the death of Mr Alan Jessiman.

Mr J. R. Elford has been appointed a director of LEASE PLAN UK. He continues as general manager of the company, a subsidiary of Lease Plan Holding of the Netherlands.

Mr Chris Vetus has resigned as managing director of RADIO WEST. Until such time as a new managing director is appointed Professor Glynnie Wickham, the chairman and chief executive, will take overall responsibility for the general conduct of the station.

MANUFACTURERS HANOVER TRUST has appointed Mr St. Douglas Robson and Mr Colin J. Willard assistant vice-presidents.

Mr Mike Swiniger has been appointed leader of the team of WHITECROFT. He is chief executive of Whitecroft's lighting interests and has been managing director of Moorlife Electrical, Whitecroft's largest subsidiary, since 1973.

Five directors have been appointed to SCOTTISH EXHIBITION CENTRE: Mr Dick Stewart, leader of Strathclyde Regional Council; Mr Jean McEwan, leader of the administration, City of Glasgow District Council; Mr James Boyd, director and financial adviser of the developer, Mr James Miller.

Mr Brian Thomas has been appointed managing director of METROTECT. He was deputy managing director of D. Anderson and Son and will remain an executive director of the company with responsibility for finance and administration. Both Metrotect and Anderson are

chairman and managing director of Edinburgh and Mr Luigi Stucchi, director of Stucchi Brenwood Hotels and Stucchi Catering Services.

Mr L. G. Petar will be joining the partnership of stockbrokers GILBERT ELLIOTT AND CO on July 1.

Mr A. E. Stone, director and chief general manager of Leeds and Holbeck Building Society, has been appointed national president of THE CHARTERED BUILDING SOCIETIES INSTITUTE.

GENERAL SURETY AND GUARANTE COMPANY, a subsidiary of the Swiss Reinsurance Company of Zurich, has made the following changes: Mr S. E. P. Miller, chairman, has retired and been appointed honorary president; Dr. Hermann K. Odermann, a general manager of Swiss Reinsurance Company has been appointed chairman; Mr John E. Phillips, a director and general manager of Trade Credit Corporation, has been appointed non-executive director. Mr C. E. Geler and Mr E. C. Smith have

members of the BPB Industries Group.

Mr Alan Hewitt, formerly sales manager of Logica's office automation company, Logica VTS, has been appointed managing director of BUSINESS HOUSE SYSTEMS, the software subsidiary of the Hill Samuel Group.

## Granville &amp; Co. Limited

(formerly M. J. H. Nightingale & Co. Limited)

27/28 Lovat Lane London EC3R 8E8 Telephone 01-621 1212

## Over-the-Counter Market

| 1982/83<br>High Low | Company                 | Price | Change | Gross Yield | P/E  | Fully<br>div. (p.) | Actual taxed |
|---------------------|-------------------------|-------|--------|-------------|------|--------------------|--------------|
| 142 120             | As. Brit. Ind. Ord...   | 134   | —      | 6.3         | 4.8  | 7.8                | 10.2         |
| 152 117             | As. Brit. Ind. Cols...  | 54    | —      | 10.0        | 10.3 | 18.3               | 16.3         |
| 45 27               | As. Brit. Ind. Grp...   | 28    | —      | 4.3         | 15.4 | 3.1                | 15.3         |
| 345 100             | CCL Tpco Conv. Prt...   | 345   | —      | 11.3        | 3.3  | 14.5               | 16.3         |
| 200 100             | Citibank Conv. Prt...   | 210   | —      | 17.6        | 2.4  | —                  | —            |
| 86 48               | Deborah Servic...       | 46    | —      | 6.0         | 13.0 | 3.0                | 4.2          |
| 97 77               | Frank Horrell           | 96    | —      | 7.7         | 9.2  | 10.5               | 11.3         |
| 93 83               | Frederick Parker        | 83    | —      | 7.1         | 11.6 | 3.9                | 6.2          |
| 55 34               | George Blaif            | 34    | —      | 5.9         | 12.3 | —                  | —            |
| 100 74              | Ind. Precision Castings | 75    | —      | 7.3         | 9.7  | 9.8                | 12.1         |
| 100 74              | Jack Conroy Grp...      | 129   | —      | 12.7        | 10.0 | 10.0               | 10.0         |
| 149 104             | Jackie Gruber           | 125   | —      | 7.5         | 5.0  | 4.8                | 4.6          |
| 225 111             | James Burrough          | 223   | —      | 8.5         | 4.3  | 16.3               | 16.1         |
| 265 143             | Robert Judd             | 143   | —      | 20.0        | 10.0 | 8.7                | 10.5         |
| 167 112             | Torday & Cottis...      | 114   | —      | 5.7         | 2.5  | 10.0               | 8.6          |
| 29 21               | Unilock Holdings        | 28    | —      | 0.45        | 1.2  | 4.3                | 7.1          |
| 270 214             | W. S. Yates             | 265   | —      | 17.1        | 6.5  | 4.1                | 4.5          |

Prices now available in Prestel page 48146.

## CONTRACTS

## GEC wins £7m Saudi switchgear order

GEC HIGH VOLTAGE SWITCHGEAR has obtained an order worth £7m for SF6 (sulphur hexafluoride) metalclad gas insulated switchgear (GIS) from Fischbacht and Moore International Corp., electrical and mechanical contractors, Dallas, Texas, for the Tabuk Electricity Co., Saudi Arabia. The U.S. consultants for the overall project includes civil works, overhead transmission lines, power transformers, cables etc are International Engineering Co. Inc., San Francisco. The order is believed to be the largest received in the UK for GIS equipment and covers the supply of five 145 kV substations. These substations are part of a power system expansion project for the City of Tabuk and the contract also includes 33 kV and 13.8 kV switchgear. Delivery of the first stage is required by March 1984. The 145 kV indoor double busbar phase integrated switchgear is manufactured at GEC HVSL factories at Trafford Park, Manchester, and Staffs. Similar GIS equipment was commis-

sioned in 1981 at the City Road substation of London Electricity Board, the first 145 kV installation of this type in the UK.

DOWSETT ENGINEERING CONSTRUCTION has been awarded a £2.7m contract to build a training college in Harrogate, for British Telecom north east. A £953,000 contract has been awarded for the construction of an engineering and transport centre at Scarborough by the Property Services Agency at Leeds, acting for British Telecom.

TOWCO GRATTE has been awarded a £1.3m contract for the design, management and construction of building services—mechanical, electrical and plumbing—at the Chinese Embassy in Portland Place.

THE TOTTY BUILDING GROUP, of Bradford, has won a contract, worth about £750,000, to build a three-storey office block at Station Road, Chaddie Huile, Greater Manchester. The con-

tract, which includes car parking, access road and landscaping, has been placed by the developers, House of Orange Developments. Work on the office block is scheduled for completion next spring.

HICC has received contracts totalling £5.7m for the supply of overhead power conductors and FIBRAL composite conductor to SAE of Milan for use in Saudi Arabia on a 380 kV power line. The FIBRAL conductor, operating as an earth wire, also provides a high capacity communications link via an optical cable located at its centre. The contracts have been placed with BICC Metals, Almada division, Prescot, Merseyside.

Hertz Rent A Car has increased its purchasing order with the FORD MOTOR CO. in the UK to more than £12.5m so far this year. Latest addition to the Hertz fleet is the limited edition Ford Fiesta Finesse, which is expected on the UK fleet later May.

THORN EMI ELECTRONICS has a pre-production order from Hunting Engineering worth several million pounds leading to provision of sub systems for the new JF 233 airfield attack weapon system.

TURRIFF CONSTRUCTION has been awarded a contract worth over £3.8m by British Gas for the construction of an operational control centre for North West Gas in Blackpool. The company has a £1.3m contract from Guardian Assurance for building a four-storey office block and detached block of three-storey flats at London Road, Bromley.

Turri has also a £265,000 contract from the Property Services Agency, Eastern Region, for the conversion of 28 MFUs to 18 adequate MFUs at RAF Upper Heyford.

Orders from France totalling £2m have been won by STRACHAN MENSCHAW MACHINERY, Bristol. They have come from two leading printers which have both ordered printing presses for the production of paperback books. They are L'Imprimerie Bussiere, and Boudard and Tanguy.

American Medical International Inc has awarded a \$5m (£3.2m)

LADBROKE INDEX  
690-695 (+1)  
based on FT Index  
Tel: 01-493 5261

£10m orders  
for Sperry

SPERRY has won two overseas contracts totalling over £10m. Under a £12m (£7.7m) contract from Lufthansa, the Computer Systems operations of Sperry is to develop the Lufthansa Integrated Information Network (LIFTNET) for the airline's worldwide computer communications complex. LIFTNET enables terminal users and Sperry, IBM and Amdahl host computers to communicate with one another through a single communications network. Users will also have access to other private and public communications networks. LIFTNET will include gateways to DATTEL (4x21), GTE-25 and the German public data networks. The system will use the standard Sperry Telcon system for intelligent network communications as well as Sperry Communications Management System 1100 (CMS 1100) software. One of Italy's economic and business information network operators, Comtel, has ordered a £4m (£2.57m) large scale computer system from the computer systems operations of Sperry. The Sperry 110/81 will be installed in Padua, northern Italy, in the second half of 1984.

"I think your  
Business Class has  
too much class,  
Qantas!"

"Time was my only visitors in Australia were wandering wallabies."

"But not any more!"

"And you know why, Qantas!"

"Because, for starters, your Business Class fare now costs only 10% more than Economy."

"But you don't stop there. Oh no!"

"You also offer separate check-in, priority baggage collection, a private cabin with its own staff, exclusive coat closet, extra wide seats never more than one seat from the aisle, a mouth-watering choice of entrees with main meals served on fine bone china, and an ever-open free bar service."

"So—with daily

flights from London to Bahrain, Singapore and Australia plus direct flights from Manchester every Friday and Sunday to Amsterdam, Bahrain, Bangkok and Australia, it's goodbye peace and quiet!"

"Even though you were the very first to introduce Business Class, this peace lover will continue the struggle. The class struggle!"

**QANTAS**®

The Australian Airline.

Daily from London.  
Twice a week from Manchester.

This advertisement is issued in compliance with the regulations of The Council of The Stock Exchange

GODWIN WARREN  
CONTROL SYSTEMS PLC

(Registered in England No. 1705678)

## GWCS

## SHARE CAPITAL

## Authorised

£ 1,000,000

## Ordinary Shares of 25p each

Issued and  
Fully Paid

985,627.50

PLACING BY  
FOSTER & BRAITHWAITE

of

1,000,000 Ordinary Shares of 25p each at 57p per Share

This advertisement is issued in connection with the placing by Foster & Braithwaite of 1,000,000 Ordinary Shares of 25p each of Godwin Warren Control Systems PLC ("the Company") at 57p per Share. Shares are available through the Market.

Application has been made for the grant of permission to deal in the Unlisted Securities Market on the Stock Exchange in the Ordinary Shares of the Company. It is emphasised that no application has been made for these securities to be admitted to listing.

Full particulars of the Company are contained in the Exetel Unlisted Securities Market service. Copies of the Prospectus and of Exetel Cards can be obtained until 10th June, 1983 from:

Foster & Braithwaite,  
22 Austin Friars,  
London EC2N 2BU



## **INSURANCE & OVERSEAS MANAGED FUNDS**



U.S. money supply  
rise depresses  
copper, Page 37

## SECTION III - INTERNATIONAL MARKETS

# FINANCIAL TIMES

Tuesday May 24 1983

| SECTION III CONTENTS          |  |
|-------------------------------|--|
| NEW YORK STOCK EXCHANGE 34-35 |  |
| AMERICAN STOCK EXCHANGE 35-36 |  |
| WORLD STOCK MARKETS 36        |  |
| COMMODITIES 37                |  |
| London STOCK EXCHANGE 38-39   |  |
| CURRENCIES 40                 |  |

### WALL STREET

## Rally after subdued opening

THE U.S. financial markets looked somewhat stunned yesterday following the unexpectedly sharp rise in M-1 money supply reported late on Friday, writes Terry Byland in New York.

The bond market, which had already fallen sharply after the news, could make no immediate recovery. Equities, making their first response to the M-1 announcement, opened with widespread falls but recovered later in subdued trading.

But a small rally in the bond market inspired a strong recovery in share prices. The Dow Jones Industrial average, which fell by 12 points in early trading, swung higher at midsession and closed 10.54 higher at 1200.56. Turnover was moderate, however, with 84m shares traded.

The market's nearest point of reference now is the meeting today of the Federal Reserve Board's Open Market Committee which will review the progress of monetary policy.

While predictions in the market of future Fed policies cover a wide range, few now look for a cut in the discount rate in the near term.

Shares remained nervous but prices ended near the best levels of the day.

Those to close with gains included IBM \$1 1/4 up at \$1124, GM \$1 1/4 up at \$664, Burlington Northern \$1 1/4 higher at \$854 and Honeywell \$1 1/4 up at \$119.

Shares in Natomas suspended at \$19 on the bid from Diamond Shamrock, reopened at \$224. Shares in Diamond eased by \$2 to \$24.

Other active issues included American Express, \$1 1/4 up at \$674 on the increased dividend and stock split.

Chrysler jumped \$2 to \$264 in brisk trading after one of the major agencies raised its rating of the company's debt. Ford also found buyers and added \$2 to \$494.

The institutional investors, who were trimming their portfolios last week, lay low yesterday, waiting to see how far the market would fall if selling continued. The recovery at midsession was taken cautiously, with dealers keeping a weather eye on the bond market.

In the credit markets, prices were inclined lower at first but in the absence of significant selling, the market steadied. The trend towards higher interest rates was reflected in an increase in broker loan rates at U.S. Trust from 9% per cent to 9 1/2 per cent - a move which discourages holding of shares and bonds by the brokerage houses - and also by an increase from 10 per cent to 10 1/2 per cent in prime rate by Wachovia, a South-based bank.

Treasury bill yields rose by 11 or 12 basis points putting three-month bills at a discounted rate of 8.41 per cent and the six-month bills at 8.44 per cent.

The longer end of the bond market at first extended the sharp losses of Friday evening but yields of close to 11 per cent

brought some buying from the professional market.

The benchmark long bond, the 10% per cent of 2012, opened at 98 1/2 against Friday's level of 98 1/4, but rallied to 97.

The Federal funds rate, the crucial indicator of bank short-term funding costs, remained obstinately high, edging up from 8 1/2 per cent at the opening to 8 3/4 per cent. Firmness in the Fed funds rate has been a significant signal to the market that the Fed is no longer acting to bring rates down.

At midsession, the Fed announced a further customer repurchase arrangement, this time of \$1bn. But the market regards such moves as purely temporary aid and not as an indication of policy.

Canadian markets were closed for Victoria Day.

EXPECTATIONS that Wall Street would react badly to the latest disturbing rise in U.S. money growth, announced after the close of business on Friday, caused London stock exchange dealers to adopt a cautious attitude yesterday.

Leading shares were marked down across the board as the new trading account got under way, and it was again left either to bid hopefuls or to special situation stocks to furnish movements of any note.

Interest continued to be shown in recent stars P & O deferred and Dunlop, but business was only a shadow of last week's explosive activity.

Dunlop went ahead and closed 2p better at 78p, after 81p, despite a statement from the group denying knowledge of a bid approach or any new notifiable shareholding. P & O improved to 221p before settling slightly softer on balance at 215p.

The scent of dearer U.S. money prompted most institutional investors to await better buying opportunities. But small selective demand for GEC and a few other blue chips reversed the decline until Wall Street confirmed London caution by weakening sharply early yesterday.

The FT Industrial Ordinary share index regained much of an earlier 4.4 fall to stand only 1.6 lower at 2pm, but went easier again to close a net 2.8 off at 892.4. More than half of the 30 constituents ended lower with Glaxo notably dull following a "sell" recommendation.

Government securities remained a backwater. Quotations were lowered initially but sterling's relative stability in the face of a stronger dollar impeded some encouragement. Losses of a quarter among high-coupon longs were eventually halved and many shorts moved slightly to close 1/4 above the lowest.

Indications of a tighter local money market, as a result of the biggest ever federal government bond tender of A\$1.5bn later this week, added to the depressed sentiment.

Western Mining shed 18 cents to A\$4.60, BHP 10 cents to A\$8.16 and CRA the same amount to A\$5.66, but North Broken Hill steadied at A\$2.80.

Gold showed losses of 24 cents for Poseidon at A\$5.02, 20 cents for Acorn at A\$1.90 and 10 cents apiece for Central Norseman at A\$8.40 and the recently favoured Carr Boyd exploratory concern at A\$1.50.

Energy issues were also affected, with Santos 22 cents lower at A\$5.78, Crusader a sharp 50 cents off at A\$8 and Hartogen 10 cents poorer at A\$1.65.

Retailers were reasonably well supported in an otherwise weaker industrial sector. Myer held at A\$1.45 and Woolworth at A\$2.02, while Coles firmed seven cents to A\$2.82. Banks eased despite a profits advance for ANZ, which finished steady at A\$4.20.

### EUROPE

## Milan muted

CAUTION ahead of next month's Italian general election dominated trading in Milan, where institutional buying gave prices an early fillip but gains were eroded by profit-taking towards the close and a lower result prevailed.

Flat, in demand last week, firmed a further L21 to L2,850 but retreated after hours on rumours that the car maker's 1983 results, to be announced today, would not prove as healthy as expected.

The insurance sector did well, with rises of L1.975 for Generali at L131,475 and L200 for Toro at L12,200.

A mixed industrial picture had Italimpianti L1,000 ahead at L43,700 but Olivetti L40 weaker at L2,750 and Pirelli off L50 at L2,880.

Carlo Erba, which encountered a speculative rush last week after an agreement with Hercules of the U.S., shed a further L31 to L8,870.

Markets in West Germany, France, Belgium, Austria, Denmark, the Netherlands, Norway, Sweden and Switzerland were closed for a public holiday, while Spain as usual did not trade on a Monday.

### SOUTH AFRICA

## Worries show

A LOWER gold bullion price compounded Johannesburg political worries after the punitive raid into Mozambique, leading to a R8 fall for Randfontein among the heavyweight producers at R180.

Platinum displayed setbacks of 55 cents each for Rustenburg at R9.85 and Impala at R13.75, De Beers shed 32 cents to R9.63 but Anglo-American maintained its R28.10 level.

Financials showed Nedbank 40 cents worse at R13.35 while in industrials AE & CI at R9.90 and SA Breweries at R8.20 were each 30 cents weaker.

Southvaal, £3 1/4 off at £41 1/4; and Hartebeest, which fell £3 to £55 1/4.

Falls of up to 2% were common throughout the remaining issues, while lower priced stocks were highlighted by Lorraine, 31p down at 462p, and Simmer & Jack, which dipped 20p to 420p.

The weakness of golds spilled over into financials where De Beers was a notable casualty and finally 23p lower at 565p. Gold Fields of South Africa fell a point to £37 1/2 despite favourable press comment.

RTZ dropped 17p to 578p, reflecting the substantial weakness in base-metal prices, especially copper. Gold Fields gave up 6p to 567p and Charter 6p to 257p. Platinums retreated on profit-taking.

Widespread losses were the order of the day in Australians which were also unsettled by the poor performance of Wall Street.

In the leaders CRA lost 13p to 285p, MIM Holdings 9p to 251p and Western Mining 8p to 264p.

Gold were highlighted by Gold Mines of Kalgoorlie, 25p cheaper at 555p after 550p, and Poseidon, 13p down to 282p.

Share information service, Pages 38-39

on a relatively active 4.61m shares and Asahi Brewery Y10 to Y320.

International populars led the downward drift. TDK shed Y90 to Y1,790, Sony Y30 to Y3,580. Canon the same amount to Y1,340 and Matsushita Electrical Y10 to Y1,450. Honda slipped Y7 to Y830 but Toyota managed a Y10 improvement to Y1,150.

Nippon Light Metal, the day's volume leader, firmed Y1 to Y326 on 6.03m shares but Nippon Steel, also actively dealt, eased Y1 to Y163.

Fujisawa Pharmaceutical rose a strong Y20 to finish at Y1,110 on higher annual profits, while Nippon Chemiphar recovered on bargain-hunting to Y805, up Y13, after an earlier retreat on news of a loss for the latest year. This had followed an 80-day suspension of business in the stock amid allegations of falsified test data for a new product.

Toshiba, which late in the day announced an earnings dip for the year to March, eased Y3 to Y342.

Thin dealings in government bonds left yields of short to medium-term issues more than 10 basis points above last week's closing levels. The U.S. money supply news was cited as the main deterrent.

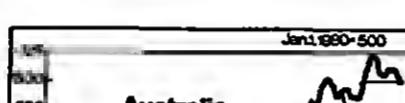
Persistent but fairly thin Hong Kong selling took the Hang Seng index 39.34 lower to 902.71, largely in reaction to a two-point interest rate increase by local banks in an attempt to shore up the erosion in the value of the Hong Kong dollar against its U.S. counterpart.

Of the leaders, Cheung Kong fell 55 cents to HK\$7.70, Hongkong Bank 15 cents to HK\$7.80 and Hongkong Land 32 cents to HK\$3.70, but turnover there was on the thin side.

Wheelock Marden, which reported a sharp fall in 1982 net profits, showed a 13-cent slide for its A shares at HK\$2.07 while Wheelock Maritime, which did not turn a profit last year, held steady at HK\$2.15.

Selective Singapore profit-taking left the Straits Times Industrial index 20.87 off at 918.28 but allowed Cold Storage to firm eight cents to S\$4.98 and Malay Banking five cents to S\$6.90.

A trader said Bank Negara of Malaysia had warned brokers that it might ask banks to tighten credit to brokers in Kuala Lumpur, and these brokers had acted to sell clients' holdings. The bank was reportedly concerned about excessive speculative dealings.



## Resources go into reverse

RESOURCE stocks reflected acute Sydney concerns yesterday over the course of interest rates nationally and worldwide, contributing the major downward thrust to the All Ordinaries index which ended below the 600 mark, 8.3 weaker at 589.7.

Indications of a tighter local money market, as a result of the biggest ever federal government bond tender of A\$1.5bn later this week, added to the depressed sentiment.

Western Mining shed 18 cents to A\$4.60, BHP 10 cents to A\$8.16 and CRA the same amount to A\$5.66, but North Broken Hill steadied at A\$2.80.

Gold showed losses of 24 cents for Poseidon at A\$5.02, 20 cents for Acorn at A\$1.90 and 10 cents apiece for Central Norseman at A\$8.40 and the recently favoured Carr Boyd exploratory concern at A\$1.50.

Energy issues were also affected, with Santos 22 cents lower at A\$5.78, Crusader a sharp 50 cents off at A\$8 and Hartogen 10 cents poorer at A\$1.65.

Retailers were reasonably well supported in an otherwise weaker industrial sector. Myer held at A\$1.45 and Woolworth at A\$2.02, while Coles firmed seven cents to A\$2.82. Banks eased despite a profits advance for ANZ, which finished steady at A\$4.20.

### EUROPE

## Milan muted

CAUTION ahead of next month's Italian general election dominated trading in Milan, where institutional buying gave prices an early fillip but gains were eroded by profit-taking towards the close and a lower result prevailed.

Flat, in demand last week, firmed a further L21 to L2,850 but retreated after hours on rumours that the car maker's 1983 results, to be announced today, would not prove as healthy as expected.

The insurance sector did well, with rises of L1.975 for Generali at L131,475 and L200 for Toro at L12,200.

A mixed industrial picture had Italimpianti L1,000 ahead at L43,700 but Olivetti L40 weaker at L2,750 and Pirelli off L50 at L2,880.

Carlo Erba, which encountered a speculative rush last week after an agreement with Hercules of the U.S., shed a further L31 to L8,870.

Markets in West Germany, France, Belgium, Austria, Denmark, the Netherlands, Norway, Sweden and Switzerland were closed for a public holiday, while Spain as usual did not trade on a Monday.

### SOUTH AFRICA

## Worries show

A LOWER gold bullion price compounded Johannesburg political worries after the punitive raid into Mozambique, leading to a R8 fall for Randfontein among the heavyweight producers at R180.

Platinum displayed setbacks of 55 cents each for Rustenburg at R9.85 and Impala at R13.75, De Beers shed 32 cents to R9.63 but Anglo-American maintained its R28.10 level.

Financials showed Nedbank 40 cents worse at R13.35 while in industrials AE & CI at R9.90 and SA Breweries at R8.20 were each 30 cents weaker.

### LONDON

## Markdowns reflect money fears

EXPECTATIONS that Wall Street would react badly to the latest disturbing rise in U.S. money growth, announced after the close of business on Friday, caused London stock exchange dealers to adopt a cautious attitude yesterday.

Leading shares were marked down across the board as the new trading account got under way, and it was again left either to bid hopefuls or to special situation stocks to furnish movements of any note.

Interest continued to be shown in recent stars P & O deferred and Dunlop, but business was only a shadow of last week's explosive activity.

Dunlop went ahead and closed 2p better at 78p, after 81p, despite a statement from the group denying knowledge of a bid approach or any new notifiable shareholding. P & O improved to 221p before settling slightly softer on balance at 215p.

The FT Industrial Ordinary share index regained much of an earlier 4.4 fall to stand only 1.6 lower at 2pm, but went easier again to close a net 2.8 off at 892.4. More than half of the 30 constituents ended lower with Glaxo notably dull following a "sell" recommendation.

Government securities remained a backwater. Quotations were lowered initially but sterling's relative stability in the face of a stronger dollar impeded some encouragement. Losses of a quarter among high-coupon longs were eventually halved and many shorts moved slightly to close 1/4 above the lowest.

The bomb explosion in Pretoria and South Africa's reprisals against Mozambique upset gold shares. The worst affected among the heavyweights were Randfontein, 64% cheaper at £106 1/2.

Some scattered buying was evident in stocks of companies - such as breweries - which traditionally experience a summer sales boost



## AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 3

## NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a solid or stock dividend amount is 25

per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the latest declaration.

a-dividend also extra(s). b-annual rate of dividend plus stock dividend. c-liquidating dividend. d-newly declared low. e-dividend declared or paid in preceding 12 months. g-dividend in Canadian funds, subject to 15% non-residence tax. i-dividend declared after split-up or stock dividend. j-dividend paid 21st year, omitted, deferred, or no action taken at latest dividend meeting. k-dividend declared or paid this year, an accumulative issue with dividends in arrears. m-new issue in the past 52 weeks. The high-low range begins with the start of trading. n-next day delivery P/E-price-earnings ratio r-dividend declared or paid in preceding 12 months, plus stock dividend. s-stock split. Dividends begin with date of split. st-sales. t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date. u-annual yearly high v-issuing history. w-in bankruptcy or receivership or being re-organised under the Bankruptcy Act, or securities assumed by such companies. wd-when distributed. wi-when issued wiw-with warrants. x-ex-dividend or ex-rights. xdis-ex-distribution. zw-without warrants. y-ex-dividend and sales in full. yld-yield. z-sales in full



## COMMODITIES AND AGRICULTURE

## U.S. money supply problems push copper values down sharply

BY RICHARD MOONEY

MORE BAD economic news from the U.S., particularly the rise in the money supply, pushed copper values down sharply on the London Metal Exchange (LME) yesterday. Cash high grade copper fell £20 to £1,112 a tonne as new money supply figures extinguished most remaining hopes of a cut in U.S. interest rates.

The decline was fuelled by heavy speculator selling and was encouraged by yet another rise in LME stocks to a new 40-month high. It was cushioned to some extent, however, by sterling's weakness against the dollar, and reports of continued, though reduced, Chinese buying.

Cash standard tin ended £1750 up at £8,610.50 a tonne, helped by international support from the International Tin Council's buffer stock manager, but other metals followed copper's fall at a respectful distance. Cash lead fell £2 to £276 a tonne, while cash aluminium lost £2.50 to £585.50 a tonne and cash nickel ended £40 lower at £3,175 a tonne.

A fall to £462.50 for cash zinc was surprised some traders as there were rumours that a strike was about to be called at Cominco's trail smelter in British Columbia.

Political and economic influences rather than the traditional supply and demand equations, will lead to higher prices for the major precious and base-metals this year, writes Stephen Thompson.

This view is expressed by Amalgamated Metal Trading in its latest annual review of metal prices. Metals and Economic Trends.

Of the eight metals covered in the review, AMT forecasts that seven will show increases over current levels during the year and that the remaining metal, tin, will fall in value during 1983.

London Metal Exchanges' price for cash copper could reach £1,350 a tonne if the recent Chinese forward buying of copper leads to that country importing around 100,000 tonnes of metal, AMT says.

It forecasts a surplus of 145,000 tonnes of copper in 1983 and a small deficit in 1984.

Aluminium prices may well

reach £1,000 a tonne by the end of the year mainly as a result of consumption increasing faster than production. Chinese buying on a large scale was a notable factor in this market in recent weeks.

Nickel is expected to average some £3,307 a tonne this year, with the figure reaching £3,761 a tonne during 1983.

The prices are expected to average around £8,438 and £7,713 in 1983 and 1984 respectively while AMT forecasts that zinc prices may touch £822 a tonne during 1983.

Lead supplies are forecast to remain in surplus during the current year and next year with prices expected to average some £220 a tonne in 1983.

• This rise in LME warehouse stocks of copper continued last week with another 4,500 tonnes being added, taking the total to 103,425 tonnes.

Rains were also recorded for stocks of tin, up 1,530 tonnes to 21,185; lead, up 500 tonnes to 27,500; aluminium, up 2,975 tonnes to 274,300; and silver, up 40,000 ounces to 34,835. Only zinc stocks fell, by 275 tonnes to 89,150.

## Rain pushes sugar to two-year high

BY OUR COMMODITIES STAFF

DEEPENING CONCERN about the rain-hit European sugar beet crop helped to push sugar values on the London futures market to a two-year high yesterday. The October futures position ended £10.95 up at £182.775 a tonne. In the morning, the London daily raws price had been fixed £14 higher at £160 a tonne.

The rise followed a warning from British Sugar that the 7 per cent of Britain's planned 203,000 bectares which remains

unplanted "must now be considered seriously at risk."

Last week, the company forecast an average UK crop of around 1m tonnes, down from last year's record 1.4m tonnes.

Also helping to lift the market's weakness was sterling's weakness against the dollar, lack of new white sugar sales by India and news that the Dominican Republic had suspended sugar sales to the international market.

The London market had opened on a strong note, reflecting the firm trend in New York on Friday night.

## PRICE CHANGES

|              | May 23        | + or - | Month ago |  | May 25        | + or - | Month ago |
|--------------|---------------|--------|-----------|--|---------------|--------|-----------|
| Unquoted     |               |        |           |  |               |        |           |
| Metals       | 1,680         |        |           |  | 1,680         |        |           |
| Aluminium    | 2,680         |        |           |  | 2,680         |        |           |
| Free Mkt.    | 51,170/51,190 | +6     |           |  | 51,180/51,200 |        |           |
| Cash h grade | £1113.25      | -20    | £1114.75  |  |               |        |           |
| 5 mths       | £1148.25      | -20    | £1147.75  |  |               |        |           |
| 8 months     | £1108         | -25    | £1112.25  |  |               |        |           |
| Gold tray oz | £213.5        | -5     | £214.0    |  |               |        |           |
| Lead Cash    | £21.00        | -2     | £21.20    |  |               |        |           |
| 5 months     | £21.125       | -2     | £21.25    |  |               |        |           |
| Smelting     | £21.125       | -2     | £21.25    |  |               |        |           |
| Nickel       | £6,035.5      | -2     | £6,025.5  |  |               |        |           |
| Free mkt.    | £500/500      |        |           |  | £500/500      |        |           |
| Palladium    | £2,26         | -2.25  | £2,27.50  |  |               |        |           |
| Platinum     | £390.70       | -4.55  | £391.70   |  |               |        |           |
| Quicksilver  | £1,120        | -20    | £1,120    |  |               |        |           |
| Gold tray oz | £18.20        | -2     | £18.20    |  |               |        |           |
| 5 months     | £18.40        | -2     | £18.40    |  |               |        |           |
| Gold cash    | £1810.5       | -25    | £1810.75  |  |               |        |           |
| 8 months     | £1810.75      | -25    | £1810.75  |  |               |        |           |
| Tungsten     | £66.68        | -2     | £66.23    |  |               |        |           |
| 5 months     | £66.68        | -2     | £66.23    |  |               |        |           |
| Wolfram      | £24.00        | -2     | £24.00    |  |               |        |           |
| 5 months     | £24.00        | -2     | £24.00    |  |               |        |           |
| Products     | £780          | -2     | £780      |  |               |        |           |

## LONDON OIL SPOT PRICES

|                              | Latest       | Change | May 23 | May 20 | May 17 | May 10 | May 3 | May 2 | May 1 |
|------------------------------|--------------|--------|--------|--------|--------|--------|-------|-------|-------|
| Crude oil - FOB (per barrel) |              |        |        |        |        |        |       |       |       |
| Arabian Light                | £20.50-22.50 | +0.15  |        |        |        |        |       |       |       |
| Iranian Light                | £20.50-22.50 | +0.15  |        |        |        |        |       |       |       |
| Arabian Heavy                | £20.50-22.15 | +0.07  |        |        |        |        |       |       |       |
| North Sea (Forliss)          | £20.55-22.90 | +0.12  |        |        |        |        |       |       |       |
| North Sea (Brent)            | £20.55       |        |        |        |        |        |       |       |       |
| African/Bonny L/Hc           | £20.55-22.75 | +0.07  |        |        |        |        |       |       |       |
| PRODUCTS - North West Europe |              |        |        |        |        |        |       |       |       |
| Premium gasoline             | £299.305     | +0.01  |        |        |        |        |       |       |       |
| Gas oil                      | £277.945     | +0.35  |        |        |        |        |       |       |       |
| Heavy fuel oil               | £61.162      | -0.05  |        |        |        |        |       |       |       |

## GOLD MARKETS

Gold fell \$6 to \$432.84 on the London bullion market yesterday. It opened at \$434.45, the highest level of the day, and was fixed at \$433.84 in the morning. The metal touched a low of \$431.52.

Marks in Paris, Frankfurt, Luxembourg and Zurich were closed for the Whitmonday holiday.

In some areas the grain harvest was brought in too early, in others too late.

The Soviet journal said a widespread problem was that the harvested crop was left lying in the fields for too long before collection and lost much of its goodness.

The magazine said many Soviet farms still did not use fertiliser properly and another factor contributing to a decline in quality was improper care of seeds before planting.

Reuter.

The report also revealed that

Moscow is having problems with the quality of its grain.

It said that in general, quality had declined in the past few years, largely because of a drop in protein levels. It blamed poor farming methods and inadequate equipment.

In some areas the grain harvest was brought in too early, in others too late.

The Soviet journal said a widespread problem was that the harvested crop was left lying in the fields for too long before collection and lost much of its goodness.

The magazine said many Soviet farms still did not use fertiliser properly and another factor contributing to a decline in quality was improper care of seeds before planting.

Reuter.

The report also revealed that

Moscow is having problems with the quality of its grain.

It said that in general, quality had declined in the past few years, largely because of a drop in protein levels. It blamed poor farming methods and inadequate equipment.

In some areas the grain harvest was brought in too early, in others too late.

The Soviet journal said a widespread problem was that the harvested crop was left lying in the fields for too long before collection and lost much of its goodness.

The magazine said many Soviet farms still did not use fertiliser properly and another factor contributing to a decline in quality was improper care of seeds before planting.

Reuter.

## Cocoa prices continue to rise

By Our Commodities Staff

COCOA VALUES

continued their recent rise on the London futures market yesterday with the July quotation ending £15 up at £1,428.50 a tonne, the highest second position close for more than three years. The price had reached £1,440 during the day before being trimmed by profit-taking.

Yesterday's advance was encouraged by the weakness of sterling against the dollar and a Cocoa Producers' Alliance estimate that production in member countries would fall by 180,000 tonnes this year.

• CHINA hoped to surpass its record 64.2m 1982 wheat harvest this year and expects to do so unless "disastrous" weather

strikes. The wheat crop, already damaged by rain last month, is expected to be further reduced by flood damage in the last few days.

• THE PHILIPPINES is studying ways to keep cocaine prices up because fears of inflation may be used as a cheaper substitute, President Marcos said.

• COCOA... the Brussels-based federation of the European cereals and foodstuffs trade, will hold its 26th annual congress in Edinburgh from June 15-17.

• VOLAC GROUP, the UK market leader in feeding systems and milk replacers for young animals, has set up a special company in the U.S. to liaise with America's largest milk manufacturers to make the goods under licence.

• SRI LANKA's earnings from rubber exports declined last year to £23.2m from £28.6m in 1980.

• The London market had

opened on a strong note, reflecting the firm trend in New York on Friday night.

The London market had

opened on a strong note, reflecting the firm trend in New York on Friday night.

The London market had

opened on a strong note, reflecting the firm trend in New York on Friday night.

The London market had

opened on a strong note, reflecting the firm trend in New York on Friday night.

The London market had

opened on a strong note, reflecting the firm trend in New York on Friday night.

The London market had

opened on a strong note, reflecting the firm trend in New York on Friday night.

The London market had

opened on a strong note, reflecting the firm trend in New York on Friday night.

The London market had

opened on a strong note, reflecting the firm trend in New York on Friday night.

The London market had

opened on a strong note, reflecting the firm trend in New York on Friday night.

The London market had

opened on a strong note, reflecting the firm trend in New York on Friday night.

The London market had

opened on a strong note, reflecting the firm trend in New York on Friday night.

The London market had

opened on a strong note, reflecting the firm trend in New York on Friday night.

The London market had

opened on a strong note, reflecting the firm trend in New York on Friday night.



Financial Times Tuesday May 24 1983

## INDUSTRIALS—Continued

| High | Low | Stock              | Prev. | +  | No.    | Br. | Wt.    | Cw. | Y.M. | TM               | P/E |
|------|-----|--------------------|-------|----|--------|-----|--------|-----|------|------------------|-----|
| 396  | 344 | Initial            | 369   | -1 | 10,735 | 2.5 | 4311.1 | 175 | 110  | Beverly & Novart | 172 |
| 45   | 27  | Inter-City         | 200   | -1 | 10,735 | 2.5 | 32267  | 32  | 23   | Cambridge        | 172 |
| 180  | 158 | Interglobe Tech Se | 26    | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Farmer Bros 100  | 172 |
| 205  | 174 | Intertech Int'l    | 120   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | GRRA Group       | 172 |
| 150  | 115 | Intertel M.H.C.    | 125   | -2 | 10,735 | 2.5 | 103    | 20  | 10   | Intertel F.T.V.  | 172 |
| 24   | 15  | Intertel & Cables  | 30    | -1 | 10,735 | 2.5 | 103    | 20  | 10   | HTV News/Vig     | 172 |
| 340  | 293 | Intertel Int'l     | 100   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 353  | 220 | Intertel Int'l     | 100   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 156  | 125 | Intertel Int'l     | 100   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 340  | 293 | Intertel Int'l     | 100   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 353  | 220 | Intertel Int'l     | 100   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 156  | 125 | Intertel Int'l     | 100   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 210  | 140 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 170  | 120 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 39   | 28  | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 134  | 103 | K.L.C. Inc         | 100   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 38   | 28  | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 419  | 350 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 702  | 500 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 128  | 90  | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 92   | 72  | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 115  | 16  | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 244  | 146 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 46   | 30  | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 190  | 150 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 378  | 272 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 210  | 140 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 170  | 120 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 39   | 28  | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 134  | 103 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 38   | 28  | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 419  | 350 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 702  | 500 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 128  | 90  | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 92   | 72  | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 115  | 16  | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 244  | 146 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 46   | 30  | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 190  | 150 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 378  | 272 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 210  | 140 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 170  | 120 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 39   | 28  | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 134  | 103 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 38   | 28  | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 419  | 350 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 702  | 500 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 128  | 90  | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 92   | 72  | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 115  | 16  | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 244  | 146 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 46   | 30  | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 190  | 150 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 378  | 272 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 210  | 140 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 170  | 120 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 39   | 28  | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 134  | 103 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 38   | 28  | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 419  | 350 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 702  | 500 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 128  | 90  | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 92   | 72  | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 115  | 16  | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 244  | 146 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 46   | 30  | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 190  | 150 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 378  | 272 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 210  | 140 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 170  | 120 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 39   | 28  | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 134  | 103 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 38   | 28  | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |
| 419  | 350 | Kelvey Inds        | 170   | -1 | 10,735 | 2.5 | 103    | 20  | 10   | Horizon          | 172 |



## SECTION IV

## FINANCIAL TIMES SURVEY

# United States FINANCE AND INVESTMENT

Conflicting indicators in the American economy form the background to significant structural changes in the financial sector. The latter are expected to be a key feature of the business scene for some time to come, with domestic and international implications

## Blend of promise and uncertainty

BY RICHARD LAMBERT In New York

FOR INVESTORS in the U.S. the present financial scene offers a blend of short-term promise and longer term uncertainty. The bull market on Wall Street, which has boosted share prices by 50 per cent and more over the past nine months, gives a dramatic illustration of the business recovery which is now spreading its way through the corporate sector.

But Wall Street also gives a clear signal of the continuing unease of investors' minds. The yield on long-term Treasury bonds is still over 10 per cent, which at a time when the annual rate of inflation has fallen to below 5 per cent means that the real cost of long-term money remains a great deal higher than at any time in the past 10 years.

Put another way, the surge in share prices has taken the yield on the Standard & Poor's 500 index down to under 4% per cent. The last time dividend returns were that low was in the second quarter of 1977, when Treasury bonds were yielding only around 6 per cent.

The strength in share prices stems first from the economic recovery which, at last, appears to be getting up a little steam. The U.S. economy grew at a

very modest rate in the first quarter of this year—and that largely thanks to a slowdown in the rate of inventory liquidation from a record \$20bn in the final quarter of 1982 to around \$12bn in the first three months of this year.

After some hesitations consumers seem to be dipping deeper into their pockets to fuel the next stage of the upturn. The Business Council, a group of chief executives from America's top companies, forecast earlier this month that Gross National Product would rise this year by 2.6 per cent and by 4.6 per cent in 1984.

### Slower pace

On this basis the pace of recovery is likely to be much slower than in past cycles but that in turn means there should be little threat of any economic overheating for some time to come.

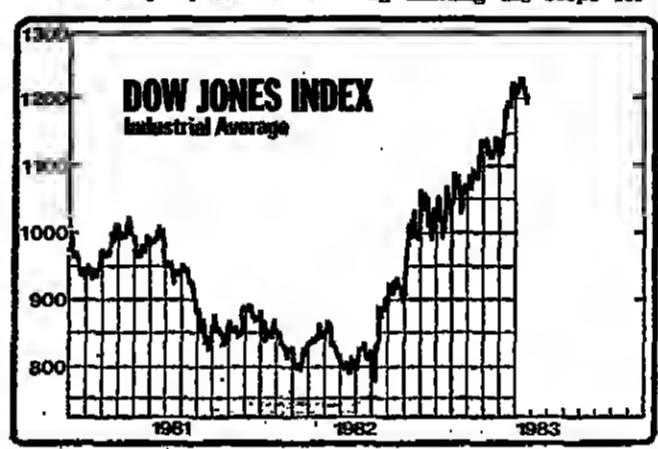
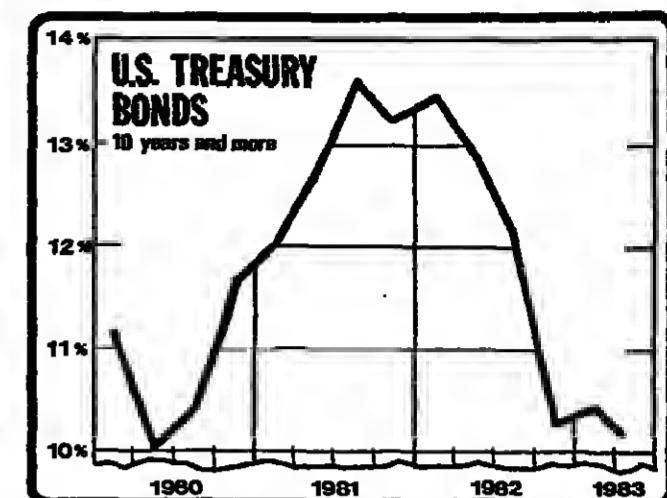
Corporate profits, which have fallen steeply in real terms since the end of 1979, are now on the mend. The Business Council thinks they will rise by 20 per cent in 1983 and by 22 per cent in 1984. In addition, companies have been able to seize the opportunity presented by

the bull market to put some badly needed new muscle into their balance sheets.

In the first four months of this year the market absorbed no less than \$18.1bn of corporate convertible and common stock issues, up from only \$4.1bn in the corresponding period of 1982. Companies were also able to improve the profile of their borrowings. Corporate public debt offerings rose from \$8.7bn to \$15.1bn over the same period.

With no sign of any sharp upturn in the rate of inflation in the offing, some industrialists are even beginning to talk about a return to a golden age which had seemed to have disappeared forever. In a recent Harris poll of the senior executives in America's largest companies, 61 per cent said they thought the American economy was entering a period of sustained long-term growth. Only 28 per cent thought there would be in just for another short-term pick up, to be followed all too soon by a further setback.

Like these captains of industry, portfolio investors are also coming around to the view that this could be more than just a cyclical upturn. The fashionable story on Wall Street lately has been that after a period in which it made sense to invest in property, art works, precious metals—or almost any tangible asset that stood a chance of retaining its real value in a time of rapid inflation—the time has come to hold income-producing financial assets. If you believe that, you can also believe that share



Government borrowing has major implications for both direct and portfolio investors in the U.S. It places a heavy measure of responsibility for the management of the economy on the Federal Reserve Board—which helps to explain the current preoccupation with the question of whether Mr Paul Volcker will be asked to stay on as chairman when his term ends this summer. It also explains why most forecasters are now projecting only a modest fall in interest rates at both the short and long end of the markets.

### Budget threat

The Business Council, for instance, thinks that the prime rate will still be around 10 per cent at the end of this year and could be rather higher than that by the end of 1984.

This heavy pressure of

sustained fall in interest rates the heavy budget deficits present the threat that the pace of economic recovery could be snuffed out prematurely. The adjective most frequently used to describe the upturn to date is "fragile" and most industrialists believe that it will not become more robust unless interest rates fall further.

Apart from crimping the level of domestic demand, high interest rates are also helping to make the \$ look very overvalued by most yardsticks on the currency markets. Many analysts have long been predicting a steep fall in the dollar exchange rate but with real interest rates of over 5 per cent in the U.S.—compared with around 2 per cent in West Germany and under 4 per cent in Japan—the currency has remained stubbornly firm.

This in turn is having an increasingly adverse impact on U.S. foreign trade. A trade surplus of over \$50bn on non-oil goods in 1980 has plunged to a position of near-balance so far this year and the position is likely to deteriorate further as the U.S. economy expands. This setback in the trade account is acting as a serious constraint on the nation's performance.

For the foreign portfolio investor high U.S. interest rates have proved a powerful magnet during a period when the international financial markets have been unsettled. Foreign holdings of U.S. Treasury bills climbed by \$17.3bn to over \$83bn in 1982 and, although the force of Arab buying is not what it was, international funds have continued to flood

into the equity market. Structural changes in Wall Street and elsewhere are making capital markets much more international than they ever used to be. Over half the total U.S. dollar financings in the first four months of 1982 was raised in the Euromarkets and although this proportion has fallen sharply so far in 1983 as a result of the strength of the domestic markets, Euro-dollar financings still amounted to a substantial \$12.5bn or so.

This explains why a number of Wall Street investment banks are determined to expand their international activities—and why securities firms from Europe and Japan have been aggressively buying their way into the financial services sector in New York and the other big U.S. money centres.

The pace of direct foreign investment in the U.S. has slackened in the past year or so, mainly because of the strength of the dollar and the uncertain state of the international economy. However, the merger and acquisitions specialists say that there are still plenty of foreigners wanting in the wings. The area in which they are most frequently reported to be interested is the financial services sector.

The reason is that the accelerating pace of change in the U.S. financial system—the result of technological as well as market forces—is presenting major business opportunities and hazards. In banking, insurance and stockbroking, institutions with high costs or

| CONTENTS                                       |      |
|--|------|
| Relief as interest rates stabilise             | II   |
| Signs of renewed takeover activity             | II   |
| Shift in portfolio pattern                     | IV   |
| European buyers: timing a key element          | IV   |
| Major banks: a battered legacy                 | V    |
| Smaller banks chary of foreign lending         | V    |
| Deregulation coming to force                   | VI   |
| Pool of venture capital                        | VI   |
| Anti-trust aim is economic efficiency          | VII  |
| Surge of earnings in securities industry       | VII  |
| Interest in property looks set to revive       | VIII |
| Growing slice of pension funds invested abroad | VIII |

fixed returns inherited from investment decisions made in less competitive times are now finding themselves under attack from new market interests. Business sectors which have been dominated for years by large and long-established companies suddenly appear to be up for grabs. The reshaping of the U.S. financial services sector is going to remain a key feature of the U.S. business scene for some time to come.

# A LEADING STUDY ON BUSINESS CLIMATES HAS JUST REVEALED THE SAME LEADER.

Alexander Grant  
& COMPANY

## BUSINESS CLIMATE SCORE 1982 RANKINGS

RANK

1.

2.

3.

STATE

FLORIDA

TEXAS

N. CAROLINA

Florida.

For the second year in a row.

By an even wider margin than last year.

In 22 important economic factors—from productivity to taxes—weighted by manufacturers themselves and analyzed by Alexander Grant & Co.

So write or call Robert L Scott, Florida Division of Economic Development, Suite L17 The Collins Building, Tallahassee, FL 32301. Telex 810-931-3655. Phone 904-488-6124.

Because for the second year in a row, it makes sense for businesses to come to Florida for the climate.

BUILD YOUR BUSINESS IN AMERICA'S  
#1 BUSINESS CLIMATE.

FLORIDA

## UNITED STATES Finance and Investment II

## Relief as interest rates stabilise

FOR THE past three years investors throughout the world have been preoccupied to the point of obsession with single question—what happens next to U.S. interest rates? More than just the performance of the U.S. investment markets has seemed to hinge almost entirely on the answer to this question.

The stability of the international banking system has been directly imperilled by the Third World's inability to service its debts. As interest rates rose and then stayed higher than the rates at which commodity prices were rising, many developing countries which had relied on inflation and the growth of exports to pay off their debts found instead that their obligations to the banks were compounding out of control.

Indirectly, U.S. interest rates have hit the world economy even harder by curtailing the value of the dollar well above what most economists and foreign governments have regarded as an acceptable equilibrium level. By pushing other industrialised countries into a round of competitive monetary squeezes designed to protect their currencies, the soaring dollar has helped to trap the world in its longest recession since the 1930s.

In the U.S. itself bond yields of over 15 per cent and short-term interest rates of over 20 per cent between late 1978 and 1982 flattened the domestic economy through their effect on capital investment and consumer spending. Life became even more miserable in the stock and bond markets because of the unprecedented fluctuations in short-term interest rates which had, until October 1978, been constrained by the Federal Reserve Board to move within prescribed limits.

Such as currency speculators shifted their attention from trade balances to the interest differentials between the U.S. and other countries, domestic investors were forced to focus increasingly on changes in the carrying costs of their portfolios rather than on the fundamental factors affecting bond and stock performance. For

most of last year the bond markets seemed more concerned about the latest blip in the money supply figures or the latest rumour about the Federal Reserve's short-term policy targets than about trends in the underlying rate of inflation.

Until last July the stock market took its cues almost entirely from bonds. If bond prices rose, the favourable effects of lower interest rates on economic activity and corporate earnings were invoked to justify higher stock prices. But the market was decidedly bearish in response to signs of any economic recovery unrelated to

... markets are gradually becoming convinced that the sort of interest rate gyrations they suffered between 1979 and 1982 may be gone for good.

falling interest rates—as a result of lower taxes, for example.

Then, in July everything suddenly changed—for currency, bond and stock markets alike. Within two months the Federal funds rate plunged from over 14 per cent to less than 9 per cent. The yield on three-month Treasury bills fell from 12.8 per cent at the beginning of July to 7.4 per cent at the end of August, while long bond yields declined from over 14 to around 12 per cent.

This sudden—and largely unpredicted—collapse of interest rates was sufficient to spark off a record-breaking rally in Wall Street share prices. Its real significance, however, could only emerge in retrospect.

Now, nearly a year later, it is becoming clear that last summer's bonanza was more than just another dip on the U.S. interest rate roller-coaster, to be followed by an even more dizzying reversal. Rather it seems that the fall in U.S. interest rates which began in July marked a major transition in Federal Reserve policy from the almost exclusive preoccupation with monetary targeting

bank regulation and erratic movements in money demand. But the theoretical commitment to the principle of targeting money growth rather than interest rates remains, Mr Volcker has repeatedly maintained.

Despite these disclaimers, after nearly nine months in which the Fed funds rate, the market interest rate which is most closely under the Fed's control, has never moved outside a band between 8 and 9.5 per cent for more than a few days, investors are gradually becoming convinced that the sort of interest rate gyrations they suffered between 1979 and 1982 may be gone for good.

Obviously there are far-reaching consequences for the markets from what the leading Wall Street consultants, Griggs and Santow, describe as the Fed's "middle course" since the autumn of last year. The new policy, characterised by the use of Fed funds as "a guideline" although not, as in the days before October 1978, as "a target," has reduced average weekly deviations in short-term interest rates by two thirds relative to the 1979-81 period. (Nevertheless interest

rates remain nearly twice as variable as they were before October 1978.)

If interest rates remain far less volatile than in the recent past, some of the assumptions which have come to dominate financial markets in the U.S. and abroad since 1978 have to be re-examined. In particular, the fear that interest rates will head upwards the moment they stop heading down has become less widespread among investors as the period of stability has lengthened.

The biggest test of the markets' nerve came just before Christmas, when a dramatic cut

spread that the trend in U.S. rates could be reversed.

As these fears—built on the failure of the Fed's discount rate move in December, on the continuing distortions in the weekly and monthly money supply figures and on the Fed's general obfuscation of its operating objectives and methods—have failed to be realised, a new robustness has entered both the bond and currency markets.

Despite bad news on budget deficits and signs of a stronger than expected recovery in the real economy, the bond market has retained a degree of resilience. The currencies which recently began to recover against the dollar once again, after the uncertainty surrounding the European Monetary System's realignment.

The market's ability gradually to put the nightmare of soaring interest rates behind it was symbolised recently by a statement from Dr Henry Kaufman, the influential Salmon Brothers economist. "Nearly all of the decline in interest rates is behind for the time being," he said, but added that there would be "no dramatic increases" in interest rates either and that bonds will trade "within a relatively narrow range."

Long bond yields, which had continued to decline for nearly three months even after short rates stabilised in late September, began to rise above 11 per cent in mid-February. The concern mounted that no further cuts in the discount rate could be expected while distorted money supply figures soared out of control.

Meanwhile the dollar, which had begun to weaken significantly in early November—to the almost universal relief of politicians and businessmen both in the U.S. and abroad—rebounded sharply around the turn of the year.

Against the yen, for instance, the dollar fell by 15 per cent between October and December 1982, after the Euromarket interest differential in the dollar's favour narrowed from 8 per cent in June to 3 per cent in November. But the dollar then rose again by over 5 per cent in January as fears receded.

Anatole Kaletsky



## Only one international banking group in the world is supported by every Arab country.

Twelve years ago, the concept was created of a banking group of a kind the world had never seen before.

A group in which every Arab country would participate with a major and significant banking presence.

A group which would then forge partnerships with major banks in the world's financial centres, so as to smooth every possible path to trade between Arab countries and the outside world.

Today, that group is a thriving reality. All twenty-two Arab countries are fully represented through twenty-six Arab institutions.

And twenty-three of the world's greatest concerns add their full weight to our common purpose.

This makes the AL UBAF Banking Group unique. It means that any corporation seeking to do business with any part of the Arab world is almost certain to consider us as a business partner.

However, there is considerably more to the AL UBAF Banking Group than our undoubted ability to open doors.

The Group's banking activities are unusually diversified, and remarkably successful by any standard.

You would naturally expect us to be strong in the Money Market. We are. In 1982, turnover there alone was \$300 billion.

Perhaps less obvious were our Total Footings which, in 1982, reached \$14 billion.

Foreign Trade turnover totalled \$6 billion. And the Group was lead manager, co-manager and participated in numerous syndicated loans to the value of \$62 billion.

These, frankly, are performance figures which give the Group the right to be considered as a primary partner in any dealings with the Arab world.

It's business, of course, but to us it goes beyond business.

And as our record shows, it works.

**البنوك العربية**  
**ALUBAF**  
**BANKING GROUP**

Bahrain ALUBAF Arab International Bank E.C.  
Hong Kong UBAF International Limited.  
London UBAF Bank Limited, UBAF Financial Services Limited.  
Luxembourg UBAF Arab German Bank S.A. Branch in Frankfurt am Main.  
New York UBAF ARAB AMERICAN BANK Branch in Cayman Islands.  
Paris Union de Banques Arabes et Francaises—U.B.A.F.  
Branches in Bahrain, Seoul, Singapore, Tokyo.  
Rome UBAF Arab Italian Bank S.p.A. Representative Office in Milan.

Beirut Representative Office.  
Cairo Representative Office.

**FOREIGN INVESTMENT:** On this and Page IV  
Barry Riley reviews direct and portfolio investment from foreign countries

### SELECTION OF FOREIGN TAKEOVERS OF US COMPANIES—1982-83

| TARGET                          | BIDDER                      | COUNTRY     | PRICE    | DATE          |
|---------------------------------|-----------------------------|-------------|----------|---------------|
| American Banker                 | Intl. Thomson Organisation  | Canada      | \$55m*   | February '83  |
| Apico Auto Auctions             | British Car Auctions        | UK          | \$4.5m   | December '82  |
| Automation Service Equipment    | Glynnwood International     | UK          | \$10m    | July '82      |
| Bache Insurance Services        | Jardine Matheson            | Hong Kong   | \$23m    | March '83     |
| Boston Industries               | Redland                     | UK          | \$70.4m  | December '82  |
| Cedar Point                     | S. Pearson and Son          | UK          | \$144m   | March '83     |
| Compugraphic                    | Agfa-Gevaert                | W. Germany  | n.a.     | February '83  |
| Consort Biomedical Laboratories | Hoffmann-La Roche           | Switzerland | n.a.     | August '82    |
| Cornelius Co. of Minneapolis    | IMI                         | UK          | \$32.5m  | March '83     |
| Crowley Foods                   | Wessanen                    | Netherlands | n.a.     | September '82 |
| DAP                             | Beecham                     | UK          | \$70m    | January '83   |
| Duffy Mott                      | Cadbury Schweppes           | UK          | \$41m    | February '83  |
| Fiske Electric                  | William Press               | UK          | \$17.7m* | August '82    |
| Fleischmann Distilling          | Whitbread                   | UK          | \$155m*  | October '82   |
| Gould (division)                | Siemens                     | W. Germany  | n.a.     | February '83  |
| Harris Manufacturing            | Swedish Match               | Sweden      | n.a.     | December '82  |
| Walter Heller (subsidiary)      | Fuji Bank                   | Japan       | \$425m   | March '83     |
| Jeweller's Protection Services  | Security Centres Holdings   | UK          | \$12.3m  | February '83  |
| Kallestad Laboratories          | Montedison                  | Italy       | n.a.     | June '82      |
| Keystone Foods                  | Northern Foods              | UK          | \$237m   | January '83   |
| Kurt Orban                      | Deutsche Babcock            | W. Germany  | n.a.     | February '83  |
| Leider                          | Lucas                       | UK          | \$12m    | May '82       |
| Leisure Services                | Sketchley                   | UK          | \$40.6m  | February '83  |
| Micro Technology                | Electrocomponents           | UK          | \$10.8m* | August '82    |
| New Company                     | Inco (batteries division)*  | Canada      | \$132m   | February '83  |
| Norton*                         | Siebe Gorman Holdings       | UK          | \$50m    | December '82  |
| Maxx Services                   | Sketchley                   | UK          | \$13m    | February '83  |
| Scotts Branch Coal Mine         | Holland Carbon Fuels        | Netherlands | \$30m    | June '82      |
| Sodico                          | Sandoz                      | Switzerland | n.a.     | January '83   |
| Sun Resorts                     | Southern Sun                | S. Africa   | \$50m    | March '83     |
| Tri-American                    | Guardian Royal Exch. Assoc. | UK          | \$11m    | October '82   |
| Utah International              | Broken Hill Proprietary     | Australia   | \$2.4bn  | January '83   |
| Westmorland Coal                | VEBA                        | W. Germany  | \$21.5m  | June '82      |
| Wharton Econometric             | CSIS                        | France      | n.a.     | March '83     |
| White Consolidated Industries   | Spirax-Sarco Engineering    | UK          | \$22m    | February '83  |
| Julius Wille                    | Whitbread                   | UK          | \$54.6m  | October '82   |
| Wilpatty                        | Krupp Wilpatty              | Switzerland | n.a.     | February '83  |
| Zeccon                          | Sandoz                      | Switzerland | n.a.     | January '83   |

\*Subsidiary of company being sold or selling off part of organisation.

†The price is total for more than one acquisition.

Source: The FT Mergers and Acquisitions Publication.

## Signs point to renewed takeover activity

ALTHOUGH THE foreign takeover boom in the U.S. peaked back in the late 1970s and has since gone into a fairly sharp decline, leading American investment bankers are optimistic that the rate of interest will pick up again in the coming months.

Continuing interest by foreign companies in building up their U.S. activities has been demonstrated by several sizeable deals in recent weeks. Fuji Bank of Japan, for instance, has agreed the \$425m takeover of two commercial finance subsidiaries of Walter E. Heller, banking and financial services group that was almost bought by Midland Bank a few years ago. The British confectionery group Rowntree Mackintosh is paying some \$215m to General Mills for a snack foods operation. Tom's Foods.

According to Mr Geoffrey T. Bois, head of the mergers and acquisitions team at investment bankers Goldman Sachs, activity has already been picking up in the past six to nine months, at any rate behind the scenes.

"We're as active as we have ever been in the international M and A market," he says, suggesting that there has been a build-up in the availability of cash for international companies. "I would expect to see much more activity over the next year."

Mr Bruce Wasserstein, of First Boston, who has been prominent in several big domestic U.S. deals in recent months, is also keeping a close eye on the international market. He was in London a few weeks ago and was surprised at the high attendance rate of senior British executives invited to a promotional seminar.

He is not so confident that takeover activity will rise during the next six months but he sees it building up after that. "UK interest hasn't dropped off as much as the rest of Europe," he notes. Switzerland is a possible exception but "the lights in France went out."

At Morgan Stanley Mr Joseph Fogg, the mergers and acquisitions chief, remembers that at the peak period in the late 1970s international activity accounted for between a quarter and a third of the firm's M and A business.

Likely sources

"We see signs of its reappearance," he says, picking out the UK, Sweden, W. Germany and Switzerland as the likely sources of growth.

He also regards the Fuji Bank deal as something of a pacesetter. In the past the Japanese have been reluctant bidders and although deals have been mooted very few have actually come to fruition.

Japanese manufacturing companies have the option, which they usually prefer, of setting up greenfield operations but banks and insurance companies are forced to buy their way in.

Mr Fogg suggests that other Japanese financial institutions will be considering their posi-

tion. "If one or two deals are done successfully, then at that point there will be quite a lot of interest," he predicts.

Historically, the biggest source of foreign direct investment in the U.S. has been the UK, followed by Canada. On some definitions the Netherlands has also been very important but very much because of the activities of three giant companies—Royal Dutch/Shell, Unilever and Philips—two of which are partly British-owned.

Switzerland and W. Germany come next, followed by France and Japan. Smaller countries to make an occasional impact on the corporate scene are Sweden, Belgium, Australia, South Africa and Hong Kong. The Latin Americans and the countries of the Middle East generally confine themselves to developing or portfolio investment, though the Kuwaiti takeover of Santa Fe International, an oil services group, was an interesting exception.

Bitten hand

A number of factors have contributed to the slowdown in foreign takeovers of American companies in the past few years. The expenses of many bids have been unprofitable because they found it difficult to adapt to the American environment and partly because in many sectors the recession has bitten very hard. The recession has hit Europe, too, forcing many potential bidders to concentrate on problems closer to home.

Financial factors have also been important. At one stage the dollar was weak and American share prices were low. Then the dollar strengthened and sharply higher interest rates made dollar financing look very expensive.

More recently equity ratings in the U.S. have been rising rapidly, which has tended to put foreign bidders—who are usually content to make terms at something of a disadvantage compared to U.S. buyers whose own paper has also become more valuable.

However, the strategic reasons for foreign bids remain mostly valid. Large European companies are looking for geographical diversification and notably for direct access to the world's largest single market. Exposure to high technology is often a motivation. Some foreigners, notably the Japanese, are looking for ways round trade restrictions.

Often, too, American companies are quite keen to sell to foreign rather than domestic buyers. There are likely to be fewer anti-trust complications and no company likes to get involved in talks which involve giving away confidential information to domestic competitors.

Foreign buyers are also less inhibited by technical problems such as the accounting requirements for American companies to amortise goodwill.

Such factors are especially important in cases of divestment of operating divisions by large, over-leveraged U.S. corporations—a method of raising

finance for the parent which has become increasingly common.

Some investment bankers also point to the way that U.S. management feel safer under absentee foreign ownership, although this may be changing as foreign companies

IF YOU'RE LOOKING  
FOR BANKING, LEASING,  
CONSUMER FINANCE, BONDS,  
INSURANCE, MORTGAGES,  
INTERNATIONAL BANKING,  
AG CREDIT, AND  
A WHOLE LOT MORE...

LOOK TO NORWEST.



**NORWEST**

*We're Norwest Corporation. You may know us as a leading banking group in the Upper Midwest with 86 banks in seven states. We're that. And a whole lot more. We're leasing. Corporate finance. Insurance. Ag lending. It all adds up to an impressive range of corporate and retail financial services, under one name. It's the direction of things to come. It's the place to look to right now. Norwest.*

**WHO'S NORWEST?**

Norwest Agricultural Credit—financing for farmers and ranchers.

Norwest Leasing—equipment leasing to agriculture and all other industries.

Norwest Mortgage—providing mortgage money nationwide to finance residential and commercial buildings.

Norwest Financial Services—providing financing for consumers and small businesses through 460 offices in 38 states.

Norwest Capital Management & Trust Companies—estate and capital management for individuals and corporations.

Norwest Banks Minneapolis/International—customers of all Norwest banks have access to international markets through cooperation with Norwest Bank, Minneapolis, which has operations in Mexico City, Luxembourg, the Bahamas, London, Hong Kong, Miami and New York.

Norwest Business Credit—providing tailored revolving working capital credit and term financing programs secured by inventory, accounts receivable and real estate.

Norwest Venture Capital—providing venture capital to growing small businesses.

Norwest Insurance—offers all types of insurance including life, property, casualty, auto, home owners and commercial.

Our stock exchange symbol will remain as always—NOB.

Norwest Corporation  
1200 Peavey Building, Minneapolis, MN 55479

BANKING. AND A WHOLE LOT MORE.



## UNITED STATES Finance and Investment IV

## Shift in portfolio pattern



Astronaut White is shown performing his spectacular space walk during the third orbit of the Gemini-Titan 4 flight.

## Pioneer

When Edward White II became the first American astronaut to walk in space during the Gemini-Titan 4 mission, he showed the qualities needed for success: exploration, leadership, resourcefulness, and daring.

These same qualities are also the key to success in international business, where the search is always on for new routes to finance investment and new ways to meet market needs around the world.

The HongkongBank group, an international team, has more than a century's experience of opening up new

territories, and helping its customers develop opportunities in international trade and investment.

Intimate knowledge of an unrivaled communications network, give HongkongBank the edge in responding to customer needs effectively and speedily. At both local and international levels.

With more than 1,000 offices in 54 countries, concentrated in Asia, the Middle East, Europe and the Americas, HongkongBank gives you access to a range of financial services which will not only help you to explore, but, more importantly, to succeed.

Talk to us now at our London office, at 99 Bishopsgate, London EC2P 2LA, or our New York office at 5 World Trade Center, New York NY 10046.

CONSOLIDATED ASSETS AT 31 DECEMBER 1982 EXCEED US\$58 BILLION.

### HongkongBank

The Hongkong and Shanghai Banking Corporation

Marine Midland Bank • Hongkong Bank of Canada • The British Bank of the Middle East • Hang Seng Bank Limited • Warley Limited • Anthony Gibbs & Sons Limited • Mercantile Bank Limited

Fast decisions. Worldwide.

HONGKONG BANK

## FIRST CITY. REACHING FURTHER, DOING MORE IN TEXAS BANKING.

### OUR STRENGTH AND STATEWIDE NETWORK MAKE US ONE OF THE STATE'S FINANCIAL LEADERS.

As a major financial institution in Texas and the Southwest, First City has a long-term commitment to maintaining its leadership role. And we have the resources to back that commitment.

As First City National Bank of Houston, we are the lead bank of First City Bancorporation of Texas, a bank holding company with more than \$16 billion in

total assets. We are the largest financial institution in Houston, the largest city in Texas. And we're also part of a growing network of more than 60 banks all across Texas.

Despite some of the economic realities that the nation is experiencing, First City is still enjoying a favored position in this premier growth market. That's because our

financial strength and statewide connections have continued to help further business and industry in Texas.

And with a keen perception of markets around the world and offices in key markets, First City is committed to helping you participate not only in Texas growth, but in regional and international growth as well.

### FIRST CITY NATIONAL BANK OF HOUSTON

### FIRST CITY BANCORPORATION OF TEXAS, INC.

#### Financial Position (In Thousands)

#### Financial Position (In Thousands)

| December 31, 1982         | December 31, 1982 |
|---------------------------|-------------------|
| Total assets.....         | \$9,921,239       |
| Loans.....                | 5,032,506         |
| Deposits.....             | 7,908,839         |
| Shareholder's equity..... | 411,829           |
|                           |                   |
| Total assets.....         | \$16,567,101      |
| Loans.....                | 9,280,718         |
| Deposits.....             | 13,354,883        |
| Shareholder's equity..... | 887,098           |

### FIRSTCITY

First City National Bank of Houston

Member First City Bancorporation of Texas, Inc., a bank holding company with more than 60 member banks throughout Texas.

MEMBERS FDIC © 1983 FDIC

MAIN OFFICE (International Division)

1001 Main Street, Houston, Texas 77002, Telephone: (713) 656-6670, Telex: FIRSTBANK 762429, Robert C. Howard, Executive Vice President

LONDON BRANCH

99 Bishopsgate, 20th Floor, London, EC2M 3XD, England, Telex: 889535, Swift: FCNB GBZL Telephone: (01) 608-2491

J. Pat Parsons, Senior Vice President and General Manager

SINGAPORE BRANCH OFFICE

2307 Ocean Building, Collyer Quay, Singapore 0104, Singapore, Telex: 8525478, Swift: FCNB SGSG, Telephone: (65) 222-4903

Michael R. Conwell, Vice President and General Manager

FAR EAST REPRESENTATIVE OFFICE

New Tokyo Building, Room 309, 5-1 Marunouchi 3-chome, Chiyoda-ku, Tokyo, 100 Japan, Telex: J23739, Telephone: (03) 275-1055

Noboru Okada, Vice President and Senior Representative

MIDDLE EAST REPRESENTATIVE OFFICE

Manama Center, Suite 505-Section 1, Manama, State of Bahrain, Telex: EN 5547, Telephone: (973) 230-979, E. Dieter Blumenthal, Assistant Vice President

NASAU BRANCH

PO. Box 2557, Houston, Texas 77001, Telephone: (713) 656-6048, Telex: FIRSTFOREX HOU 777598

FIRST CITY BANK OF DALLAS, Telephone: (214) 655-8000; and FIRST CITY NATIONAL BANK OF EL PASO, Telephone: (915) 546-5700.

FALLING interest rates and a depressed U.S. economy led to a shift in the pattern of foreign portfolio investment in the U.S. last year. According to U.S. Treasury figures, net foreign purchases of Treasury notes and bonds rose from \$15bn in 1981 to \$17.3bn in 1982. But purchases of equities tumbled from \$5.5bn to \$3.9bn. By the final quarter, however, the revival in the equity market was beginning to shift the pattern back again.

General perception overseas that the dollar has been overvalued has tended to inhibit much foreign investment in dollar securities in the past year or so. Political and economic uncertainties have worked the other way, however. The "flight into quality" has encouraged

minor Swiss buying increased, but only to a net level of near \$0.7bn, while the UK continued to be a net seller, though on a smaller scale than in 1981.

In equities—where total overseas holdings are roughly also of the order of \$50bn—the UK was a far more important factor. Indeed British net purchases of U.S. equities are estimated to have climbed from \$2.2bn in 1981 to just over \$3bn in 1982.

Not only was this against the trend, but it means that UK investors accounted for something like 80 per cent of all foreign net buying of U.S. common stocks last year.

#### Continued trend

This large-scale activity by British investors continues a trend that has persisted since 1981. The shift in the pattern of foreign exchange controls were lifted by the UK Government in the latter part of 1979. Since then British institutional investors—and to some extent private investors too—have been diversifying geographically in a way that was inhibited in previous years.

Total transactions in U.S. equities by British investors, taking into account both buying and selling, reached \$19.8bn in 1982, which represented over 20 per cent of all activity by foreign investors.

The weakness of the pound meant that the British appetite for U.S. securities was not restrained to the same degree by currency factors as was the demand from some other countries. When the dollar weakened in the final quarter of the year sterling was the only major currency not to appreciate in dollar terms. The Swiss franc, for example, showed a gain of 8 per cent in this period.

Despite the adverse trend of the dollar in the final quarter, however, overseas buyers have increased their buying of U.S. equities in that period because of the sharp rise in the equity market.

The slackening of Middle Eastern buying was more than offset, however, by an increase in European purchases. The big feature here was the jump in West German net buying from \$1.1bn to \$5.3bn, which could have reflected economic and political nervousness in Germany.

Other changes in the European picture were comparatively

by deteriorating business conditions. Elf Aquitaine's experience has probably soured the whole French approach to U.S. expansion.

Such problems have underlined the need for careful timing. While some companies are hitting the winds over their forays into the American energy and resources field, others which bided their time and now quietly picking up assets—especially producing properties—at much lower prices.

For big European-based multinationals there is strong motivation to get into the U.S. market, almost regardless of the short-term problems. Companies like BASF, Industrial and the Royal Dutch/Shell Group did so many years ago (most Americans now think the Shell is an American-owned company).

For the British industrial conglomerate Thomas Tilling the sharp setback in its U.S. operations has laid it open to an opportunistic bid from a rival British group, BTTR.

The French oil and gas major Elf Aquitaine paid around \$2bn for the mining and chemicals group Texmagnif in 1981, only for it to be seriously hit

in the oil price collapse.

For big European-based multinationals there is strong motivation to get into the U.S. market, almost regardless of the short-term problems. Companies like BASF, Industrial and the Royal Dutch/Shell Group did so many years ago (most Americans now think the Shell is an American-owned company).

More recently Elf, by taking control of Sohio, and BOC, by acquiring Arco, has developed a strong U.S. presence. But Unilever and Phillips have found it more difficult to build appropriate positions in the U.S. market. Increasing protectionism means that many Japanese companies may now face the same kind of challenge leading to joint ventures like the GM-Toyota small car project.

European banks also feel a need for a direct representation in the U.S. a path now being followed by Japanese banks as well. There could be some opportunities in the currently troubled U.S. banking industry but there are risks too—especially of capital inadequacy and loan losses—which may explain why a number of smaller banks and financial service companies are on the market.

In any industry there are risks in plugging into a big competitive market like that of the U.S. where at least business is by and large played by the rules but where those rules need to be learned thoroughly.

The most successful European companies to have made large direct investments in the U.S. include many whose acquisitions have developed out of an existing import-based business. Ideally, the products, technology and marketing techniques developed in the U.S. will flow back to reinforce the European base.

Some companies have also succeeded

on more of a conglomerate philosophy

but this is only likely to work if there

is a strong commitment to the U.S. reinforced by a high-level management team resident in the U.S.

increased further and the Germans appeared as significant buyers to the extent of over \$20bn. This may have reflected some of the same factors which led to heavy German activity in the U.S. domestic bond markets.

Canada and Latin America also joined in the buying boom, as did the Japanese with purchases of \$25bn which more or less cancelled out their net sales earlier in the year.

But the French were notable abstainers from the general buying revival. French investors had reached a record \$300m in 1981 but the shift of assets came to an end. During 1982 French investors appear to have been restrained by currency and other restrictions and have also been able to tap high interest rates at home.

The other anomaly of the year was the shrivelling of Arab purchases of U.S. equities, which tumbled from over \$1bn in 1981 to \$376m in 1982. The quarterly statistics for 1982 show a consistent decline, culminating in an actual net sales figure of over \$200m for the final quarter—when most other investors were enthusiastically buying into a rising equity market.

A significant amount of Arab-originated business is done through Swiss intermediaries, which may partially explain why the Swiss, too, apparently lost their taste for Wall Street last year.

The Swiss were net sellers in every quarter, their disposals for the full year totalling over \$500m against net purchases of nearly \$300m in 1981 and about the same in 1980. Swiss investors are traditionally conscious of currencies and are oriented towards bonds rather than equities, the recent fall of the Swiss franc against the dollar in the latter part of the year, together with the fall in interest rates, may have caused them to shift back to their historical preferences.

As for the Arabs in oil-exporting countries, there appears to have been a reversal of the factors which led to a marked upsurge in their U.S. equity purchases in the previous two years. Early in the year they were restrained by the poor price performance of common stocks and by the time the recovery came they were

European banks also feel a need for a direct representation in the U.S. a path now being followed by Japanese banks as well. There could be some opportunities in the currently troubled U.S. banking industry but there are risks too—especially of capital inadequacy and loan losses—which may explain why a number of smaller banks and financial service companies are on the market.

In any industry there are risks in plugging into a big competitive market like that of the U.S. where at least business is by and large played by the rules but where those rules need to be learned thoroughly.

The most successful European companies to have made large direct investments in the U.S. include many whose acquisitions have developed out of an existing import-based business. Ideally, the products, technology and marketing techniques developed in the U.S. will flow back to reinforce the European base.

Some companies have also succeeded on more of a conglomerate philosophy but this is only likely to work if there is a strong commitment to the U.S. reinforced by a high-level management team resident in the U.S.

### HANSON TRUST OF BRITAIN

## Unglamorous but profitable

THE BRITISH company Hanson Trust is one of the most successful overseas conglomerates actively trading in the U.S. Profits in the U.S. have grown consistently over the years and in the year to last September accounted for almost all the \$25.4m before tax earned by Hanson's activities outside Europe. This was more than half the group's total of \$60.4m.

Hanson is sometimes accused of buying dull businesses with limited potential and there is certainly nothing exciting about a list which includes shoe retailing, meat processing, textiles and chemicals. However, it appears to have developed a profitable formula for turning such an unpromising collection of varied American companies into a relatively dynamic whole.

Dr Decker argues that it is a mistake to try to buy technology. "That's where the American idea comes to fruition. You can't just come here and buy a piece of it." He thinks, however, that Siemens is gaining an overall benefit from long-term exposure to the U.S. technological environment.

Will the group also be influenced by U.S. acquisition methods? Dr Decker does not think so. "I cannot imagine us doing any unfriendly deal. It's not the Siemens style." Perhaps, however, the group might adopt a white knight role. "We have been asked. You can't rule it out."

His policy over the years has been to take advantage of the relative cheapness of the less glamorous type of U.S. busi-

ness. "You need to buy assets at a discount to safeguard yourself against trading decline," he suggests. It has not worried him that he has been confined to what he admits are "dull, steady businesses."

Sir Gordon has often been outbid by other European companies, some of which have subsequently had cause for regret. He argues that European bidders have often been in too much of a hurry. They have also been misled by uncharming American bargaining tactics, which have led to some unnecessarily high prices being paid.

### Plenty of traps

He warns his compatriots that "those lawyers will drive you crazy" and that even after the deal is signed, there are plenty of traps in the American business environment which is very competitive. "British companies tend to view the country like a great big British pub," he says.

For the time being, at any rate, Sir Gordon appears to be out of the market. "The p/e ratios have become very high," he says, "and the asset values are not very good. U.S. companies are not any longer attractive to a discerning UK company."

For the time being, at any rate, Sir Gordon appears to be out of the market. "The p/e ratios have become very high," he says, "and the asset values are not very good. U.S. companies are not any longer attractive to a discerning UK company."

For the time being, at any rate, Sir Gordon appears to be out of the market. "The p/e ratios have become very high," he says, "and the asset values are not very good. U.S. companies are not any longer attractive to a discerning UK company."

For the time being, at any rate, Sir Gordon appears to be out of the market. "The p/e ratios have become very high," he says, "and the asset values are not very good. U.S. companies are not any longer attractive to a discerning UK company."

## UNITED STATES Finance and Investment V

BANKING: Our New York staff report mixed fortunes for the banks in the past year, notably because of the world debt crisis

## Home and overseas loan problems leave battered legacy

THE MAJOR U.S. money centre banks have turned in a mixed performance over the past 12 months.

While lower interest rates in the past nine months have helped some to post reasonable earnings gains, particularly in the latest quarter, for most banks such gains have been at least partially offset by a dramatic increase in non-performing loans and considerably higher loan loss provisions.

For a small group of banks 1982 will be a year they would prefer to forget.

International loan problems and re-schedulings have raised questions over the banks' overseas lending policies and the banks' domestic business has been little better. Besides well publicised bankruptcies like First and Penn Square, scores of other borrowers, particularly in the energy and property sectors, have run into problems.

All this has happened when the banking industry itself is

going through a period of unprecedented change.

Some of the major money centre banks started the year battered and bruised. The Penn Square failure in particular has caused pain, particularly for Continental Illinois, the seventh largest U.S. bank and Chicago's largest.

The Oklahoma City bank's failure was a major contributory factor to Continental's poor full year and first quarter performance. Earnings last year plunged 43.3 per cent while non-performing loans soared to \$1.9bn at year-end and \$2bn at the end of the first quarter.

As a result, the bank, which is now attempting a breath of difficult recovery, has seen its return on equity and return on equity shrink to a meagre 0.18 per cent and 4.9 per cent respectively at year-end.

Continental is not alone. For Seattle's Seafirst Bank, not one of the major money centre banks but nevertheless

less a major regional ranked 29th largest in the U.S., Penn Square has proved to be a near-fatal body blow.

## Deciding factor

Mr Richard Cooley, Wells Fargo Bank's chairman, was recruited just before Christmas to help try to sort out the bank's problems. But in spite of arranging a \$1.5bn standby agreement with other major banks, \$1.2bn in first quarter loss proved to be the deciding factor. Last month Seafirst agreed to merge with BankAmerica.

Chase Manhattan, which also bought a \$212m slice of Penn Square's \$2bn energy loans, reported lower full year and first quarter results.

Both Chase and Manufacturers Hanover were also hit by the Drysdale Government Securities collapse last year.

Even banks in the once booming South West have been hit by the impact of the recession on their customers.

Interfirst, the rapidly growing Dallas-based banking group and 15th largest in the U.S., saw its first quarter earnings tumble 25 per cent after reporting energy loan problems.

Overall the total size of the top 12 banks' non-performing loans increased by about \$7bn to just over \$15bn at the end of the first quarter. Total loan loss provisions were some 80 per cent higher at just over \$700m, reflecting the deterioration in asset quality on both domestic and international lending.

The problems of some of the less developed countries have had other effects on the major U.S. banks, which rank among their largest creditors. The banks have been forced to reveal considerably more about what they would care to do about their overseas problems.

But perhaps most significantly it has tarnished their public — and Congressional — image and led directly to a

set of new proposals which would result among other things, in the U.S. banks having to set aside special reserves against losses on overseas lending.

Although the new regulations have yet to pass into law, it seems increasingly likely that U.S. bank overseas lending will be subject to tougher supervision and control. That will be the price Congress — backed in part by the regulators — will have extracted for "bailout" of the banks' problem foreign loans through higher IMF quotas.

Nevertheless, the banks do appear to be on the verge of a major victory on another legislative battleground — the interest withholding tax which was planned for introduction this July as part of a mixed bag of Federal budget trimming measures.

## Interest rates

Although the major banks publicly disassociated them-

selves from a fierce lobbying campaign mounted by the smaller banks against the proposal, they will be a major beneficiary if, as seems likely, the proposal is delayed.

The banks also had mixed fortunes with the recent deregulation of interest rates — a process which has allowed the lifting of interest rate ceilings on many forms of deposit accounts and to the creation of new money market rate and interest-bearing current accounts. As a group the 12 largest banks reported net earnings 9 per cent higher in the first quarter of last year under \$1bn.

About three-quarters of the major money centre banks were able to report better-than-expected first quarter earnings, mainly as a result of lower funding costs coupled with improved margins. At Morgan Guaranty, for example, the net yield increased from 2.6 per cent to

3.2 per cent in the latest quarter.

This recent improvement in earnings together with a return of investor confidence in the banks has helped lift bank share prices back up towards — and in a few cases — book value and enabled banks to begin to return to the straight equity markets.

This follows a period during which they had to rely on preferred stock and international bond issues to bolster capital ratios.

But the latest figures also highlighted the varying degrees to which the major U.S. banks have been able to exploit the new money market accounts.

While banks on the East Coast managed to absorb the higher deposit costs and seem to have been particularly successful in attracting funds back from the money market funds, those on the West Coast, where competition for the new accounts was

very fierce, were less fortunate.

BankAmerica in particular blamed its lacklustre first quarter performance on its higher rate deposit rate structure. Crocker Bank, 57 per cent owned by Midland in the UK, was even more adversely affected.

Comparisons were also affected by a change in the way U.S. banks now report their earnings. The old item earnings, for securities losses or gains, is now buried in the figures in favour of a single bottom line system. In the immediate term that bottom line figure will remain closely tied to the course of interest rates and the pace of the economic recovery.

But by bidding up most of the U.S. banks' share prices at least appears to believe that the worst may be over.

Paul Taylor

## Smaller banks chary of foreign lending

A CURSORY glance through the chairman's statements of most U.S. money centre banks a couple of years ago would have left the reader with the impression that U.S. banks had little or no overseas business.

The bulk of comments were given over to the domestic scene and only very occasionally did chairmen allude to the international situation. All that has changed over the last six months, however, as U.S. bankers and their shareholders have woken up to the grim fact that they are very exposed to the problems that have hit the international banking community.

Directors of the small regional banks have begun to ask why their institutions are lending money in Brazil, Argentina and Mexico when local manufacturers and farmers are struggling to raise finance. It is one thing having a commercial loan go sour when the borrower is on the other side of town and the bank has a first lien on the assets. It is quite another to find you are just one of 500 or so banks that have lent money to Grupo Alfa, Mexico's largest private industrial conglomerate, which is struggling to reschedule its \$2.5bn of debts.

U.S. banks are putting a brave face on the recent international banking crisis but it is quite clear that many of them are withdrawing from the international scene and concentrating on developing their business in their own backyards. It might be less glamorous but it is what the U.S. regional banks know best.

A few figures point up the areas of greatest concern for U.S. banks. Mexico leads the list of countries which have borrowed most heavily from U.S. banks. At the end of 1982 it owed U.S. banks \$24.4bn, more than double the figure just three years ago.

## On the doorstep

The proximity of Mexico to the U.S. has meant that many small regional banks along the U.S.-Mexican border have been big lenders to that country. The speed with which Mexico's liquidity problems surfaced last summer shocked U.S. bankers but the situation has settled down somewhat since Mexico restricted its debts. For the time being U.S. bankers are relatively comfortable about their exposure to Mexico if for no other reason than that it is on the U.S. doorstep and the U.S. Government would not allow anything too dire to occur which might threaten U.S. banks' stability.

By contrast, U.S. banks are far less relaxed about their next two biggest borrowers, Brazil and Argentina. At the end of 1982 Brazil owed U.S. banks \$22.5bn and Argentina owed \$8.9bn.

In Brazil's case U.S. bankers have always been impressed by the country's ability to grow and manage its financial performance. They are not at all sure, however, that Brazil can meet its ambitious targets to put its house in order so that it can live within the tough con-

ditions international banks and the international agencies have insisted on if the country is to receive their financial support.

The reports of civil disturbance are making U.S. bankers nervous that the sacrifices Brazil may have to make will impose intolerable social strains on the country. The last thing they want is another Iranian type revolution occurring in such an important market. Unlike the case of Iran they do not have the cushion of sizeable Brazilian deposits which they can locate if the country runs into arrears on its debts.

## Another cause

Argentina, which owes U.S. banks \$8.9bn, is another cause for concern. Here, however, U.S. banks have not been expanding their lending at anywhere near the same rate. Nevertheless they are worried whether the country has the political framework for solving its financial problems.

It is one of the richest countries in Latin America but it also has a tradition of instability which is worrying many U.S. bankers as they watch the tortuous negotiations on its debt rescheduling.

There are several other Latin American countries which are giving U.S. banks cause for concern but the exposure is much more limited and the risks are less. As a group Latin American borrowers account for a fifth of U.S. banks' international loans.

South Korea and the Philippines two other big developing country borrowers, account for another 4 per cent of total bank lending overseas. Eastern Europe, another trouble spot for U.S. banks, accounts for less than 1 per cent. The great bulk of U.S. bank lending overseas, \$21bn, is still to developed countries.

Within there are several hundred U.S. banks involved in international lending, close to two-thirds of it is in most cases accounted for by the nine big U.S. banking groups, which seem to put the present problems in context. These banks are relatively sophisticated in their international lending experience and are bearing the brunt of the work on rescheduling individual country debt.

One problem has become particularly acute, however, the case of U.S. banks' interbank lines to Brazil. As part of the overall rescue package the authorities are hoping that the U.S. regional banks will restore their interbank lines to previous levels.

The U.S. regional banks have generally made it clear that they are not going to do this and whereas in Britain a quiet word from the bank regulator concerned would do the trick the U.S. regional banks are an independent bunch and when they have made up their minds it is difficult to get them to budge.

In the case of Brazil the shortfall in interbank lending accounted for some 10 per cent of U.S. regional banks' lending. This does not sound a lot but it is proving an important obstacle in the Brazilian debt negotiations since the

U.S. bankers are urging their critics to remember that developing countries take well over a third of all U.S. exports and provide jobs for an estimated 1.8m Americans. For these reasons it is vital that U.S. banks shoulder their share of the lending necessary to keep the developing countries afloat over the next year or two.

Conservative assumptions indicate that the 21 major less developed countries will need approximately \$70bn of new lending up to 1985. This is the equivalent of a 7 per cent per annum increase in private bank lending. It is a far cry from the 20 per cent plus per annum which existed a couple of years ago but for the U.S. banks at least it is a target which will be hard to reach.

## TOP 10 US BANKS

## THIRD WORLD DEBT EXPOSURE

|                  | Mexico | Brazil | Venezuela | Other | Total as per cent of equity |
|------------------|--------|--------|-----------|-------|-----------------------------|
| Firstcorp        | 2.27   | 4.35   | 1.09      | 1.09  | 9.81                        |
| BankAmerica      | 2.50   | 2.30   | 2.00      | —     | 6.88                        |
| Chase            | 1.69   | 2.36   | 1.01      | 1.01  | 6.07                        |
| Manhattan        | 1.73   | 2.01   | 1.10      | 1.07  | 5.81                        |
| Bankers Trust    | 1.08   | 1.69   | 0.54      | 0.76  | 4.07                        |
| Guaranty         | 1.50   | 1.30   | —         | 0.74  | 2.94                        |
| Continental      | 0.70   | 0.49   | 0.46      | 0.38  | 2.02                        |
| First Interstate | 0.68   | 0.47   | —         | —     | 1.15                        |
| Bankers Trust    | 0.57   | 0.87   | 0.47      | —     | 2.23                        |
| Sec. Pacific     | 0.53   | 0.49   | —         | 0.18  | 1.19                        |

Source: The American Banker March 1983.

William Hall

## PERFORMANCE OF U.S. MONEY CENTRE BANKS

| Ranked by assets end-1982         | Total assets<br>31/3/83<br>\$m | Annual<br>% change | Net income for<br>year ending<br>31/12/82<br>\$m | Loan loss pro-<br>vision (5m)<br>1983<br>Annual<br>% change | Non-performing<br>loans (\$m) |      |          | Return on<br>equity (%)<br>first quarter<br>1983 |
|-----------------------------------|--------------------------------|--------------------|--|---|-------------------------------|------|----------|--|
|                                   |                                |                    |  |   | 1983                          | 1982 | % change |  |
| Citibank                          | 122.3                          | + 9.0              | 721.0  | + 36.0  | 126                           | 90   | + 51     | 15.4   |
| BankAmerica Corporation           | 115.7                          | + 1.1              | 582.9  | + 1.4   | 96                            | 57   | + 72     | 11.47  |
| Chase Manhattan Corporation       | 78.7                           | + 3.3              | 268.0  | + 25.4  | 70                            | 55   | + 27     | 13.6   |
| Manufacturers Hanover Corporation | 59.6                           | + 4.7              | 250.0  | + 17.0  | 54                            | 26   | + 111    | 16.5†  |
| J. P. Morgan and Co.              | 59.4                           | + 7.5              | 384.2  | + 11.3  | 70                            | 17   | + 312    | 13.7   |
| Chemical New York Corporation     | 46.4                           | + 3.8              | 240.6  | + 11.9  | 29                            | 16   | + 84     | 14.79  |
| Continental Illinois Corporation  | 41.3                           | - 11.7             | 77.9   | - 69.4  | 100                           | 35   | + 186    | 7.3  |
| First Interstate Bancorp          | 40.1                           | + 7.1              | 221.2  | + 8.3   | 43                            | 28   | + 52     | 13.12  |
| Bankers Trust New York            | 39.5                           | + 6.2              | 230.0  | + 27.0  | 15                            | 15   | + n.c.   | 13.94  |
| Security Pacific Corporation      | 36.6                           | + 10.0             | 224.3  | + 12.0  | 38                            | 19   | + 94     | 8.55   |
| First Chicago Corporation         | 35.0                           | + 6.8              | 136.8  | + 15.0  | 35                            | 12.5 | + 56     | 7.79   |
| Crocker National Corporation      | 26.4                           | + 17.8             | 71.6   | + 13.8  | 15                            | 9    | + 55     | 5.12   |

† Common shareholders equity.

Source: Financial Times Estimates.

## TORDOM Corporation

Canadian \$25,000,000  
16½% (until March 1 1985 and 17% thereafter)  
Guaranteed Notes due March 1, 1988

## UNITED STATES Finance and Investment VI

Traditional preserves are being aggressively invaded

## Deregulation coming performance

## WHY 320 FOREIGN COMPANIES FEEL AT HOME IN NORTH CAROLINA.

More foreign companies have come to North Carolina than to anywhere else in the southeastern United States.

And they're here, we suspect, for the same reasons that have brought so many US. companies here.

For one thing, North Carolina has a labor force that's pro-work. The traditional American work ethic, passed down through generations of farming and family businesses, is still alive and well here. And the work stoppage rate is one of the lowest on record anywhere.

It's a labor force that's at home in manufacturing. Our industries include machinery, fabricated metals, chemicals, paper products, food, lumber and wood products, plus the traditional areas of apparel, textiles, furniture and tobacco.

In fact, we employ a higher percentage of workers in manufacturing than any other southeastern state does.

North Carolina can also offer a state government that's pro-business. The state's credit rating is AAA; no state ranks higher. And we're one of the few states required by law to maintain a balanced budget.

For more information, telephone our Duesseldorf office at (0211) 320533. Or telex 8581846 NCAR D.

Or write to the State of North Carolina, European Office, Wasserstraße 2, 4000 Duesseldorf 1, West Germany.

We think you'll discover that a plant in North Carolina could very well be the next best thing to home.

**NORTH CAROLINA, USA**

## MICHIGAN. GATEWAY TO THE NORTH AMERICAN MARKET.

How do you get to America? Through Michigan. Where you will find 55% of U.S. manufacturing activity and 65% of Canada's GNP within a 500 mile (804.68 km) radius.

Where you will also find one of the best university systems in the country, a highly skilled labor force, plenty of support industries to help you, and a state government committed to your success.

No wonder over 200 firms from all over the world are already located in Michigan. Join such international corporations as Burroughs, Dow, General Motors, Kellogg and Steelcase. Contact us, and we will tell you more.

EUROPEAN OFFICE  
Mr Hugh Fenniger  
State of Michigan  
European Office  
Dept. of Commerce  
Rue Ducale, 41 B-1000  
Brussels, Belgium  
(02) 511.07.32

# Say Yes to Michigan!

FIFTY YEARS ago Congress, stunned by the impact of the depression on U.S. banking, built an apparently solid legislative wall to separate the securities and banking industries.

The Glass-Steagall Act was born. Together with the McFadden Act, which restricts interstate banking, its regulations laid the basic framework for banking in the U.S.

Today, driven by interest rate deregulation, new products and competition, those walls are crashing. The speed of the demolition job is sometimes breathtaking. Hardly a month goes by without another major development — another brick knocked out of the wall.

Banks, particularly the major ones, are buying brokers and insurance companies. Insurance companies are acquiring brokers, and most recently banks. Big non-bank commercial and industrial companies are buying everything.

Such is the pace of the changes that Mr Leland Prussia, BankAmerica's chairman, said recently that he sees substantial deregulation of the banking industry by the end of the decade.

The securities industry is waging a rearguard action in the courts against almost every "incursion." Some bankers also fear that the rationale behind the changes.

President Ronald Reagan recently set up a commission to study the implications of changes in the financial sector. Congressional committees, including the Senate Banking Committee, are meanwhile holding hearings into the future of Glass-Steagall.

These hearings have already highlighted splits among the regulators themselves. While Mr Paul Volcker, the Federal Reserve Board chairman, recently urged Congress to call a temporary halt to the acquisition of banks and savings institutions by non-banks, other regulators disagree. Some, like Mr William Isaac, chairman of

the Federal Deposit Insurance Corporation, have recently urged a speed-up in the deregulatory process.

Whatever emerges from the current debate it is already clear that the U.S. financial services "landscape" has already been drastically altered by aggressive market participants who appear to have given financial service integration a momentum all of its own.

This was apparent earlier this year when Prudential, which has already bulldozed its way into the securities industry through its acquisition of the Bache Group, said it planned to buy a small Atlanta bank. A few weeks later J. C. Penney, a major retailer, announced plans to do the same.

Mr George Ball, chairman and chief executive of Prudential's Capital and Investment Services subsidiary, said: "The acquisition of the bank will enable a rounding out of the financial services we can offer." Significantly, he said the move was in response to increasing competitive and client pressures. "This move is in response to those demands. We cannot permit competitors such as Dean Witter, Bank of America and Shearson/American Express to hold an advantage over us. Our only other choice is to see important segments of our business going to others."

Such has been the pace of the principal driving forces behind the formation of financial services groups like the three named by Mr Ball.

BankAmerica, which until recently lagged behind the diversification game, has

acquired Charles Schwab, the nation's largest discount broker,

bought a 25 per cent stake in

BankAmerica.

The bank, which recently

completed the purchase of

29.9 per cent stake in Heare

Govett, the UK stockbroking

firm, first linked with Fidelity

Brokerage Services but has

subsequently become an aggressive

acquirer of several private

banking firms and of Khan and Co,

a leading discount bank

firm in the South.

The lines have been further blurred by the process of de-

regulation of interest rates.

Since the start of the year the

banks and the savings and loan

associations (S and Ls) have

been able to offer money market

rate deposit accounts in

competition with the money

market funds. The S and Ls

have been able to offer limited

commercial lending facilities.

This has led to a new wave

of S and L acquisitions. Citicorp

now owns a Savings and Loan

association in California—the

backyard of its arch-rival

BankAmerica.

Mr Ball was reflecting one of

the major driving forces of

the current trend towards the

formation of multi-product

financial groups—competitive

pressure to provide the widest

range of services, particularly

for wealthier clients.

The lines have been further

blurred by the process of de-

regulation of interest rates.

Since the start of the year the

banks and the savings and loan

associations (S and Ls) have

been able to offer money market

rate deposit accounts in

competition with the money

market funds. The S and Ls

have been able to offer limited

commercial lending facilities.

This has led to a new wave

of S and L acquisitions. Citicorp

now owns a Savings and Loan

association in California—the

backyard of its arch-rival

BankAmerica.

Mr Ball was reflecting one of

the major driving forces of

the current trend towards the

formation of multi-product

financial groups—competitive

pressure to provide the widest

range of services, particularly

for wealthier clients.

The lines have been further

blurred by the process of de-

regulation of interest rates.

Since the start of the year the

banks and the savings and loan

associations (S and Ls) have

been able to offer money market

rate deposit accounts in

competition with the money

market funds. The S and Ls

have been able to offer limited

commercial lending facilities.

This has led to a new wave

of S and L acquisitions. Citicorp

now owns a Savings and Loan

association in California—the

backyard of its arch-rival

BankAmerica.

Mr Ball was reflecting one of

the major driving forces of

the current trend towards the

formation of multi-product

financial groups—competitive

pressure to provide the widest

range of services, particularly

for wealthier clients.

The lines have been further

blurred by the process of de-

regulation of interest rates.

Since the start of the year the

banks and the savings and loan

associations (S and Ls) have

been able to offer money market

rate deposit accounts in

competition with the money

market funds. The S and Ls

have been able to offer limited

commercial lending facilities.

This has led to a new wave

of S and L acquisitions. Citicorp

now owns a Savings and Loan

association in California—the

backyard of its arch-rival

BankAmerica.

Mr Ball was reflecting one of

the major driving forces of

the current trend towards the

formation of multi-product

financial groups—competitive

pressure to provide the widest

range of services, particularly

for wealthier clients.

The lines have been further

blurred by the process of de-

regulation of interest rates.

Since the start of the year the

banks and the savings and loan

associations (S and Ls) have

been able to offer money market

rate deposit accounts in

competition with the money

market funds. The S and Ls

have been able to offer limited

commercial lending facilities.

This has led to a new wave

of S and L acquisitions. Citicorp

now owns a Savings and Loan

association in California—the

backyard of its arch-rival

BankAmerica.

</div

## UNITED STATES Finance and Investment VII



Mr. William Baxter, Assistant Attorney General: reviewing 1,200 to 1,300 past judgments.

## Surge in earnings by securities industry

AFTER A period in which the fortunes of the industry came under pressure from many directions the past nine months have allowed Wall Street Securities firms to return to what many of them still see as their basic business pattern. The renewal of the bull market in equities, together with the strength of the bond markets, has brought attention back to commission earnings and client servicing.

There has been a reduced activity in the takeover business—with none of the mega-dollar industrial mergers which brought in juicy fees for those with the sophisticated legal and financial apparatus to find the White Knights, prolong the bid battles and produce the winning play.

Earnings for the first quarter of 1983 from the securities industry have shown an expected upsurge, reflected in gains of 400 per cent at Merrill Lynch, 367 per cent at Paine Webber, 58 per cent at E. F. Hutton, 51 per cent at First Boston and 40 per cent at Donaldson Lufkin Jenrette.

Substantial increases in profits were only to be expected in view of the activity in stock markets but the very prospect of higher earnings damped down the search for new partners or new opportunities which characterised 1982.

But this renewed concentration on conventional brokerage activities cannot mask the pressures for change in the industry.

### Diversification

The trends towards diversification, towards the growth of large firms at the expense of the small and away from commission income towards trading profits as a major source of earnings have become too well-established to be reversed.

Final details of the performance of the securities industry in 1982, now in the hands of the Securities Industry Association (SIA), bear out many of the assumptions made before

the year-end but also add a few surprises.

As expected, the overall return on equity for the industry increased sharply in the second half when the stock market entered its spectacular upsurge as interest rates eased and the first signs of an economic recovery in the U.S. were perceived. In the first quarter total return on equity was 3.4 per cent but rocketing business in the final six months brought the industry average for the year to 21.7 per cent. This, however, represented a fall from the 26.3 per cent returned for the previous year.

### Major contributors

By far the major contributors were the 10 large investment bankers whose earnings lean more heavily on revenues from trading than do either those of the major brokerage houses (the 11 national full-line houses, with offices spread throughout the U.S.) or the regional brokers.

The investment bankers took 38.5 per cent (\$2.7bn) of their total earnings from revenues on trading as principals. By contrast, the investment bankers took only 11.6 per cent of their total earnings from commission of client business.

The national full-line firms, although busy striving to reduce their dependence on commission income, still drew 27.3 per cent of their total earnings from this source, with revenues from trading at 23.1 per cent, rapidly catching up.

The change in the trend over the past few years is indicated in SIA statistics, which show that as recently as 1979 the industry as a whole took 35.8 per cent of its income from commission earnings, a percentage which had shrunk to 25.9 per cent overall by last year.

The surprise comes in the SIA's statistics on underwriting income. The regional brokers, sometimes regarded as a fast dying breed by the Manhattan specialists, drew 12.4 per cent of their 1982 profits from

underwriting sources—higher than the industry average of 10 per cent and well above the investment bankers who took only 8.1 per cent from this source.

Percentages are not everything, of course. The investment bankers earned \$562m from underwriting last year, against \$371m by the regional brokers and \$12.7bn at the national brokerage houses.

But the success in underwriting by the regional brokers reflected their role in heavy switching of municipal securities from bearer into registered securities. Since new issues both of debt and equities have played a major role in this year's upsurge, it may be that the regional brokers are not doing too badly at all!

The impact of Rule 415, the self-registration rule book, has increased as the market has been treated to a steady flow of new issues as the bull market progressed. This can have only strengthened the hands of the banks and the major brokerage houses who have the placing power and the capital backing required to operate under the new and increasingly speedy issuing patterns.

The return to more remunerative trading levels in the market has left unanswered the questions posed last year by the defaults in the Government bond sectors of Drysdale Securities and Lombard Wall.

### Nasty questions

The Drysdale failure raised some nasty questions about practices in Government bond trading, in particular the trading of unissued securities on a yield only basis. The Federal Reserve Board has taken action to require greater reporting by Government bond traders but the securities industry itself has yet to take any initiative despite its immediate protestations of concern.

The commercial banks have established a new foothold in the securities business by taking advantage of the growth in discount brokerage. The SIA believes that, following the much-publicised entry into the discount area by such big names as BankAmerica, Chemical Bank and Citicorp, there are now at least 600 bank and thrift companies offering discount broking services.

Discount brokers, always the dreaded scourge of Wall Street, while "discounts" is one of the more polite descriptions of their status, have exercised a major influence on the fee structure of the industry since May 1 1975, when fixed commissions were eliminated.

The discounters' share of the business is still relatively small at 8.4 per cent, according to the SIA. Some sources would put it nearer 10 per cent or \$250m, while the Securities Exchange Commission has predicted that the discounters could take about one-fifth of total commission income by the end of the decade.

The discounters stand to gain substantially in market status from the interest shown by the commercial banks, not to mention the benefits of capital input and valuable addition to their client lists. The pressure likely to be exercised on commission rates could prove to be a problem for the regional brokers, which has yet to be admitted inside the industry.

Clearance by the Federal Reserve for BankAmerica's acquisition of discount broker Schwab included the first ruling from the Fed that discount brokerage services were permitted to the commercial banks. This would seem to open up a significant area of competition between the commercial banks and the conventional brokerage houses. But the SIA is challenging the Fed's ruling and the issue may yet prove to be the major industry battle of the current year.

Terry Byland

How the Department of Justice interprets the new guidelines. Report by Richard Lambert

## Anti-trust goal is economic efficiency

ANTI-TRUST policy has changed significantly under the Reagan Administration. Whereas anti-trust enforcers have tended in the past to equate bigness with badness, the attitude today is that mergers are capable of bringing valuable economic gains. There is much greater emphasis on analysing the costs of any intervention in the market place and willingness to pull the areas of government back from areas of enforcement which do not bring quantifiable economic benefits.

One of the driving forces behind this approach is Mr. William Baxter, 39, who came to the Department of Justice as Assistant Attorney General in charge of the anti-trust division after spending 21 years as professor of law at Stanford Law School.

He argues that the changes in

policy have not been so radical. "Most of the things I've done have been accepted by professional economists for some time," he says, adding that after a period of cultural lag the legal profession has been catching on.

The major initiatives under his remit have been the settlement of the Government's divisive battle with American Telephone and Telegraph and a decision which ranks as equally important—the abandonment of the lengthy and bungly expensive anti-trust action against IBM.

He believes that judgments—all 1,200 to 1,300 past judgments.

Although he believes that judgments—1,200 to 1,300 of them—to weed out those which may be having an anti-competitive effect in today's changed circumstances. As a result American Cyanamid has been relieved of an old concern to qualify the potential gains in efficiency arising from a merger would lead, he says, "to a litigation bog that I would as soon stay clear of."

Under the new regime the focus of attention is very much on horizontal mergers, involving companies that are directly competing with each other in the same markets, rather than on conglomerate or vertical deals. Mr. Baxter says, however, that the doctrine of potential competition can remain a valid reason for blocking a deal. Although reluctant to spell out all the circumstances in which the Department would be likely to act, he says that it could apply to a highly concentrated industry where entry is very costly. If an outsider who, usually for technological reasons, is by all odds the most likely entrant to such a market attempts to come in by acquiring a substantial concern already in the industry, that deal might well be attacked by the authorities.

In another important initiative the Department is in the process of reviewing past

Mr. Baxter is also concerned about the possibility of price fixing by offshore or partly offshore cartels seeking to carve out the U.S. market. He says the Department has several investigations under way into episodes which seem to have these characteristics.

He would also like to see contribution legislation enacted, so that if a successful action is brought against a group of companies the damages can be shared proportionately. In addition, he would like to see the law changed so as to abolish the triple damage penalty in many anti-trust cases.

Price fixers, he thinks, should still get it in the neck. But he does not want to deprive potentially sound mergers of the threat of such punitive measures.

More radically, perhaps, Mr. Baxter thinks that it would be desirable for the Federal Trade Commission and the Justice Department to get into the merger business themselves. The present division of responsibilities is often arbitrary and leads to substantial duplication of functions between the two anti-trust agencies. He would like to see the two brought together in some way but admits that no such moves are in the offing.

Consistent with the view that the sole goal of anti-trust is economic efficiency, Mr. Baxter is hitting hard at price fixing. The Department has brought several hundred cases of alleged bid-rigging against highway contractors and has started a criminal Grand Jury investigation of alleged price fixing on the North Atlantic air routes.

Perhaps its most publicised case is the civil anti-trust suit which is now under way against American Airlines and its president, Mr. Robert Crandall. This is based on the tape of a telephone conversation with the president of Braniff, in which Mr. Crandall is alleged to have called in the chief of Braniff to discuss the terms for an end to the price war between the two airlines.

This is one question which the Department is now addressing. Mr. Baxter is also considering an anti-trust reform package which he would like to see

passed if possible. This could include a new approach to intellectual properties like copyrights and trade secrets, an area in which he thinks the anti-trust law as it stands is excessively intrusive.

In one area of pricing, however, he is much less dogmatic than his predecessors. He believes there are cases where resale price maintenance can be justified and cites products like personal computers, which can succeed in the marketplace if the ultimate manufacturer provides such services and training at the point of sale.

That kind of assistance, he warns, could be driven out of the market place if customers are able to make their purchasing decisions in a shop which

provides such services and then walk down the street to a discount store to make the actual purchase.

There are occasions when the least cost way of preventing that kind of free rider activity is to set resale prices," says Mr. Baxter.

This is one question which the Department is now addressing. Mr. Baxter is also considering an anti-trust reform package which he would like to see

passed if possible. This could include a new approach to intellectual properties like copyrights and trade secrets, an area in which he thinks the anti-trust law as it stands is excessively intrusive.

In one area of pricing, however, he is much less dogmatic than his predecessors. He believes there are cases where

resale price maintenance can be justified and cites products like personal computers, which

can succeed in the marketplace if the ultimate manufacturer provides such services and training at the point of sale.

That kind of assistance, he warns, could be driven out of the market place if customers are able to make their purchasing decisions in a shop which

provides such services and then walk down the street to a discount store to make the actual purchase.

There are occasions when the least cost way of preventing that kind of free rider activity is to set resale prices," says Mr. Baxter.

This is one question which the Department is now addressing. Mr. Baxter is also considering an anti-trust reform package which he would like to see

passed if possible. This could include a new approach to intellectual properties like copyrights and trade secrets, an area in which he thinks the anti-trust law as it stands is excessively intrusive.

In one area of pricing, however, he is much less dogmatic than his predecessors. He believes there are cases where

resale price maintenance can be justified and cites products like personal computers, which

can succeed in the marketplace if the ultimate manufacturer provides such services and training at the point of sale.

That kind of assistance, he warns, could be driven out of the market place if customers are able to make their purchasing decisions in a shop which

provides such services and then walk down the street to a discount store to make the actual purchase.

There are occasions when the least cost way of preventing that kind of free rider activity is to set resale prices," says Mr. Baxter.

This is one question which the Department is now addressing. Mr. Baxter is also considering an anti-trust reform package which he would like to see

passed if possible. This could include a new approach to intellectual properties like copyrights and trade secrets, an area in which he thinks the anti-trust law as it stands is excessively intrusive.

In one area of pricing, however, he is much less dogmatic than his predecessors. He believes there are cases where

resale price maintenance can be justified and cites products like personal computers, which

can succeed in the marketplace if the ultimate manufacturer provides such services and training at the point of sale.

That kind of assistance, he warns, could be driven out of the market place if customers are able to make their purchasing decisions in a shop which

provides such services and then walk down the street to a discount store to make the actual purchase.

There are occasions when the least cost way of preventing that kind of free rider activity is to set resale prices," says Mr. Baxter.

This is one question which the Department is now addressing. Mr. Baxter is also considering an anti-trust reform package which he would like to see

passed if possible. This could include a new approach to intellectual properties like copyrights and trade secrets, an area in which he thinks the anti-trust law as it stands is excessively intrusive.

In one area of pricing, however, he is much less dogmatic than his predecessors. He believes there are cases where

resale price maintenance can be justified and cites products like personal computers, which

can succeed in the marketplace if the ultimate manufacturer provides such services and training at the point of sale.

That kind of assistance, he warns, could be driven out of the market place if customers are able to make their purchasing decisions in a shop which

provides such services and then walk down the street to a discount store to make the actual purchase.

There are occasions when the least cost way of preventing that kind of free rider activity is to set resale prices," says Mr. Baxter.

This is one question which the Department is now addressing. Mr. Baxter is also considering an anti-trust reform package which he would like to see

passed if possible. This could include a new approach to intellectual properties like copyrights and trade secrets, an area in which he thinks the anti-trust law as it stands is excessively intrusive.

In one area of pricing, however, he is much less dogmatic than his predecessors. He believes there are cases where

resale price maintenance can be justified and cites products like personal computers, which

can succeed in the marketplace if the ultimate manufacturer provides such services and training at the point of sale.

That kind of assistance, he warns, could be driven out of the market place if customers are able to make their purchasing decisions in a shop which

provides such services and then walk down the street to a discount store to make the actual purchase.

There are occasions when the least cost way of preventing that kind of free rider activity is to set resale prices," says Mr. Baxter.

This is one question which the Department is now addressing. Mr. Baxter is also considering an anti-trust reform package which he would like to see

passed if possible. This could include a new approach to intellectual properties like copyrights and trade secrets, an area in which he thinks the anti-trust law as it stands is excessively intrusive.

In one area of pricing, however, he is much less dogmatic than his predecessors. He believes there are cases where

resale price maintenance can be justified and cites products like personal computers, which

can succeed in the marketplace if the ultimate manufacturer provides such services and training at the point of sale.

That kind of assistance, he warns, could be driven out of the market place if customers are able to make their purchasing decisions in a shop which

provides such services and then walk down the street to a discount store to make the actual purchase.

There are occasions when the least cost way of preventing that kind of free rider activity is to set resale prices," says Mr. Baxter.

This is one question which the Department is now addressing. Mr. Baxter is also considering an anti-trust reform package which he would like to see

passed if possible. This could include a new approach to intellectual properties like copyrights and trade secrets, an area in which he thinks the anti-trust law as it stands is excessively intrusive.

In one area of pricing, however, he is much less dogmatic than his predecessors. He believes there are cases where

resale price maintenance can be justified and cites products like personal computers, which

can succeed in the marketplace if the ultimate manufacturer provides such services and training at the point of sale.

That kind of assistance, he warns, could be driven out of the market place if customers are able to make their purchasing decisions in a shop which

provides such services and then walk down the street to a discount store to make the actual purchase.

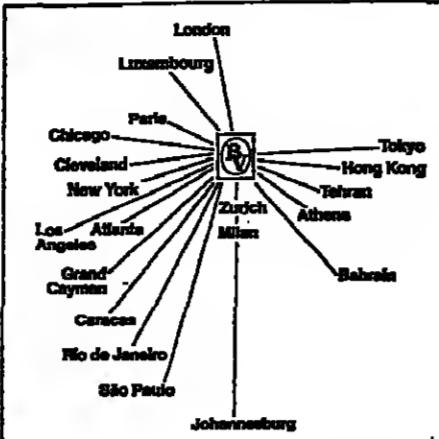
There are occasions when the least cost way of preventing that kind of free rider activity is to set resale prices," says Mr. Baxter.

This is one question which the Department is now addressing. Mr. Baxter is also considering an anti-tr

# New York, Chicago Los Angeles Atlanta, Cleveland



Bayerische Vereinsbank, Head Office Munich



... these are just a few of the financial centres in which Bayerische Vereinsbank, one of Germany's major banks with consolidated assets of over DM 105 billion, is represented.

Bayerische Vereinsbank is your experienced partner in international financing and US-European business relations.

In the USA we are operating with five units. In addition, our investment banking subsidiary, Associated European Capital Corporation (AEC), assists European companies in investing in and gaining access to the US market.

For further information please contact:

Bayerische Vereinsbank AG  
(Union Bank of Bavaria) New York Branch  
430 Park Avenue, New York, NY 10022  
Telephone (212) 758-4664, Telex 62500 ubw bw  
Atlanta Agency, Telephone (404) 522-2638/7  
Cleveland Office, Telephone (216) 566-8055  
Chicago Branch, Telephone (312) 782-9255  
Los Angeles Agency, Telephone (213) 629-1621

Associated European Capital Corporation  
30, Rockefeller Plaza, 43rd floor, New York, NY 10112  
Telephone (212) 245-8844, Telex 621040 rockplaza  
Bayerische Vereinsbank AG  
Head Office - International Division  
Kardinal-Faulhaber-Strasse 1, D-8000 München 2  
Telephone (089) 2132-1, Telex 529921 bwmd  
SWIFT: BVBEDM

**BAYERISCHE  
VEREINSBANK**  
AKTIENGESELLSCHAFT

## YOUR BANKING LINK TO FRANCE



### THE CIC GROUP

BANQUE REGIONALE DE L'AIN • BANQUE REGIONALE DE L'OUEST • BANQUE SCALBERT DUPONT •  
BANQUE TRANSATLANTIQUE • CREDIT FECAMPois • CREDIT INDUSTRIEL D'ALSACE ET DE LORRAINE • CREDIT  
INDUSTRIEL ET COMMERCIAL • CREDIT INDUSTRIEL DE NORMANDIE • CREDIT INDUSTRIEL DE L'OUEST •  
SOCIETE BORDELAISE DE C.I.C. • SOCIETE LYONNAISE DE BANQUE • SOCIETE NANCEENNE  
DE CREDIT INDUSTRIEL ET VARIN-BERNIER • BANQUE COMMERCIALE DU MAROC • BANQUE  
DE TUNISIE • UNION DE BANQUES REGIONALES

ONE OF THE OLDEST BANKING INSTITUTIONS IN FRANCE SERVING  
YOUR NEEDS ON BOTH SIDES OF THE ATLANTIC

### CREDIT INDUSTRIEL ET COMMERCIAL

New York Branch  
520 Madison Ave., New York  
Telephone (212) 715-4400

Branches, affiliated or associated banks and representative offices in the major financial centers of the world...

## YOUR REAL ESTATE INVESTMENT - USA

Criteria—opportunity—analysis—  
taxation—cash flow—capital value—  
contractual documentation—  
equity—joint venture—partnership—  
management—continuous appraisal—  
your interests—

## OUR ADVICE:

**Debenham Tewson  
& Chinnocks**  
Chartered Surveyors  
Bancroft House, Paternoster Square  
London EC4P 4ET  
**01-236 1520**

**Debenham Tewson  
& Chinnocks Associates**  
International Real Estate Consultants  
450 Park Avenue  
New York NY 10022  
**(212) 758-8218**

United Kingdom U.S.A. Australia Bahrain Belgium Germany Malaysia Hong Kong

## Interest in property looks set to revive

DISENCHANTMENT with real estate as an investment option and a comparative shortage of available investment funds have recently combined to restrain institutional interest in the U.S. property market. There are now positive indications that the pattern is set to change.

There are signs that the real estate market is already reflecting the general economic upturn—though different markets are responding at different speeds and in different ways—and that institutional interest in acquiring prime income-producing properties is again on the increase.

The American institutions have not traditionally been committed to the virtues of real estate investment to the same extent as their European counterparts, which have fully taken on board the value of investments offering a sound capital growth, a recurring income stream. In both cases it is inflation which has finally driven the message home.

The record shows that U.S. real estate has been a more consistent performer—providing high real returns—than the bond and stock markets for the past 30 years.

But even so the degree of enthusiasm and involvement from many investment funds has been surprisingly half-hearted and just when growing numbers of potential investors appeared to be taking real estate seriously the recession sent them scuttling for cover.

There is, however, a widespread belief that institutional interest in property will begin to grow significantly as investors appreciate the value of the market's relative stability, the opportunity to diversify and the prospects for substantial long-term returns.

### Combination

According to John White of Landauer Associates: "The best news for real estate is the combination of increased capital availability for equity and mortgage purposes and the expectation of sustained lower interest rates."

After almost three years of money shortages and high interest rates, investors and developers can look forward to a sharply improved monetary climate. The problem is that the improvement may be very short-lived.

Excessive federal debt requirements from the middle of the year onwards may crowd capital markets to a point where both inflation and interest rates rise because private and government sector needs cannot both be effectively met.

But if there is more money available for investment this year—both the \$800bn pension fund industry and the life insurance companies seem set to allocate larger sums to real estate—the chances are that most capital will find its way into existing properties rather than into new developments.

Oversupply in most markets is



Dallas, Texas, one of America's major growth centres and a source of prospective property development.

likely to restrain any fresh phase of extensive development for some time to come.

The anticipated renewal of institutional interest in real estate can be attributed to several factors, not least the decline in short-term interest rates, combined with rising property yields.

At the same time many investors who were reluctant to commit funds to property in 1981 and 1982 when prices were at a peak have now appreciated that investment opportunities are available on a more reasonable basis. Moreover, John White says the late 1982 surge in stock and bond prices strengthened most institutional portfolios and reduced the relative size of their real estate holdings.

As for what investors can expect out of property, initial growth in office investments will arise out of the capital appreciation which results from the strengthening of the investment market and the decline in yields, with rental growth only beginning to follow once the general over-supply of space is soaked up by a reviving economy.

For investors seriously considering real estate as an option, Chemical Bank has some sound advice. It suggests that properties should be purchased to reflect appropriate costs and that large premiums above replacement costs or inflated value of sale leasebacks above fair market value should be treated with caution.

Chemical also suggests that leasing structures should allow investors to take advantage of market increases over a five-

year holding period but should not expose the investor should the building become excessively unoccupied in any one year.

Chemical Bank makes the

point that the fund manager/investor must put a great deal of homework into identifying the geographical area and types of cities offering the best opportunities and itself recommends regional centres where "exceptionally good" investment returns can be achieved.

### Established

The bank also emphasises that investment vehicles for the pension fund manager/investor must put a great deal of homework into identifying the geographical area and types of cities offering the best opportunities and itself recommends regional centres where "exceptionally good" investment returns can be achieved.

Chemical Bank makes the

point that the fund manager/investor must put a great deal of homework into identifying the geographical area and types of cities offering the best opportunities and itself recommends regional centres where "exceptionally good" investment returns can be achieved.

As for the best buys, Landauer goes for office property in those central areas least affected by over-supply, but recommending avoidance of most suburban office markets.

Despite the fairly widespread weaknesses now apparent in the industrial market, the general view is that good investment opportunities are available and that despite the prospect of a moderate increase in vacancies the well-maintained planned industrial park remains a superior long-term investment.

In their review of prospects for the U.S. real estate market in 1983 agents Richard Ellis

repeatedly emphasise that the health of the economy will determine the scale and speed of the revival in real estate markets and the pace at which investment interest revives.

They point out that, historically, demand for commercial accommodation lags behind general recovery following a recession. This time they suggest the recovery will be seen first in growing demand for retail accommodation as retail sales improve. This should be reflected by a gradual revival in the industrial and distribution sector.

But although real estate

investment demands should now continue to grow from the modest levels seen in 1982 most observers agree that the true catalyst for more intense activity will be a stronger economy—without a concomitant return to higher inflation.

Michael Cassell

## Growing slice of pension funds being invested abroad

THE U.S. pension fund industry is experiencing a period of growth both in its domestic and its overseas operations which offers significant opportunities for overseas fund managers.

In the domestic area, growth in pension money has been stimulated by the rapid development of individual retirement accounts, widely advertised by the banks, many of whom have offered annuity options—so-called annuity schemes for employees.

In the investment field, the significant development for European and Far Eastern fund managers has been the move by U.S. pension funds to place an increasing percentage of their assets outside the North American continent. This latest flow of funds to non-American stock markets—there have been previous similar flows—began last summer and has gathered pace in the current year.

Overall assets of the U.S. pension industry stand at about \$700bn at present, with some \$30bn invested abroad at the end of last year, according to Interact Research, the Stanford-based pension fund research organisation. Only about a quarter of the U.S. funds have so far invested abroad but this percentage is at the process of expanding substantially.

The opportunities in foreign markets, or the advantages of diversifying into foreign countries or currencies, well understood by corporate management, are now applied in the pension field too.

Thus at General Motors, where Mr Roger Smith took over as chairman in 1981 and immediately ordered a thorough overhaul of the investments of GM's \$15bn pen-

sion fund, the managers say they are actively investing abroad "and have been for the past year."

General Motors is typical of present-day corporate America in according a high priority to pension fund investment. Senior executives are now invariably placed on the boards of company pension funds. Although outside fund managers are usually chosen to carry out investment policies, they are always given tight briefs and judged harshly on performance.

AT and T deals out the investment management of about 100 pension funds, about 100 fund managers. This is a customary practice in U.S. industry and it is here that the growth opportunities become apparent.

Only managers registered with the SEC as overseas investment specialists are permitted to solicit for such business inside the U.S.—excluding the banks, which are registered with the Comptroller of the Currency. Only 75 names are on the list at present, although the total is likely to rise to 100 over the next 18 months as demand for overseas investment managers increases.

But if demand is to be boosted by the upsurge of the scale of AT and T and General Motors, then a whole army of overseas fund managers will have to be recruited.

SEC requirements are not regarded as particularly onerous, being chiefly concerned with technical details such as arrangements for payment of overseas dividends. But once registered a fund is open to a wide measure of supervision by the SEC.

This prospect may have discouraged funds from registering in the past. Their reluctance

has in turn fed the view that U.S. managers lack the experience for overseas investment and thus, conversely, that such experience lies largely with the foreign-based banks and fund managers.

True or not, such beliefs are reflected in last year's appointments of managers. Of the 36 new appointments to overseas funds, 14 went to overseas fund managers, while a further four were joint ventures where the practice is for the U.S. side to handle the marketing and the foreigners to look after the investment.

### Outsiders

The powerful position in the overseas management of U.S. funds currently held by outsiders is dominated by the UK merchant banks, with the Dutch and the Japanese playing a significant but to date lesser role.

The next decade can be expected to bring an upsurge of competition in the field as the major U.S. funds increase their overseas investment and the U.S. managers strive to improve their place in the listing.

At present the flow of overseas funds into the U.S. exceeds outflow, and this may have helped to keep the whole question out of the political arena.

Congress has given some consideration to the question and the Federal Reserve Bank of New York prepared a report on the question two years ago.

But at present there are no legislative hindrances to the entry of overseas managers into this potentially lucrative business area.

Terry Byland